

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Why no news can also be bad news, Page 23

World News

Zia vows to reintroduce Islamic policies

President Zia ul-Haq of Pakistan said he would reintroduce Islamic policies in a move aimed at boosting economic growth and spreading law and order.

Car bomb kills 15 in east Beirut

A car bomb exploded near an office of the right-wing Falange party in Christian east Beirut, killing at least 15 people and injuring more than 60.

New Armenian protests

Mass demonstrations flared in the Soviet republic of Armenia, according to dissident sources in Moscow.

Swedish air-sea hunt

The Swedish navy exploded a mine and launched an air-sea hunt after reports that a foreign submarine had entered restricted waters around Stockholm.

Soviet planning surprise

A startling critique of the Soviet system of state planning was published in Pravda, revealing that top government leaders had considered dismantling the whole system.

Cuban 'provocation'

State-run South African radio said the deployment of Cuban troops in Angola close to the border with Namibia (South West Africa) was a provocation that could be designed to sabotage regional peace talks.

Sikh priests sacked

Sikh religious leaders in Punjab sacked all five high priests of the faith, accusing them of collusion with the Indian Government.

West Bank strike

Palestinians in the occupied West Bank and Arab East Jerusalem staged a commercial strike called by Arab leaders of the anti-Israeli uprising to draw attention to their cause during the superpower summit in Moscow.

China accuses Vietnam

China accused Vietnam of "deception" in announcing the planned withdrawal of 50,000 troops from Kampuchea and called for all Vietnamese troops to be withdrawn immediately.

New Caledonia pledge

France said its security forces were ready to meet a bloody assault to free 23 hostages from a cave in New Caledonia and promised that those responsible would be severely punished.

Mahathir controversy

Controversy erupted in Malaysia after moves by Prime Minister Mahathir Mohamed to sack the head of the Malaysian judiciary for alleged political bias.

French poll pointer

The Socialist Party looked set to follow up the crushing re-election of President Francois Mitterrand by winning a big absolute majority victory in the French general elections.

Killer algae threat

A belt of killer algae that choked to death rich marine life off southern Scandinavia moved further up Norway's west coast, threatening major fish farms.

Business Summary

US warns markets against \$ speculation

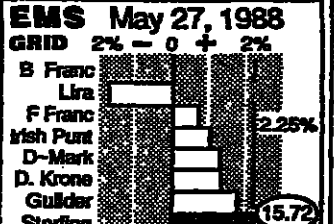
A SENIOR US Treasury official warned financial markets at the weekend not to speculate against the dollar in the run-up to next month's Toronto economic summit.

NISSAN, second largest Japanese car manufacturer, reported a four-fold recovery in consolidated pre-tax profits to ¥90.5bn (\$727m) for the year ended March 1988.

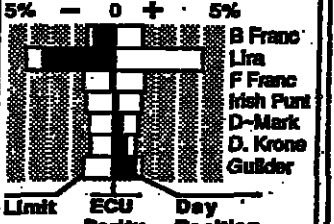
EUROPEAN Monetary System

The French franc retained a strong undertone last week, in spite of a cut in domestic interest rates. Election fears failed to undermine the franc and it finished the week showing gains against the D-Mark, its major trading partner.

EMS May 27, 1988



ECU DIVERGENCE



NIKKEI INDEX

The Nikkei index surged 260.6 points, or 0.97 per cent, to 27,323.1. It sank 327.99 points in half-day trading on Saturday.

DS market closed for Memorial Day

DS market closed for Memorial Day Holiday; UK market closed for late spring holiday.

DAIMLER-BENZ, diversified West German motor group,

announced a dividend of 1.50 DM (\$1.74m) capital increase at its Dornier aerospace subsidiary after failing to reach agreement with minority family shareholders.

IRI, Italy's big industrial and financial holding group,

recorded its second consecutive profitable year in 1987. Page 25

VOLKSWAGEN, West German motor group,

has taken cost-cutting further by presenting its domestic workforce with a plan to save up to DM1.5bn (\$700m) on wages.

BOUYGHIES, leading French construction group,

expects to report flat sales and profits this year. Page 25

SANOFI, fast-growing French pharmaceutical and beauty products company,

controlled by Elf Aquitaine, expects earnings to increase by about 20 per cent this year to FFY72bn (\$126m). Page 26

Reagan, Gorbachev make progress on arms control

BY ROBERT MAUTHNER, STEWART FLEMING AND QUENTIN PEEL IN MOSCOW

PRESIDENT REAGAN and Mr Mikhail Gorbachev, the Soviet leader, made tangible progress on arms control problems yesterday, in spite of highly critical remarks by the US President about the Soviet treatment of dissidents, which threatened to spoil the atmosphere on the second day of their summit talks here. But the biggest obstacles in the way of a major agreement to reduce strategic arms by 50 per cent still remain.

President Reagan told a group of 100 Soviet dissidents at the US Ambassador's residence in Moscow that not nearly enough had been done by the Soviet government to promote human rights and that the US would relentlessly continue to press that cause.

During a visit to the Danilov monastery, returned by the state to the Orthodox Church in 1983, President Reagan said: "Our people feel it keenly when religious freedom is denied to anyone anywhere."

His concentration on human rights issues brought a rapid rebuke from his Soviet counterpart. At a gala dinner at the Kremlin, Mr Gorbachev called for a comprehensive system of international security "without interfering in domestic affairs, without lecturing others, without fostering one's own views and habits on them and without turning family or personal problems into a pretext for confrontation."

At the Kremlin dinner, Mr Gorbachev defended his reforms and record on human rights. "Our programme is more democracy, more glasnost, more social justice, with economic prosperity and high moral standards. Our goal is maximum freedom for man, for the individual and for society."



President and Mrs Reagan with monks of the Danilov monastery yesterday

rights to disrupt the summit. Mr Gennady Gerasimov, the Soviet spokesman, told journalists that "every guest has the freedom to meet whom he likes." It was the US President's right to meet any Soviet citizen he wanted to.

The spokesmen from each side agreed that yesterday's discussions had taken place in a businesslike and serious manner, though they indicated that there had been some tough talking. Mr Gerasimov said the two sides had made good progress towards agreement on verification procedures for air-launched cruise missiles and mobile land-based intercontinental ballistic missiles (ICBMs), implying that the US, as

expected, had dropped its demands for a total ban on mobile strategic missiles.

However, the US and the Soviet Union still appeared to disagree fundamentally over the principle of verification for submarine-launched Cruise Missiles (SLBMs), which Washington wants to exclude from any verification regime, but which Moscow insists must be included in an overall strategic arms control pact.

Nor has any headway yet been made on the controversial issue of President Reagan's Strategic Defence Initiative (SDI), which the ambiguous joint declaration after last December's Washington summit, failed to clear up. The two sides still disagree over precisely what kind of space weapon research and testing is to be allowed under the 1972 Anti-Ballistic Missile Treaty (ABM) and whether space weapon development and deployment should be allowed to go ahead after a seven to ten year non-withdrawal period from the ABM treaty.

The announcement by Mr Gerasimov that the two sides now see a very good chance of signing an agreement in Moscow on the advance notification of tests of land-based ICBMs represents a retreat by Moscow from the position it had put forward in the Geneva arms talks.

Mother Russia restrains her welcome

BY ROBERT MAUTHNER IN MOSCOW

MOTHER RUSSIA is not easily wooed or made to change her habits, even by as important a visitor as President Ronald Reagan. The fireworks in the Moscow sky on the eve of his arrival were not for him, but to celebrate "National Border Guard Day", clearly a red-letter event in the Soviet official calendar.

By pure coincidence it was also the first anniversary of the day that Mathias Rust, the amateur West German pilot, crossed into Soviet air space without informing the border guards and landed in the middle of Red Square. But the fireworks were not for him either.

Even so, Muscovites could hardly ignore the fact that the first US president in 14 years had come to visit their city. There may be an absence of cheering crowds, waving little paper stars and stripes, but several of the main roads have been repaved and their white lines repainted.

European N-power losing cost advantage, says energy study

BY MAX WILKINSON, RESOURCES EDITOR, IN SORRENTO

NUCLEAR POWER has lost much of its competitive advantage in all European countries over the last few years, says an authoritative international study published at the weekend.

The UK was shown to be at the bottom of the nuclear league with costs of power from a new nuclear station expected on some assumptions to be higher than electricity from coal.

By contrast, nuclear power in France remains cheaper than other energy sources for all the range of assumptions about coal prices and capital costs considered by the study.

The report, given to delegates at a conference of the International Union of Producers and Distributors of Electrical Energy (Unipeds) here, shows that even in France nuclear power is less cheap than it used to be, relative to coal power.

It shows that on the assumptions used by most electricity companies about the cost of capital and future coal prices, a new coal-fired power plant to be commissioned over the next seven years would produce electricity which was on some 20 per cent more expensive than that from a comparable new nuclear station.

In the UK, figures supplied by the Central Electricity Generating Board to the international study group suggested that a coal-powered plant would prove about 20 per cent more expensive than a new nuclear plant.

However, the CEGB assumed that coal would continue to cost around the £42 (\$78) per tonne which it now pays to British Coal.

The CEGB is now working on the assumption that coal costs for any new station would be about £35 per tonne in real terms. This cuts the advantage of the nuclear option to around 10 per cent.

The Unipeds committee costed the nuclear plans of six countries against its own assumption of future coal prices in a common European currency. On this calculation a new nuclear plant in the UK would be hardly more economic than a coal-fired plant, although French nuclear power retained a 50 per cent to 60 per cent advantage.

The economic outlook for nuclear power in the UK, and several other countries including Italy, Spain and the Netherlands looks darker still if electricity

enterprises are required to make a return on capital closer to that demanded by the private sector.

All the "main case" calculations were based on the assumption that the real cost of capital would be 5 per cent.

However, after the privatisation of electricity in the UK a rate of return closer to the 8 per cent now used by Electricite de France seems likely.

The Unipeds study showed that use of a 7 per cent rate of return would destroy almost all the claimed advantage of nuclear power in the UK even with favourable assumptions about coal prices. A combination of higher rate of return and the lower coal prices assumed by the study group makes nuclear power in most countries except France and Belgium a non-starter.

The reversal of earlier expectations that coal prices would rise steadily until the end of the century has worsened the comparison for nuclear power in almost every country.

Electricity Generation Costs, Unipeds 39, Ave de Friedland, Paris

Yeltsin calls for removal of deputy to Soviet leader

By Quentin Peel in Moscow

MR BORIS YELTSIN, the sacked former leader of the Moscow Communist Party and outspoken supporter of Mr Mikhail Gorbachev, last night broke the traditional rule of silence about the party's leadership, and called for the removal of Mr Yegor Ligachev, the second most powerful man in the Kremlin.

His extraordinary remarks, made in an interview with BBC television, amount to the first public attack on Mr Gorbachev's deputy, the man seen by the most ardent Soviet reformers as the leading conservative seeking to slow down the pace of change.

Mr Yeltsin still holds a significant position in the Soviet Government - as first deputy minister for construction - although he was stripped of his key party positions last year.

Mr Yeltsin also expressed bitterness at the manner of his dismissal from the key position of Moscow party leader, where he was a furious campaigner against inefficiency and bureaucracy, and the failure of Mr Gorbachev to defend him.

However, he admitted that he had been sacked for a personal attack on Mr Ligachev at a stormy plenary meeting of the Communist party central committee, blaming the party leadership for the slow pace of reform.

Mr Yeltsin was asked in the interview if it would be possible for Mr Gorbachev's political and economic reforms to succeed if Mr Ligachev remained in his job in charge of communist party ideology.

"It is up to the central committee," he said. "But of course it would be possible to develop the process more actively with someone else in that post."

Pressed by interviewer Peter Snow to say whether he thought Mr Ligachev should be removed, he said: "Yes."

Velled attacks on the party second in command have appeared in several of the main reformist newspapers, demanding to know who is the leader of conservatives in the Kremlin.

The question is whether Mr Yeltsin decided simply to pursue his old tradition of outspokenness to the limit - he admitted that he is not enjoying his new job - or whether he knows he can afford to criticise Mr Ligachev because he will still have Mr Gorbachev's support.

UK drinks rivals make bid for Irish Distillers

By Martin Dickson in London

IRISH offshoots of two of Britain's biggest drink groups - Grand Metropolitan and Allied-Lyons - yesterday combined to launch a hostile £198.5m (£167m) cash bid for Dublin-based Irish Distillers, the only producer and marketer of Irish whiskey, Guinness, the drinks and leisure group, is playing a subsidiary role in the bid.

Irish Distillers immediately rejected the bid, which it said represented an attempt to "reflect the prospects for the company nor the prices recently paid for international spirits brands."

The bid is unusual in that the two predators, which are rivals in the international drinks business, have formed a joint venture company, G&C brands, specifically to launch the takeover. If successful, they would divide responsibility for marketing and distributing the various Irish Distillers' products between them.

They insisted yesterday that they would compete against one another in all big world markets "thereby ending the monopoly which has existed over the marketing of Irish whiskey since the early 1970s."

Half of the joint venture company is owned by Gilbeys, an Irish subsidiary of International Distillers and Vintners, one of Grand Metropolitan's major drink subsidiaries. The other half is owned by Cantrell & Cochrane, an Irish subsidiary of Hiram Walker-Allied Vintners, part of the Allied-Lyons group. Guinness has a 49.6 per cent interest in Cantrell & Cochrane.

The offer is £150 a share in cash. Unlike the UK, the Irish Republic did not have a public holiday yesterday and shares in Irish Distillers closed on the Dublin Stock Exchange at 342p a share, up from Friday's close of 275p.

Irish Distillers has been surrounded by bid speculation since last autumn when Fil Fyffes, the Dublin-based fruit and vegetable merchant, built up a 20 per cent stake in the company. Fyffes has committed itself to accepting the G&C offer.

Irish whiskey is mainly con-

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Year 2	£ 58.24	£ 933
Year 3	£ 62.82	£ 1132
Year 4	£ 69.37	£ 1184
Year 5	£ 72.38	£ 1576
Year 6	£ 77.33	£ 2089
Year 7	£ 82.77	£ 2686
Year 8	£ 100.00	£ 3327
Year 9	£ 140.31	£ 5576
Year 10	£ 170.52	£ 5110
Total Net Income Paid	£ 885.45	

Source IDC/Opel offer to bid basis.

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OVERSEAS NEWS

Howe denies UK is sacrificing Hong Kong

By DAVID DODWELL IN HONG KONG

SIR GEOFFREY HOWE, Britain's Foreign Secretary, yesterday attacked as "hogwash" widely-voiced suggestions in Hong Kong that the UK had sacrificed, or would sacrifice, the territory's interests in order to improve relations with China.



Howe: 'hogwash'

His comments, made during his first visit to Hong Kong since the signing in 1985 of the Sino-British joint declaration on the colony's future, mark an initiative to bolster the credibility of an administration that has recently been criticised as a "lame duck".

They also appear intended to deflect accusations of increasing interference from mainland China in the government of the colony at a time when increasing numbers of Peking officials are visiting Hong Kong to learn how it is administered.

Sir Geoffrey insisted that failure to preserve stability and prosperity in Hong Kong, which is to be handed over to China in 1997, could do great damage to Sino-British relations. He added that Hong Kong had been the catalyst for improved relations between Britain and China.

Insisting that Britain had "a deep sense of responsibility to Hong Kong and her people," Sir Geoffrey argued that "nothing would destroy Sino-British relations faster than a failure of our joint enterprise in Hong Kong".

He claimed that Britain's economic interests in Hong Kong were immense, and that China's interest in the territory "is even larger than ours". Britain and China had been brought together in a close partnership working for Hong Kong's long term success.

"Hong Kong has been the catalyst of this relationship and the chief beneficiary," he said.

Setback to African hopes on debt crisis

By Victor Manktel in Addis Ababa

AFRICAN LEADERS, ending a summit meeting in Ethiopia, have suffered a setback in their efforts to negotiate easier terms this year for the continent's \$200bn external debt.

A planned conference with creditors, at which Africa was to present a united front, has been postponed until next year.

Africa's debt service obligations will reach an unmanageable \$44bn this year, but creditors and a few individual African countries are pursuing a case-by-case approach in preference to a continent-wide relief scheme.

"Africa's creditors insist that we pay now, we will not pay, because we can't pay," declared President Kenneth Kaunda of Zambia, the outgoing chairman of the Organisation of African Unity, shortly before the summit.

"This is not defiance but inability to pay," Africa's common position on debt calls for a 10-year suspension of service payments from this year.

Mr Babacar N'diaye, head of the African Development Bank, told the OAU that debt refinancing proposals to be offered to creditors had been completed for Zaire and Madagascar. Mozambique is expected to follow.

The emotions aroused by the debt crisis were underlined by Mr James Grant, head of the UN Children's Fund, when he paraded an Ethiopian child before the assembly and blamed foreign debt for the deaths of hundreds of thousands of children in Africa, Asia and Latin America.

Other issues highlighted during the OAU's 22th anniversary meeting included sanctions against South Africa. The Mauritius delegate walked out of the closing session in protest at the naming of his country as maintaining links with South Africa.

Mr Pierre Berégovoy, the French Finance Minister, met Mr Gerhard Stoltenberg, his West German counterpart, for four hours of talks, a second session of a new Franco-German economic council.

Mr Stoltenberg welcomed a French decision to ease remaining exchange controls, halting this as a further step towards freedom of capital movements in the European Community.

Car bomb kills 15 in Christian Beirut

By NORA BOUSTANY IN BEIRUT

VIOLENCE SPREAD to the Christian sector of Beirut yesterday as a massive car bomb exploded in a narrow street near the right-wing Falange party's offices, killing at least 15 people and wounding more than 60 others.

A blue Volvo, packed with 150 pounds of TNT, was parked in the centre of a busy street. The blast thundered through a crowded area at mid-morning, burning motorists in their cars, tearing down facades of buildings and blowing out windows.

Meanwhile, Mr Mohammed Salim, Syria's Information Minister, said at the weekend Syrian troops assigned to Beirut's southern suburbs will be pulled out once order is re-established. He added that no presidential election will take place in Lebanon unless a central administration is effective for all Beirut.

Last week, Syrian special forces were deployed in the Moslem shia suburbs of Beirut to put an end to a three-week war between the mainstream Amal movement and the Iran-backed Hizbullah, which had managed to gain control of the southern suburbs.

Syria has been reluctant to move against Iran's proxies in Lebanon, the fundamentalist shia Party of God, until the Lebanese army had taken similar steps against Christian militants in east Beirut. Syria and Iran agreed on a security formula for the shia suburbs last week, allowing a Syrian force to enter and disengage the warring militias.

Mr Salim said, once order was re-established, the Syrian force of 3,000-4,000 men would be displaced by Lebanese police. There are 150 Lebanese policemen now assisting the Syrian troops.

A leading shia cleric, Mohammed Hussein Fadlallah, publicly welcomed the Syrian entry to the suburbs but warned in an interview there would "soon be fires in the eastern (Christian sector)".

Mr Karim Pakradouni, vice-president of the Lebanese Forces Executive Committee, the Christian militias, commented yesterday: "We received the verbal message yesterday and today the bloody message arrived."

The Lebanese army is loth to undertake a big military operation against the Christian militias before the presidential election.

The Syrian-Iranian ceasefire agreement for the suburbs leaves Hizbullah and Amal militiamen in control of the western edge of the greenline, a deserted stretch of no-man's-land splitting Beirut into Christian and moslem halves.

France acts again to cut foreign exchange curbs

By GEORGE GRAHAM IN PARIS

MR PIERRE BEREGOVY, the new Finance Minister, has announced two more small reductions in France's exchange control regulations.

The Government will remove the ceiling on how much foreign exchange a commercial company may hold, previously limited to three months of its overseas turnover, and will also end the special procedure for authorising cheques of over FF200,000 (£18,600) or FF250,000 to be cashed.

Exchange controls have been steadily dismantled over the past three years, in a process begun by Mr Berégovoy in his last term of office and continued more rapidly by his right-wing successor, Mr Edouard Balladur.

The two main restrictions still in place are a ban on French residents opening foreign currency accounts abroad and the prevention of French franc loans overseas unless they are backed by franc deposits also gathered abroad or are for debt re-scheduling purposes.

Mr Berégovoy said he was also thinking of taxing financial profits made by companies, on the grounds that it was "deplorable that companies' money should be diverted from investment towards a speculative game". Finance ministry officials indicated, however, that the minister's idea was still at a very early stage.

Canadian nickel workers vote on 3-day deal

By David Owen in Toronto

SOME 6,300 unionized workers at Inco's Ontario nickel operations vote today on whether to accept a tentative three-year labour contract agreed on Saturday by unions and company representatives.

The proposed deal provides for the indexation of pensions for all retired workers and surviving spouses and for average wage rises of 2.5 per cent over the lifetime of the contract.

In addition, workers will receive quarterly bonuses based on the price of nickel. The first "retrospective" payment has been fixed at C\$2,000 (\$986).

The proposed settlement has been acclaimed as the "best ever" by union leaders. The agreement is indicative of prosperous times at the world's largest nickel producer. Inco's first quarter earnings reached a record US\$125.9m on the back of soaring nickel prices.

W Bank Palestinians go on commercial strike

By ANDREW WHITLEY IN JERUSALEM

PALESTINIANS throughout the occupied West Bank and Arab East Jerusalem staged a full commercial strike yesterday to coincide with the US-Soviet summit in Moscow. In the Gaza Strip, confusion over the strike call produced mixed results.

In another development, Mr Yitzhak Rabin, Israeli Defence Minister, yesterday held his second private meeting in four days with a group of prominent Palestinians from the occupied territories. The ministry would not confirm the meeting, believed to be connected to US-Israeli efforts to find Palestinians willing to meet Mr George Shultz, US Secretary of State.

He is to return to the Middle East on Friday, deepening scepticism about his chances of making progress on his peace plan. Operating from Cairo, he is to spend Sunday and Monday in Israel.

In a bid to demonstrate a gradual return to normalcy, over the weekend the Israeli authorities allowed another large batch of West Bank schools, closed four months ago, to reopen.

The violence has diminished in recent weeks but has by no means disappeared. Since Friday afternoon, four more Palestinians have died - two from wounds sustained earlier and a third, a three-year-old girl, is alleged to have inhaled tear gas.

On Sunday, a woman was shot dead in the West Bank village of Jabs, while a young man was shot in the chest and seriously wounded in Beach Camp, Gaza.

After nearly six months of unrest, senior Israeli officials, such as Mr Shmuel Covens, the government's co-ordinator for the occupied territories, speak with growing confidence, however, of tiredness setting in among the Palestinians.

Dollar stability called for

FRANCE and West Germany agreed on the importance of stabilising the dollar at current values in top-level talks yesterday and called for progress towards lifting restrictions on movement of capital in Europe, Reuter writes from Paris.

Mr Pierre Berégovoy, the French Finance Minister, met Mr Gerhard Stoltenberg, his West German counterpart, for four hours of talks, a second session of a new Franco-German economic council.

Mr Stoltenberg welcomed a French decision to ease remaining exchange controls, halting this as a further step towards freedom of capital movements in the European Community.

On the dollar, Mr Berégovoy told reporters after the meeting: "We both desire monetary stability and we consider that it is important to stabilise the dollar at its current levels."

Mr Stoltenberg said: "We studied the situation in the currency sector with the two central bank governors. It is particularly welcome that, thanks to our cooperation, we have stability among the European Monetary System currencies."

Mr Jacques de Larosière, the Governor of the Bank of France and Bundesbank President Karl Otto Poehl also attended the meeting.

The two currencies are now very close to their central rates against each other within the EMS currency grid, after several months of franc weakness.

US curbs on acne drug

By RODERICK ORAM IN NEW YORK

FURTHER curbs have been placed on Accutane, an anti-acne drug linked to birth defects, by the US Food and Drug Administration to try to stop its use by pregnant women.

The drug's maker, the US subsidiary of Hoffmann-La Roche, the Swiss pharmaceutical group, has agreed to the measures and added some of its own.

Although the actions are highly unusual, they fall far short of a ban on the drug or tight restrictions on doctors' rights to prescribe it which had been advocated by some govern-

ment and private sector experts. Legal experts were divided on whether the agency had the power to take such drastic action.

Packaging will carry larger warnings including the statement that use during pregnancy carries a one-in-four chance of damaging a foetus.

A photograph of a deformed infant will be included.

Doctors who prescribe the drug and their patients must sign a consent form stating that they are aware of the risks and that the patient is using contraception.

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OVERSEAS NEWS

French polls point to big majority for Socialists

BY IAN DAVIDSON IN PARIS

THE Socialist Party looks set to follow up the crushing re-election of President François Mitterrand by winning a big absolute majority victory in the French general elections.

The first round of voting for the elections takes place next Sunday.

Some opinion polls even suggest that the Socialist victory over the combined forces of the neo-Gaullist RPR party and the UDF centre-right grouping could be of landslide proportions, with the complete elimination from the National Assembly both of the Communist Party on the left and of the extreme National Front on the right.

The prospect of a big Socialist majority is not altogether consistent with the reiterated claim of President Mitterrand, echoed by Prime Minister Michel Rocard, that the aim is for an "opening" towards the centre. Mr Mitterrand has said that it is not "healthy" for one party to have an absolute majority, since it would not correspond with the balance of political forces in the country.

Socialist leaders continue to insist on the aim of an enlarged majority. It is possible that in some constituencies the party

will stand aside in order to allow centrist candidates to win. But Mr Rocard has recently started saying that the "opening" will require patience.

The most extreme projection has come from a BVA poll published in Paris Match, which gives the Socialists 44.5 per cent of the vote and 383 to 482 seats in the 577-seat National Assembly. According to the predictions in this poll, the Communist Party and the National Front, both of which won 35 seats in 1986, would fall to win a single seat this time round.

All polls show a sharp decline in the share of the vote going to the National Front, compared not merely with the 14.4 per cent scored in the first round of the recent presidential election by its candidate, Jean-Marie Le Pen, but also with the 10 per cent scored by his party in the 1986 general elections. They also show a continued slight decline in the Communist vote.

The predicted drop in National Front seats is largely attributable to the switch from proportional to majority voting.

The narrowest forecast has come from the IPSOS poll in Le Point, but even this gives the Socialist Party a comfortable

absolute majority, with 312-325 seats, compared with 227-243 for the traditional right-wing parties.

The wide range of forecasts is partly due to the fact that any candidate whose vote in the first round is more than 12.5 per cent of the electorate is entitled, but not compelled, to contest the second round one week later. The National Front may hope to bargain over seats with the Gaullists, and the centrist may hope that the Socialists will stand aside for them in selected seats.

Meanwhile, Mr Jean-Pierre Chevènement, the Defence Minister, has announced the first results of the inquiry into the circumstances surrounding the military release, just before the presidential election, of hostages who were held by separatists in the Pacific territory of New Caledonia.

He said the military inquiry gave no support to allegations that three of the Melanesian separatists had been killed after they had surrendered to the French forces.

But one of them, Alphonse Dianou, had died in "suspicious" circumstances, the officer responsible for evacuating the wounded had been suspended, and the dossier had been passed to the Ministry of Justice.

Catalan leader wins fourth term

By Tom Burns in Madrid

MR JORDI PUJOL, the Catalan nationalist leader, won an overall majority in elections on Sunday to Catalonia's 135-member parliament to gain a third consecutive four-year term at the head of the Generalitat, the autonomous government of the prosperous province of Spain.

With a turnout of just under 60 per cent of Catalonia's 4.5m voters - extremely low by Spanish standards - Mr Pujol's centre-right Convergència i Unió party was returned with 59 seats, three less than in 1984, while the Socialist Party, the governing party in the Madrid Government, won 42, a gain of one seat.

The result at one level underlined the regional, nationalist sentiment in the region for Mr Pujol, 58, had campaigned hard for a strong, Catalonia-based government that would stand up to the central administration. In power at the Generalitat since 1980, he can now be expected to step up his demands for increased home rule.

At another level the poll illustrated the role that the experienced Catalan leader, by virtue of his proven ability to defeat the Socialists, can now play as an arbitrator of the centre right in Spain.

John Elliott assesses the constitutional coup by the Pakistani President Zia shows the world who's in charge

PAKISTAN is to be governed for several years by the country's army, with or without the overlay of a basically subservient Parliament. That is the main conclusion to be drawn from the demonstration on Sunday of supreme authority by General Zia ul-Haq, the country's President, when he suddenly and without public warning sacked his Prime Minister, Mr Mohammed Khan Junejo.

President Zia is also the country's chief of army staff and its former military dictator. He has left the world in no doubt about who is in charge of his country, nor about the balance between presidential and parliamentary power.

He said elections, which were not due till early 1990, would take place within 90 days. But constitutionally he can delay them, as he did for eight years in 1977, when he first seized power. There is unlikely to be any civil unrest because the Junejo administration was not popular, and because Miss Benazir Bhutto, the main opposition leader, does not have the will and power to organise mass demonstrations.

Three years of growing tensions between the President and Mr Junejo led to Sunday's unexpected announcement and to the ousting of the man President Zia had himself chosen in 1985 to help him ease the country from eight years of martial law to a form of parliamentary democracy.

President Zia seized power in a

1977 coup from President Zulfikar Ali Bhutto, whom he later executed. He ran a relatively benevolent military dictatorship until 1985 when, acting under strong pressure from the US, which had become a mainstay of his regime, he called non-party elections and installed Mr Junejo as Prime Minister.

But he retained the job of chief of army staff and has been backed by a coterie of top army brass, who are still regarded as the country's ultimate power brokers and whose patience has run out with increasing lawlessness, inefficient and corrupt government, and the national security, tensions of the Soviet pull-out from Afghanistan.

When Mr Junejo, a Sindh lander from southern Pakistan, was chosen as an inexperienced and virtually unknown politician by President Zia, it was assumed that he would be a docile Prime Minister. But he has increasingly tried to upstage and outmanoeuvre General Zia, who is rarely outwitted for long by other politicians. He regularly scores diplomatic coups against Mr Rajiv Gandhi, Prime Minister of neighbouring India, and the only man who has upstaged him in recent years is Mr Mikhail Gorbachev, the Soviet leader, with his initiative this year on Afghanistan.

Tensions between Mr Junejo and the President have come to a head partly because of the administration's failure to control the increasing lawlessness in the country, especially in Mr Junejo's

home province of Sind and its capital of Karachi. There has also been widespread government corruption and inefficiency which the Prime Minister has proved unwilling or unable to correct. Ministers have been more interested in building political power bases and exercising patronage than in running departments.

President Zia was persuaded by Mr Junejo at the end of 1985 to drop his insistence on non-party politics and to allow Mr Junejo to form the Pakistan Muslim League, building on an earlier party of the same name.

He also had to stand aside while Mr Junejo abandoned his policy of introducing Islamic principles into Pakistan's way of life and he increasingly had to listen to Mr Junejo condemning aspects of the former martial law, most recently in Hong Kong on a trip to China from which Mr Junejo had just returned on Sunday.

But the most critical source of tension between the two men has been over defence policy. In addition to being Prime Minister, Mr Junejo has also been Minister of Defence. This was supposed to be only a nominal post, because President Zia remained chief of army staff, but Mr Junejo increasingly interfered in defence policy and decisions.

In 1986 there were tensions over President Zia's reappointment as chief of army staff and recently over his determination that Pakistan should continue as a conduit for US, Chinese and

other arms supplies to Mujahideen guerrillas in Afghanistan after the current Soviet forces' withdrawal.

The final straw may well have been Mr Junejo's insistence on the need for a freeze on defence spending when the country's annual budget is announced early next month.

There have also been serious disagreements over two rival inquiries into a major explosion at an Islamabad arms depot last month, which killed at least 90 and maybe many more people, raining shells, mortars and rockets over the country's twin capital cities of Islamabad and Rawalpindi. An army inquiry said it was an accident but an inquiry ordered by Mr Junejo blamed the army for negligence.

This weekend's constitutional coup inevitably casts doubt over General Zia's real wish ever to return to a form of democracy. He said recently in a radio broadcast that he would not be wearing a uniform "after 1990" - the year when both presidential and parliamentary elections are due. But he has teased the Pakistani people with promises of retirement before.

He may well have been planning Sunday's move for some time. It seemed he was giving Mr Junejo a warning when he opened the national assembly in March and said: "I am not the master of every situation in Pakistan, but equally no-one should imagine that I can be turned into his master's voice."

Kohl calls for bridge-building after private trip to E Germany

BY DAVID MARSH IN BONN

CHANCELLOR Helmut Kohl yesterday called on more West Germans to visit East Germany following his bridge-building private trip to the eastern part of the divided nation.

Mr Kohl's excursion to Gotha, Erfurt, Weimar and Dresden, accompanied by his wife, one of his sons, and two Bonn officials, was the first private visit to East Germany by a West German Chancellor.

The journey, demonstrating the Chancellor's wish for more travel and human contacts across the East-West divide, was given no advance media publicity by the West German Government.

Bonn officials yesterday said the Chancellor went to a football match and the opera in Dresden, attended a church service, stayed in hotels for two nights, and chatted with ordinary East Germans in cafes and bars. East Ger-

man people - classified by Bonn as enjoying West German nationality - were "open and friendly" towards the Chancellor, one official said. They were also not afraid to voice criticism about the Communist system, he added.

Several East Germans approached Mr Kohl during his sojourn with requests to be able to emigrate to the West. In view of the East Berlin Government's suspicions about any moves by Bonn to incite flows of fugitives from the East, Mr Kohl was at pains not to enter into any detailed conversations with would-be emigrants. Bonn will be treating the named emigration requests passed to the Chancellor with some delicacy in coming weeks.

The Chancellor had lengthy discussions with theology students at a Catholic seminary in Erfurt, leaving behind as a memento a message of greeting

on the blackboard. The West German party also left behind some much-needed Western foreign exchange as, counting East German hotel prices, the five-strong group plus two chauffeurs spent more than DM1,000 (£314) during the trip, officials said.

Bonn believes that the East German Government deliberately took a low-key approach to the visit. Although East German security men followed the party, East Germans were not restricted from approaching the Chancellor and passing him messages, officials said. During the interval at the opera performance, he was passed emigration requests scrawled in opera programmes.

Officials in the Chancellor's entourage claimed his reception underlined citizens' support for him in East and West. "The Chancellor is an unbelievably popular man," enthused one yesterday.

Yugoslav party leadership told to reform or face dismissal

MR SLOBODAN MILOSEVIC, the Serbian Communist Party chief, told Yugoslav party leaders at their national conference to implement sweeping reforms by autumn or face dismissal, Reuters reports from Belgrade.

Mr Milosevic was quoted by official sources as telling the party conference's executive commission that if authorities failed to introduce "complete social reforms" by autumn an extraordinary party congress would have to be called.

Such a congress, unlike the current one, would have the power to elect a new central committee and party leadership. "Either the leadership will fulfil the will of the people, or the

people will replace it in a democratic and civilised way," he said. "If we do not implement reform immediately, we will continue indebting ourselves with new billions of dollars."

Aleksandar Lebl adds: The conference took place against the background of a 23.9 per cent devaluation of the dinar, announced at midnight on Friday, and a decision to proceed with an IMF-inspired economic liberalisation plan.

The IMF-sponsored plan calls for the progressive devaluation of prices, imports and foreign exchange disbursement. As it came into effect, the authorities announced price increases for such products as cement, tin-

plate, oil, telecommunications charges and rail fares.

The government of Mr Branko Mikulic appears to have proceeded with the IMF-inspired liberalisation measures without fully obtaining promises of \$1.2bn to \$1.4bn in new foreign financing which it had said was a prerequisite.

On Sunday, on his return from a visit to Japan, where he negotiated a loan of \$100m to be given directly to Yugoslav commercial banks instead of through the World Bank, Mr Mikulic said that any further delay in implementing the measures could endanger economic prospects for the second half of the year.

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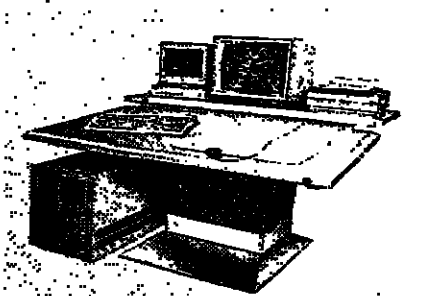
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THE SUMMIT

FT correspondents look at different sides of the human rights issue

Soviet irritation at 'low-priority' issue runs deep

BY QUENTIN PEEL IN MOSCOW

PRESIDENT Ronald Reagan's apparent determination to push human rights to the top of the Moscow summit agenda has obviously irritated the Soviet side, who are convinced the US attitude has more to do with propaganda than substance.

For Mr Gorbachev, it was always clear that arms control and regional issues - such as the Middle East and southern Africa - were the most substantial subjects for discussion, with bilateral relations and human rights well down his list of priorities.

To some extent, therefore, he appears to have been caught off guard by the well-oiled US publicity machine, on a subject which remains extremely difficult for any Soviet leader, however reform-minded, to handle. On the other hand, Mr Gorbachev is now prepared to talk about the issue, and determined to score a few points of his own off his rival.

The Soviet irritation runs deep for several reasons: partly because they are convinced they are not getting the credit for the substantial reforms in human rights already under way, partly because they feel the US attitude is smug and patronising, compounded by a flat refusal to see any humanitarian faults in the US system, and partly because the sorry human rights record of the Soviet Union is a genuine embarrassment.

There has been progress on human rights issues, although the situation in the Soviet Union remains unpredictable, and action to curb civil rights is now more than ever arbitrary, depending on the subject, the

region of the country, and very probably the security personnel taking the decision.

Thus a demonstration by 200 people against nuclear energy in Kiev, close to the site of the Chernobyl power station, was broken up last month, with 17 arrested and one leading organiser detained for a week. A similar demonstration drew as many as 3,000 people in Riga, according to reports reaching Moscow, and was allowed to take place without harassment.

On the question of emigration, a key issue for the US President, the number of those given permission to leave was about 40,000 last year, five times more than in 1986, according to Mr Rudolf Kuznetsov, head of the visa and registration department for foreigners (Ovir) of the Soviet Ministry of Internal Affairs. In the first four months of 1988, 20,000 more were given permission, he told a recent press conference.

He admitted, however, that problems remained in the system, and that only recently the ministry had been instructed to give written explanations to all visa applicants on request.

The backlog of emigration applications pending is down to 2,000, according to US officials, although that figure does not include any who are simply discouraged from applying by the bureaucratic obstacles put in their way.

As for political prisoners, the official Soviet figure is that "a little more than 300 people" are now serving sentences for "crimes against the state". Amnesty International maintains



Moscow schoolgirls greet Mrs Reagan yesterday

that there are at least 300 still imprisoned for "non-violently exercising fundamental human rights," although 250 more, including 32 in psychiatric hospitals, were released last year.

What appears to irritate Mr Gorbachev and his advisers is that President Reagan does not make any obvious allowance for the profound debate now under way on all aspects of civil rights and legal protection. For Soviet officials, that debate is in itself traumatic and unprecedented, involving the admission of fundamental human rights abuses over the years.

New laws now promised include a law on the freedom of conscience and religious association, a law on the press and information, and one on what Professor Igor Kuznetsov, deputy director of the all-union Research Institute of Soviet Legislation,

simply calls "public openness". The other side of the Soviet response is an attempt to turn the whole human rights debate into a "two-way street" by focusing on abuses in the US. So far that effort has been rather half-hearted, concentrating on a handful of Indian and black activists, several of whom were jailed for homicide, and on so-called economic violations of human rights, such as unemployment and homelessness.

The failure of the US Government to ratify a whole variety of international human rights conventions touches on a more sensitive point, while Mr Gennady Gerasimov, the Soviet government spokesman, was clearly delighted at his briefing on Sunday to take a question from a Nicaraguan journalist labelling US support for the Contras as a human rights abuse.

US welcomes reform but sees menace of the KGB

Stewart Fleming, US Editor, in Moscow reports on worries about the difficulties of 'institutionalising' human rights in the face of the power of the Soviet secret police

THIS of course is a side of Moscow President Ronald Reagan will not see.

We are sitting on "the beach", a sandy bank in a wooded section of the Moscow river on a sparkling Sunday afternoon.

Two children are heaving away at the oars of a rowing boat they have hired for a few hours and even fewer roubles. Two others are swimming, impervious to the chilly water and occasional speedboat.

There are quite a few foreigners around but for the most part the scene is of Muscovites at play. A friend, the wife of a British correspondent, suggests that it is a mistake to bring a visiting reporter to the beach, he is liable to get the wrong impression about life in Moscow.

Not entirely. The drabness of much of the city can be oppressive and not even the White House press which is accustomed to sweeping through official barriers like royalty could escape the heavy hand of the KGB, the feared Soviet secret police, two officers of whom, gimlet-eyed, monitored their arrival at the Moscow airport.

The KGB was a topic which was raised by US officials only perfunctorily in briefings for the American press before they left Washington for Moscow.

Discussing human rights, Mr Richard Shultz, assistant Secretary of State for Human Rights and Humanitarian Affairs, said: "The Soviet Union is still a one-party state, the KGB is still in place."

It was a comment designed to put into fuller perspective the otherwise positive assessment he had offered on US-Soviet discussions on human rights.

"It is fair to say that even at the time we started these (human rights) discussions in April 1987,

we did not believe that they would become as intensive as they have. A few years ago the entire process would have been simply unthinkable... we have begun to engage in some discussions of basic institutional issues of legislation, of such issues as involuntary commitment to psychiatric institutions, and of the role of the courts," he went on, adding: "I do not believe that conversations of this kind would be productive if there were no real constituency for a change within the Soviet Government."

While Washington officials have acknowledged their surprise at changing attitudes in Moscow, human rights have been a source of tension at the summit.

Soviet officials have sensed, no doubt correctly, that the US decision to say they are giving human rights "pride of place" on the negotiating agenda is designed to put Moscow on the defensive, make propaganda at Soviet expense and focus attention away from arms control in order to put pressure on Moscow to shift its position. The US stance will also appeal to Mr Reagan's audience at home.

But if the US pushes too hard the summit atmosphere could be soured and that would not be good for either leader.

As Washington has watched Mr Gorbachev's reform agenda become more ambitious, Soviet officials talk about changing laws, its human rights agenda too has become bolder.

The traditional focus on Jewish emigration and the treatment of "refuseniks" has been broadened to include calls for fundamental changes in Soviet laws in the hope that this will make human rights progress less easily reversible and less arbitrary.

"Words are fine but what we really need to see are changes in law and practice," is how one White House official puts it.

"What we can say is that there is no assurance that these changes (in human rights) will last as long as they stem, as in the days of Czar Alexander II, solely from the personality of the principal leader," Mr Shultz told the House Foreign Affairs Committee last month.

American officials are well aware that in pushing for what President Reagan in his Helsinki speech last week termed the institutionalisation of Soviet human rights reforms they are not only trying to ensure that changes can be easily reversed, they are implicitly encouraging Mr Gorbachev to curb the power of what Mr Shultz described as "a comprehensive secret police apparatus (that) goes back hundreds of years, having been created in the first instance by Peter the Great in 1702".

Those who recall the scrupulous care with which American presidents dealt with FBI director J Edgar Hoover - the head of an organisation which even under his leadership did not qualify as a secret police force - can grasp the scale of the challenge facing Mr Gorbachev if he wants to "institutionalise" human rights.

Abolition of state planning considered

By Quentin Peel

A STARTLING critique of the Soviet system of state planning was published yesterday in Pravda, the Communist Party newspaper, revealing that top government leaders have considered dismantling the whole system.

It talked of "plan anarchy" and admitted that over a period of 20 years not a single item on a list of 170 essential goods had been produced to the plan target, setting of a chain reaction through the Soviet economy.

The article criticised the core of the planning process, the system of state orders for goods determining exactly what individual enterprises can produce, regardless of cost and efficiency.

However, it concluded that scrapping the whole system and giving complete independence to individual factories would be going too far - and the planned process should instead be limited to a few hundred selected items.

The article was published as part of the analysis of the agenda for the forthcoming Communist Party conference, presented by supporters of Mr Mikhail Gorbachev, the Soviet leader, as a critical occasion for re-examining his reform process. By endorsing his reform agenda, the ruling party, it immediately gains credibility as an indicator of the range of acceptable debate.

It quoted a meeting of the Government's Presidium, headed by Mr Nikolai Ryzhkov, the Prime Minister, and including the head of Gosplan, the state planning body.

Some economists have even suggested giving enterprises full independence, claiming they will find buyers themselves, concluding agreements on their own, deciding what and how much needs to be produced," the newspaper said.

"This viewpoint was voiced at the Presidium of the Government recently. In essence, what is being advocated here is the liquidation of central administration and planning."

The essence of the argument, it said, was that the economy under socialism should be self-regulating, as under capitalism.

The article quoted the words of the agenda for the party conference, that before Mr Gorbachev's policy of perestroika (economic restructuring) our economy turned out to be in a pre-crisis situation.

Past five-year plans had brought no improvement in the supply of vital goods, while shortages actually increased and prices rose. "The advantages of the planning system in such a light are not very convincing." Indeed, the author went on to compare the results of a very unfavourable with capitalist economies.

The article brings the sort of criticism of the centralised planning process out of the columns of the more intellectual journals, and into a mainstream party newspaper, clearly seeking to set the widest possible parameters for the debate at the party conference.

On that front, growing concern has been expressed by reformers at the conservative outlook of many of the conference delegates, in spite of the fact that the conference agenda - the party's "theses" appear radical.

Proposed Comecon-EC co-operation accord likely to divide the Community

THE NEW Soviet interest in a fully-fledged co-operation agreement with the European Community threatens to cause a split in EC ranks, according to Community officials and diplomats.

The Greek Government has made clear that it intends to make promotion of EC rela-

BY DAVID BUCHAN IN BRUSSELS

tions with Comecon, the communist bloc's economic entity, a hallmark of its six-month presidency of the EC Council of Ministers from July 1.

At a special conference last week on this impending presi-

dency, Mr Yannis Karamitidis, the Greek Foreign Ministry's special adviser on EC affairs, said his country planned to build on the joint EC-Comecon declaration expected to be signed in June, during the last few days that West Germany has the EC chair.

As part of Greece's ambition

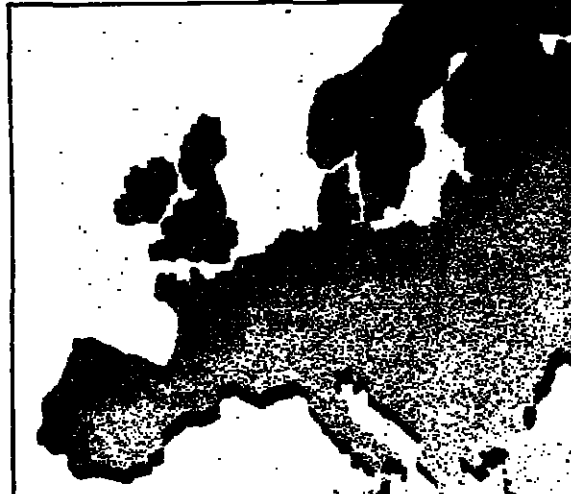
to use its EC presidency to promote political dialogue with the Soviet Union, Athens seems receptive to the idea of a co-operation accord with Moscow. Other member states and the EC Commission are uneasy, however, at the prospect of giving the Soviet Union better treatment than the rest

of eastern Europe has under existing bilateral pacts.

Moscow expressed no interest until very recently in a bilateral economic accord with the Community, but it has now put to Brussels a proposal focussed partly on trade regulation, but mainly on co-operation

The Community dilemma is that it has always told other Comecon countries they must start their relations with Brussels by a trade accord and then work towards a co-operation accord. On the other hand, in the new era of Gorbachevian neo-detente, it does not want to reject the Soviet overture

out of hand. For its part, Moscow stands to benefit little from a standard EC trade accord because few of its exports qualify for EC tariff or quota, but could benefit substantially from any transfer of technology through a co-operation accord.



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Gorbachev (left), Reagan and Shultz at the Kremlin yesterday

Richard Gourlay reports on a regional diplomatic drive Moscow's Asia-Pacific game-plan

IMPROVED superpower relations remain from the Soviet Union's point of view essentially a Euro-pean success, for all the easing of tensions that the Reagan-Gorbachev summit in Moscow represents.

In the Asia-Pacific region, where much of Soviet territory lies, Moscow has made little progress towards better diplomatic or economic relations with its neighbours. Nor does the US show any sign of loosening its strategic grip, which through military bases in Japan, South Korea and the Philippines, gives it what Soviet and Western diplomats call an "overwhelming dominance" in the region.

But now, nearly two years after Mr Gorbachev made his first overture to the region in a speech in Vladivostok, the Soviet Union is relaunching a diplomatic drive. "We want to put some guts into the policy," says Mr Oleg Sokolov, the dynamic Soviet Ambassador in Manila.

The spearhead of this renewed assault is a new Committee for Asian-Pacific Co-operation which was set up in March. Its chairman, Mr Yevgeny Primakov of the Soviet Academy of Sciences, kicked off his official duties at the Pacific Economic Co-operation Conference in Osaka, Japan, last week.

More immediately during the summit, the Soviet Union is expected to repeat an invitation to the US for talks aimed at reducing military activity, the number of bases and, especially, the nuclear presence in the region. The US has not replied to earlier requests for such talks.

Moscow is also moving on the military front. In the last year, Soviet naval movements in

South-East Asia, from north of the Korean peninsula to the South China Sea, have been cut by half, according to Mr Bill Hayden, the Australian Foreign Minister, quoting Australian - and therefore almost certainly US - military intelligence. There have been similar reductions in aircraft movements, he said.

Many Western diplomats regard these cuts with caution, in much the same way as they view the promised removal of all 100 nuclear warheads from Soviet Asia as part of the Intermediate

The Soviet Union is expected to repeat an invitation to the US for talks aimed at reducing military activity, the number of bases and, especially, the nuclear presence in the region

Nuclear Forces treaty - because the policy can easily be reversed.

They also suspect the smaller naval presence is not so much a gesture of friendly intentions by Moscow as a change forced on it by the same domestic budget problems that fostered perestroika.

Nevertheless, it has provided useful ammunition for Moscow in its renewed diplomatic assault, particularly in Manila, where the US and the Philippines are reviewing the future of two strategically important American bases beyond 1991 when the leases run out.

Soviet diplomats in the region are casting off their surly, silent image, Western diplomats say.

Mr Sokolov, for example, came to Manila after 15 years in Washington, the last of them as chargé d'affaires, and speaks perfect English with a Boston accent. One Western diplomat, missing the beginning of a television interview with him recently, thought he was watching "another one of those east-coast liberals."

These diplomats, Mr Igor Rogachev, the deputy foreign minister, and a group of visiting Soviet parliamentarians in Manila in March, all repeated Mr Gorbachev's Vladivostok message that "if the US gives up its military presence, say in the Philippines, we would not leave this step unanswered".

However, none of them has been willing to expand on Mr Gorbachev's vague promise. He was clearly referring to the Vietnamese bases at Cam Ranh Bay, which Moscow has greatly expanded since the US left hurriedly in 1975. The wariness of showing more cards appears to be mainly because the US refuses even to talk about reducing its presence in the region.

On the economic co-operation front, Soviet diplomats admit to a disappointing response in the region. Budget problems prevent Moscow from buying its entrance ticket with aid and there have been few takers - Thailand being the notable exception - for the joint ventures that the Soviet Union is mostly offering.

In the Philippines again, where the Soviet Union is making one of its strongest diplomatic pushes in the region, four projects have either been turned down or are going nowhere.

Proposals - which both sides deny they initiated - for Moscow

to build a power plant, to use ship repair facilities and to upgrade a Nonox nickel mine have all come to nothing while the use of port facilities at Cebu City for the Soviet fishing fleet is still only an idea.

For this last project, Moscow wants direct Aeroflot flights to Cebu for the relief crews, which Western diplomats feel could lead to greater Soviet contact with the country's communist-led rebels and their front organisations.

Washington makes no secret of its strong disapproval of Soviet trespassing in its backyard. But equally Moscow has very little to offer a joint-venture partner compared to Japan, for example.

Eisewhere in the region, the picture is similar. Japan has a longstanding argument with Moscow over control of the northern islands it seized in 1944, which is still a big domestic issue to the relatives of war dead buried there; general suspicion still surrounds Soviet support for the Vietnamese government and its troops in Kampuchea; and two years of new-look Soviet foreign policy, even with the dramatic withdrawal of troops from Afghanistan, will not erase suspicions from the minds of South-East Asia's older leaders of Moscow's continuing designs for national liberation struggles in countries such as theirs.

For the moment, the team of Soviet salesmen is still expounding the "new thinking" in Moscow. But for salesmen, hope springs eternal. Soviet diplomats in Manila say they hope President Corason Aquino will visit Moscow next summer, not just as a courtesy call but to launch some concrete joint ventures.

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OVERSEAS NEWS

Indian Airlines plans to boost fleet with £405m Airbus order

BY JOHN ELLIOTT IN NEW DELHI

AIRBUS INDUSTRIE is to receive a letter of intent soon from Indian Airlines for 12 Airbus A-320 aircraft costing a total of \$310m (£245m) to be delivered in 1990-91.

The airline, which is India's domestic carrier, decided at the end of last week to exercise an option for the 12 and is asking the Indian Government for permission to sign a contract. The option formed part of a contract placed two years ago for an initial 19 A-320s to be delivered next year and in 1990 to replace the

airline's ageing fleet of 25 Boeing 737s. The A-320s aircraft will be powered by engines from International Aero Engines, a consortium including Rolls-Royce and Pratt & Whitney.

Following problems in the development of this engine, Indian Airlines has been reviewing its decision to use it for the first 19. But the airline's board is believed to have decided last week to propose to the Government that it should stick to the engine for the complete order.

When the original contract was negotiated in 1985, Airbus Industrie agreed to supply Indian Airlines with 12 Airbus A-300s on lease to help the airline cope with a serious shortage of aircraft until the A-320s were ready. But the Indian Finance Ministry delayed approvals for the leases and there were subsequent shortages of aircraft available on the international leasing market. So far the airline has received only one Airbus A-300 and two Boeing 737s on lease. But it now expects one more A-300 and five more 737s.

Malaysian PM moves to oust chief judge

By Wong Sulong in Kuala Lumpur

A CONTROVERSY has erupted in Malaysia after moves by Dr Mahathir Mohamed, the Prime Minister, to sack the head of the Malaysian judiciary for alleged political bias. Tun Sallied Abbas, Lord President of the Supreme Court, confirmed he was summoned by Dr Mahathir on Friday and was told that the king had decided to appoint a tribunal to remove him from office.

Under the constitution, a Malaysian judge can be sacked only if the tribunal of five Malaysian or Commonwealth judges finds him guilty of misconduct. This is the first time such an action has been begun in Malaysia and it follows months of tension between the government and judiciary over court decisions that had angered the prime minister. As a result of a high court ruling in February, Dr Mahathir's United Malays National Organisation was declared unlawful. The prime minister had to form a new party, called New Umno, opening himself to fresh challenges from his opponents.

In March, Dr Mahathir pushed through parliament legislation to place in the hands of parliament certain powers laid down in the constitution as judicial. This led to widespread criticism that he was undermining the independence of the judiciary. The present status of Tun Sallied Abbas, when confronted by Dr Mahathir, he offered at first to take early retirement, which was accepted. However, on Sunday, the judge withdrew his offer, saying it would be detrimental to the standing of the judiciary and adverse to national interest for him to do so, as "it could be construed as some form of admission." He was confident the tribunal would clear his name.

Meanwhile, Dr Mahathir lost a battle to control part of the massive assets of the old Umno. Supporters of his arch-rival, Tengku Razaleigh, defeated a challenge from the prime minister's nominees for the control of an Umno cooperative which has more than \$270m of assets.

Japan offers to cut whisky taxes

BY IAN RODGER IN TOKYO

THE Japanese Government has offered to reduce taxes on imported whisky by more than 30 per cent in some cases, it has been learned.

The offer was made in letters written last week by Mr Noboru Takeshita, the Japanese Prime Minister, to Mrs Margaret Thatcher, the British Prime Minister, and Mr Jacques Delors, president of the European Commission.

The offer goes some way to

reducing the gap between taxes on premium whisky and local Japanese spirits or shochu, but the gap would still be about 10-11 per cent, according to Western sources in Tokyo. This would not meet the requirement of a Gatt disputes panel report last year which called on the Japanese Government to reduce the gap to a "de minimis" level.

The UK and other European governments, together with the EC and the spirits industry, are now trying to agree on a common

response to the Japanese offer. Western sources in Tokyo said the offer was certainly a positive one and had to be considered seriously, especially as it came from Mr Takeshita personally. However, it was troublesome to deal with.

From a commercial point of view, imported whisky producers, wanting to maintain a prestige image on their products, would probably fare well in the Japanese market even if they

have to face a discriminatory tax of that magnitude. On the other hand, the benefits of premium pricing should in principle be available to the suppliers rather than to the Japanese Government.

Also, the Gatt obligation is clear, and European governments are dismayed that the Japanese, after more than a decade of negotiations on this issue, have given no indication of when or how it will be met.

Chinese ruling favours S Korea

BY ROBERT THOMSON, JUST RETURNED FROM QINGDAO

A CHINESE court has ruled in favour of a South Korean shipping company's applications to arrest and auction a Panamanian-registered vessel, in a decision that foreign lawyers here regard as a breakthrough in Chinese recognition of South Korean corporations.

An initial arrest application was made on behalf of the Seoul-based Sewon Shipping Company by two Chinese lawyers, and was approved by the Qingdao Maritime Court on April 26, although South Korea and China do not have diplomatic relations and Peking supports North Korea's demands for a single Korea under its control.

After the defendant, the Gama Sentosa Shipping Company of Indonesia, ignored the court's order to pay a guarantee, the South Korean company suc-

cessfully applied to the Chinese court on May 24 for the public sale of the freighter, Las Salinas. Coincidentally, China also does not have diplomatic relations with Indonesia.

The court-appointed marshal, Ji Guizhi, explained that the auction would be held on June 9 in Qingdao, a northern port, and that creditors, including the South Korean company, must apply to him detailing their claims, which would be settled in accordance with Chinese law after the auction.

Mr Ji confirmed that the case was the first of its kind, and said that while staff of the South Korean company, owed an unrevealed amount, would probably have difficulty obtaining visas to attend the auction, they could instruct Chinese lawyers to represent them.

The case comes as indirect trade and cultural links between South Korea and China are strengthening, and follows suggestions by Chinese trade officials that formal trade ties are "a matter of time" and unconfirmed reports that the countries are preparing to open trade offices in respective capitals.

A Western lawyer in Peking said South Korean companies using Hong Kong front companies had previously hired foreign lawyers to act on their behalf in trade and investment matters in China, but the Las Salinas case was unprecedented.

Trade between the two countries last year was estimated at around \$2bn (£1.07bn), while several South Korean companies are believed to be negotiating investments.

China wary of Vietnamese 'withdrawal'

BY ROBERT THOMSON IN PEKING

CHINA HAS accused Vietnam of "deception" in announcing the planned withdrawal of 50,000 troops from Kampuchea, and called for all Vietnamese troops to be immediately withdrawn.

The Chinese government, which funds and arms the Kampuchean resistance coalition fighting the Vietnamese-backed regime in Kampuchea, is a key actor in the issue and has repeatedly urged the Soviet Union to press Hanoi to pull out.

A Chinese Foreign Ministry spokesman said Vietnam must "withdraw its troops completely and participate directly in negotiations on the question of Kampuchea". He described as "deceptive

talk" a Vietnamese proposal to put the remaining 60,000 to 70,000 troops under Kampuchean command.

The Chinese news agency Xinhua released a commentary that described past Vietnamese claims of troop withdrawals as "only rotations" of its forces. "No one is sure that the announced withdrawal will not just be another lie."

"If Hanoi shows no understanding of the times, and attempts to extricate itself from its difficulties by worming its way into the confidence of others with empty words, then its aggressive posture will be further exposed, and

its isolation in the international community will be increased," the tough statement said.

Peking is watching the current US-Soviet summit for signs that Moscow will put more pressure on Vietnam to withdraw, as the Kampuchean question is on the summit agenda, and China will want a role in any superpower settlement plan.

China lists Soviet support for the Vietnamese occupation as the most important of "three obstacles" to restoration of normal Sino-Soviet relations. The Soviet role in Afghanistan and the concentration of Soviet troops on the China border are the other two.

Stefan Wagstyl visits a town in the shadow of Mount Sakurajima

Lifestyles under a volcano

THE BEST advice to people living at the bottom of an active volcano might be to remember Pompeii. But experts meeting in Kagoshima in southern Japan at an international volcanoes conference this summer will be studying ways of making life at the foot of a volcano more enjoyable and profitable.

Sitting in the shadow of Mount Sakurajima, a live volcano which belches out smoke and ash over Kagoshima every day, the volcanologists will consider topics such as "promotion of fishery, commerce and industry in volcanic regions" and "making the most of volcanic resources." To outsiders these ideas might seem perverse.

But the agenda highlights the curious love-hate relationship which the people of Kagoshima have with Mount Sakurajima.

"Mount Sakurajima is like a father to us," said Mr Yoshinori Akasaki, the mayor of Kagoshima, in a recent interview. "We might complain about it a lot but life would be poorer without it."

The volcano is a spectacular sight, a 1,000-metre cone of grey rock overlooking Kagoshima from across a narrow bay. It has erupted about 100 times this year already.

In 1985, a record year, there were 454 eruptions. Whenever the wind blows from the east, the city is showered with a fine grey dust which covers streets and open spaces. Sometimes, the ash fall is so bad that traffic grinds to a halt because drivers cannot see.

Occasionally, rocks like large hailstones drop on the city of more than 500,000 people. Life is hardest for the 8,500-odd inhabitants of the Mount Sakurajima peninsula itself.

Children wear plastic crash helmets to and from school and residents regularly carry umbrel-

las to keep the volcanic ash out of their hair. Fruits growing on trees are individually wrapped in paper to protect them from the dust, which hangs in the air in most parts of Sakurajima.

Here the volcanic ballstorms sometimes bring rocks raining from the sky - such as a burning boulder which crashed into the Hotel Yamashitaya in 1986, injuring five people.

Families living nearest the volcano were last year offered the chance to resettle in Kagoshima city - but 29 out of 49 households decided to stay.

"They are farmers," says Mr Fumikata Hashimoto, an official of the Kagoshima prefectural government. "They said they did not want to leave their land."

The residents of Sakurajima are as committed to their homes as people living elsewhere. Professor Kosuke Kamo, a volcanologist who has been watching Sakurajima for 38 years, said: "The volcano was here first. People came later."

Settlers were probably attracted by the fertile soil, which is refreshed by ash and lava, and the natural harbour of Kagoshima bay which protects fishing boats, says Professor Kamo, director of an observatory run by Kyoto University.

The residents today are not afraid of the volcano because life-threatening eruptions of Mount Sakurajima come only once every 100 to 300 years.

"Two or three generations of people don't know disaster," says Professor Kamo. The last huge eruption was in 1914, when 80 people were killed, all of them drowning in trying to swim across the bay to Kagoshima.

The flow of rock and lava was so great that it filled a strait separating the volcano from the mainland turning Sakurajima



Mount Sakurajima belches ash over the city of Kagoshima

island into a peninsula. An eruption in 1946 brought a fresh flow of lava - but no deaths or injuries.

Professor Kamo says the dangerous eruptions are not the constant explosions at the summit - which bring smoke and ash - but blasts in the flanks of the volcano, which might cause molten lava to flow. A potentially dangerous eruption can be predicted with "100 per cent accuracy, but not its precise timing," he says. The professor, who himself lived on Sakurajima until moving to Kagoshima a few years ago, has no fears for the local residents. He says he feels far safer living near Sakurajima than he would in Tokyo, which lies in the middle of an earthquake zone. "With a volcano you have time to predict it and go to safety. An earthquake is a short-lived event. You cannot save yourself."

Taiwan Congress to stress democracy

BY BOB KING IN TAIPEI

THE 13th national Congress of Taiwan's ruling Nationalist Party will for the first time in its history of more than eight decades stress the issue of democracy, rather than revolutionary nationalism, as its top priority when it convenes on July 7.

The Congress will also, however, probably be the scene of heated debate for the first time, as it is by no means certain that a consensus exists inside the party for many of the major points on the agenda.

Mr Raymond Tai, director of the party's cultural affairs committee, told reporters that business at the Congress would cover five main topics:

● Theory and practice of the "Three Principles of the People", the Nationalist credo, stressing Taiwan's move toward democracy, more equal distribution of wealth, and unification with China. Previously, nationalism, the first of the "Three Principles", was the subject topping the agenda.

● Revision of the party platform, which the predicted would differ significantly from the previous one in both content and style.

● Review and revision of the party charter as well as the constitution.

● Policy toward mainland China, which for the first time could stress unification of people, rather than just territory. This topic presumably will concern itself with the still ticklish problem of further opening personal contacts and visits between both sides of the Taiwan Straits.

● Party reform, a programme launched by former President Chiang Ching-kuo, which will attempt to further separate the functions and responsibilities of party and state.

More than 1,200 delegates to the Congress will also hear reports on political reform, party and foreign affairs, and national defence.

They will also elect new members to the Central Committee and the more powerful Central Standing Committee, which meets once a week to resolve day-to-day affairs.

But it is fairly certain that this Congress represents far more than previous rubber-stamp affairs in which delegates more or less unthinkingly endorsed previously-decided policies.

India in Sri Lanka talks on withdrawal

MR K.C. PANT, the Indian Defence Minister, held talks yesterday with Sri Lanka Government ministers about a phased withdrawal of more than 50,000 Indian troops from the island, AP reports from Colombo.

Mr Pant was reported to have told Sri Lanka officials that the withdrawal should depend on "ground situation", meaning the state of the Tamil guerrilla separatist campaign.

"It is a complex issue, we are going to discuss more on Tuesday," one Indian official said.

Mr Pant, who arrived in Colombo yesterday on a three-day visit, was to meet Mr Junius Jayewardene, the Sri Lankan President, today.

The Sri Lankans told Mr Pant that the Indian troops should take stronger steps to crush the

Tamil guerrilla war in the north and east of the island.

Mr Pant met Mr Gamini Dissanayake, the Land Minister, and Mr Lalith Athalathmudali, National Security Minister.

The soldiers have been deployed in northern and eastern Sri Lanka under an India-sponsored peace plan aimed at ending the five-year Tamil separatist war.

Tamil rebels renounced the plan last autumn and the soldiers moved in to disarm them. India sponsored the plan because of the sympathies of its own 50m Tamils for the rebel cause.

Tamils constitute 18 per cent of Sri Lanka's 16m people. The rebels claim Tamils are discriminated against by the majority Buddhist Sinhalese community, which controls the military and the Government.

Hyundai plants halted by workers seeking pay rises

HYUNDAI Motor, South Korea's largest car maker, halted production yesterday as 20,000 workers went on strike demanding higher wages, AP reports from Seoul.

Meanwhile, another subsidiary of the Hyundai group, Hyundai Precision and Industry, remained closed for the fourth consecutive day.

Hyundai Motor said its assembly line in Ulsan on the southeastern coast was closed after more than 80 per cent of the union's members voted to strike to press their demands for wage increases.

The vote was taken on Saturday after seven rounds of management-union talks failed to solve the dispute, which began on May 18.

The company said the strike would cost it an estimated 140m won (\$18m) a day.

The union is seeking an aver-

age increase of 48 per cent or 184,000 won in monthly earnings excluding bonuses. The management has offered 28 per cent.

Hyundai workers with six years experience now earn about 600,000 won a month, including bonuses and other allowances.

At Hyundai Precision and Industry on the south coast, about 2,900 workers continued their strike demanding higher wages and improved working conditions.

Hyundai Precision said the striking workers were preventing about 10 company executives, including the chairman, Chung Mong-ku, and president, Yoo H-chul, from leaving their offices. But union leaders said the executives "remain here of their own will to solve the dispute."

The officials could not be reached by phone.

Japanese housing starts edge up

JAPANESE housing starts, which have been one of the main forces behind the strong economic growth of the past year, rose only 2 per cent in April over the previous month to 140,829 units, writes Ian Rodger in Tokyo.

It was the first time in nearly two years that the growth rate

was less than 10 per cent, confirming many economists' forecasts that this source of stimulus is disappearing.

Owner-built houses dropped 12.9 per cent to 35,287 units, while houses for rent went up 6.9 per cent to a total of 68,927 units.

Housing for sale surged 26 per cent to 35,332 units.



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SHIPPING REPORT

Market continues trend of underlying strength

THERE WAS little movement in rates in the tanker market last week, but brokers said the underlying strength of the market was reflected in a steady flow of inquiries, reports Kevin Brown.

This was in contrast to the dry cargo markets, where the tone for Panamax tonnage remained bearish as rates followed Biffix downwards.

Brokers said charterers were taking the opportunity provided by the absence of Soviet demand to depress the volatile Panamax rates.

The key US Gulf-to-Japan rate fell to \$21.50, while the Gulf-to-Continent trip was commanding about \$11.50 and the Pacific to Japan voyage about \$13.50.

Galbraith's, the London broker, said the lack of demand in the dry cargo sector could begin to affect the tanker market soon, as combination tonnage switches into oil transport.

Some brokers said only a small increase in demand would lead to a rise in rates. However, the closure of both London and New York markets for public holidays yesterday made this appear unlikely in the short term.

Japanese charterers provided the main source of demand in the Middle East Gulf, where rates for cargoes of about 240,000 tons varied between Worldscale 37 and Worldscale 39.5 for the VLCC trip to the Far East.

There was also some demand for the longer trip to the west, and French charterers concluded a 270,000-ton cargo to France at Worldscale 33.5.

Elsewhere, demand for ships of the 120,000/130,000-ton class helped rates climb back to about Worldscale 60 in West Africa, which brokers said continued to be the most rewarding area for owners.

Tuesday May 11 1982

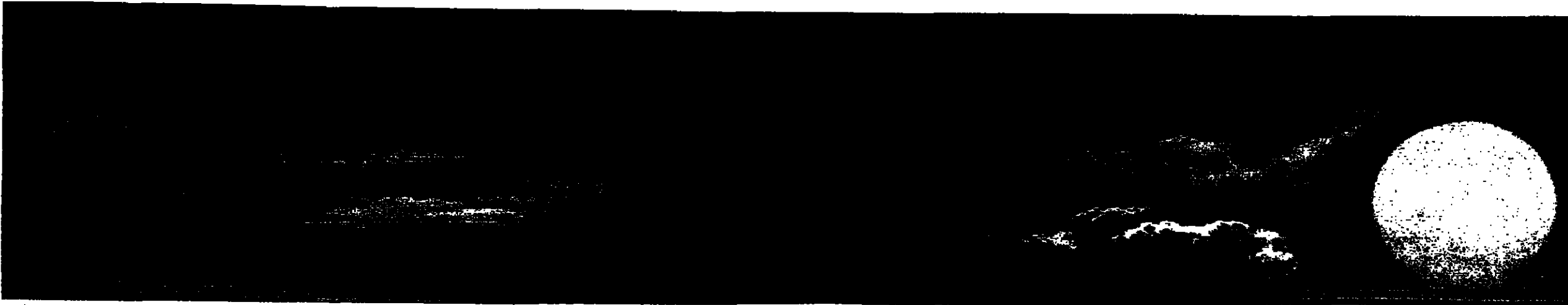
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HOW LONG CAN YOU GO WITHOUT SLEEP?

Flying all the way to Australia can be a real pain down under. The seats in an aeroplane - whatever some airlines might claim - hardly resemble your bed. And the cabin certainly doesn't compare with your bedroom. When you ought to be fast asleep at home, you'll be high above The Persian Gulf and the sun will be streaming in through the windows.

And by the time you actually get to Australia you'll have passed through 10 time zones and your internal clock will be all over the place.

So the problem isn't simply not sleeping on the 'plane, it's not sleeping once you're off the 'plane. And then what condition will you be in to do business?

IF YOU CAN'T SLEEP, RELAX

There's no point losing sleep over not sleeping. Not many people can sleep on a 'plane - at least not the deep sleep they need to feel refreshed. But being able to relax is the next best thing. You may then be able to take a number of short naps, or just to switch off.

You can give yourself a head-start by checking in at the airport early. Then you can choose the seat you prefer - by a door for instance, or the aisle. (If you're flying Qantas First or Business Class you can choose your seat in advance, on the phone. And when you get to the airport, you can relax in the Club room until your flight is called.)

Once you're on the 'plane, there are a number of things you can do, some of which you probably do already.

Wear loose-fitting clothes. Take off your shoes and wear slippers, since feet and ankles swell during flight. (Qantas provide slip-overs to save your socks from the cabin, and possibly to save the cabin from your socks. We also give you a shoe-horn to help you get your shoes back on once you've landed.)

Take some exercise: do a few isometrics in your seat and stroll around the cabin from time to time.

Read or listen to music until you start to drop off. Then watch the movie. (That should do it. While Qantas get the most up-to-date films, we can't predict their snooze rating.)

Socialise; or better still, travel with someone. (Although jet lag tests have shown the benefits of having a travelling companion, there is as yet no scientific proof that taking your secretary is essential to corporate health.)

COMFORTABLE OR COMATOSE?

On a long flight, it's understandable to want a drink. Drinks are on the house - or rather, the 'plane' - and being on a 'plane itself makes you thirsty - the humidity is about 20% whereas on earth it's at least 50% unless you live in a desert.

But don't drink too much alcohol. Two drinks at 11am aren't like three on the ground. You might know you're tired out, but later you'll feel as though you've gone fifteen rounds with a heavyweight.

If you have to have some alcohol, take it easy and drink lots of water or fruit juice. (If you can't get a glass or two, nobody offers you a better choice than Qantas. After all, our wines have just been voted the best in the air by Business Traveller Magazine.)

Avoid fizzy drinks if you can. The natural gas in your stomach has already been increased by

the increase in air pressure, and it's hard to avoid when you've got a drink.

Also avoid greasy foods. The hours and miles in general are chosen about what you eat and when you eat it. The stomach isn't really up to eating a three-course meal when its own clock is out of step in the morning.

At Qantas, we prepare special menus for Business and First Class using fresh produce wherever possible. In First Class, there's always a specially trained Air Chef.

But we realise that on long flights most of us get a bit out of balance as hunger, so it's not a good idea to eat or you have some of your meal on the Wings and we won't be around.

And if you do get to sleep and don't want to be disturbed, we won't disturb you.

DOES FLYING

WITH QANTAS

MAKES ANY

DIFFERENCE?

We think so, but then we would say that, wouldn't we?

(In a recent airline poll conducted by Australian Business magazine, frequent Australian business travellers voted Qantas top in both First and Business Class - ahead of

- Singapore Airlines (2nd),
- Cathay Pacific (4th),
- and British Airways (10th).

But then they would say that, wouldn't they??

However, we do fly more people to and from Australia than any other airline. And we've been flying longer flights longer than any other airline. (In fact, after KLM we've been flying passengers longer than anybody, and we were the first to offer a separate Business Class.)

So we think we've picked up a thing or two, not just about flying, but about flying long distances, and you can rest assured we do everything we can to help you rest at ease.

For example, on the upper deck in Business Class you get two seats to a row with 38" between headrests in the upright position. In First Class, the seats are the nearest you'll get to a bed. (You pay your money...) In both classes, the all-wool blankets and the linen pillows are the largest in the sky.

And though it's hard to be objective about service we believe ours is friendly and efficient, as you might expect from Australia's national airline. While some of you might temporarily miss an oriental Miss, our cabin crew more than compensate with their common sense, conversation, sense of humour and knowledge of the cricket scores.

Of course, you can only agree with us if you try Qantas for yourself.

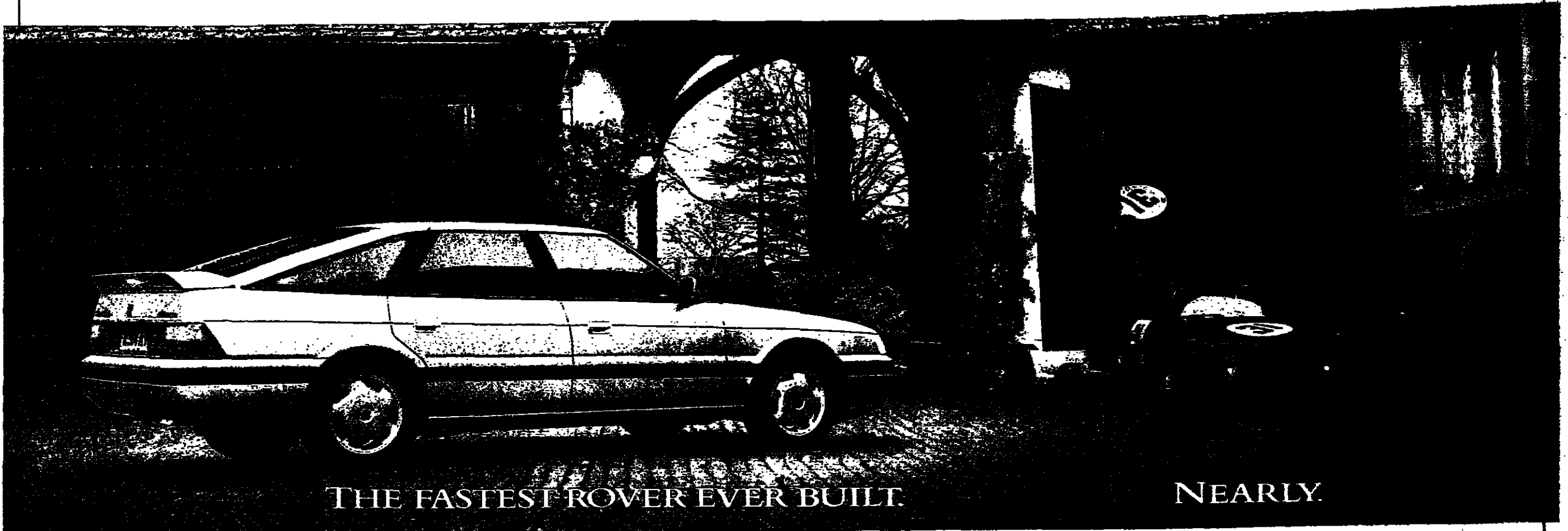
Until you do, why not sleep on it?

Some of the details apply to First and Business Class only.

QANTAS Business Travel. Big on creature comforts.



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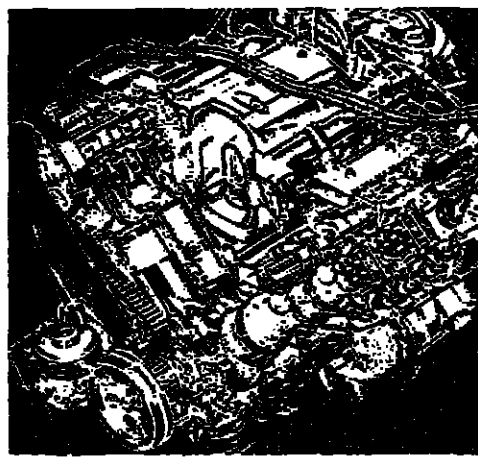
THE FASTEST ROVER EVER BUILT

NEARLY.

The lithe good looks are not merely a designer's indulgence. The rear spoiler no cosmetic whim.

The new Rover Vitesse was designed to be the fastest Rover ever built. And that's just what it is. (Though it must be said that over the years there has been the odd faster Rover; but only on the racetrack.) The power behind the Vitesse is a computer-controlled, 2.7 litre, 24 valve V6 power unit. Given free rein on the autobahn, it has a top speed of 140 mph.* And it doesn't waste any time getting there.

From standstill to 60 mph takes just 7.6 seconds.* Followed by a smooth, seemingly endless surge of power through the midrange.



The car's power is matched only by its remarkable handling.

You'll find sports suspension, speed sensitive, power-assisted steering and ABS brakes are all fitted as standard on the front-wheel drive Vitesse.

If you wish, there is the option of electronic automatic transmission, with its four speed cruise and dynamic sports modes.

So, is the Vitesse just about power and performance? Not at all.

The car is rich in creature comforts. Like central locking, remotely controlled. An eight speaker stereo system with acoustics you expect to hear only in the concert hall.

Electric windows front and rear and, of course, an electric sun-roof. (Not to mention the practicality of five doors.)

Rover luxury does, however, come in a more sedate form. In the shape of the six other models in the Fastback range.

From the two litre 820 to the 827 Si. All boast more than their fair share of comfort, refinement and performance. Second only to the fastest production Rover ever built.

The new 140 mph* Rover Vitesse. You have been warned.


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Output expected to rise despite export slowdown

BY RALPH ATKINS

THE STRENGTH of the pound is slowing British export growth, but the industry still expects its output to grow strongly in coming months, according to the latest industry trends survey published by the Confederation of British Industry, the employers' organisation.

Mr David Wigglesworth, chairman of the CBI's economic situation committee, said the survey provided "further confirmation that there is little threat to inflation and that the economy shows no sign of overheating."

In its May survey of UK industry, the CBI says export order books are weaker than earlier this year. However, price rises are moderating as competitive pressures increase.

Small companies have been worst hit by the rise in sterling, the CBI says. In contrast the largest companies, with more than 5,000 employees, report that foreign demand has been sustained - probably reflecting their ability to protect themselves against exchange rate fluctuations.

All sectors of industry expect output to rise, the CBI says. The biggest increases are expected in motor vehicles and among the largest companies.

The survey of 1,500 companies finds that prices in the domestic market are expected to rise at a slower rate than indicated in previous surveys. Of the companies questioned, 20 per cent said they expected to raise domestic prices in the next four months, 71 per cent expected to maintain prices

at existing levels and 5 per cent forecast price falls.

Mr Wigglesworth said output was keeping up with the strong growth in demand in the economy. The moderation in price rises reflected the continued severity of competition in home as well as export markets.

The CBI says there is little evidence that capacity constraints inhibited output growth in the early part of this year. The strength of investment spending and intentions indicate sufficient capacity to meet future growth.

The rate of increase in unit labour costs have fallen since the end of last year but the CBI says the continuation of low rates depends on the ability of companies to finance pay increases through higher productivity.

Stock levels in May declined slightly in relation to demand. Total order books are reported to be above normal by 33 per cent of companies and by 12 per cent as below normal.

Asked about export order books, 25 per cent of companies said the level was above normal and 21 per cent said they were below normal in May. The balance of +4 per cent compares with balance of +12 per cent and +11 per cent in February and March respectively.

Output is expected to increase in the next four months by 40 per cent of companies while 6 per cent expect a fall. The balance of +34 per cent is broadly in line with comparable figures for February and March.

Snail breeders ooze a slow trail to market

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

REPRODUCING the climatic conditions of the Cameroons inside a redundant cowshed was a tricky process.

But breeding the livestock for his agricultural venture caused no difficulties at all for Mr Graham Pinkney of Hall Farm, Daventry, in the English Midlands. "They're hermaphrodites, you know. They mate, wander off and lay two or three hundred eggs each," he says.

Fully stocked, his 18ft by 20 ft byre should accommodate 100,000 head yielding about 4 tonnes of meat a year.

His *Achatina tropicalis* snails seem happy enough in their curious environment, although the first batch of babies, born in December, has been making sluggish progress.

They have missed their April appointment with the cooking pot and are still not fat enough for transformation into *mousseline des escargots* *Salazar*, *escargots bourguignons* or *montagne noire*. Snail farming is in its

infancy in Britain and, as it were, teething troubles are only to be expected. But Mr Pinkney oozes confidence.

With annual UK consumption standing at 50 tonnes a year, ex-shell, there is clearly room for improvement. "There's a market and we can produce them, so between the two there's money to be made," he says.

His 60 colleagues in the newly-formed Britsnail gastropod growers' co-operative seem to agree. Although only 30 of them have so far gone into production, they are already negotiating to buy a Welsh seafood processing company to add value to their output.

A recent trade showing of their range of prepared dishes roused considerable interest among caterers and brought calls from France, Belgium and the Netherlands.

Escargots nouveaux riches - snails, bacon, cheese and mustard in a scallop shell - and the *Salazar mousseline* of puréed snails, spring onions and

spinach, promised to prove the fastest movers at prices ranging up to £12 for a pack of 50 snails.

The better-known European helix snail is also being farmed in Britain and is popular with some breeders because of its undemanding lifestyle. If grown free-range in the great outdoors, however, the final small round-up can be tricky and the stock needs to be purged before scalding because the farmer cannot be sure they have not been grazing on magic mushrooms - so called for their hallucinogenic effects - or other undesirable substances.

Safely contained in plastic buckets, each with its own equatorial microclimate, and fed on a mix of roughage, calcium and protein meal, Mr Pinkney's cowshed broiler snails offer no such problems.

The main difficulty for the creatures' persistent habit of growing the wrong sort of shell.

Achatina lives in an elegant

cornet, unfamiliar to consumers and impossible to grasp with conventional escargot-eating tackle.

Britsnail got round the problem by negotiating the rights to an oven-proof advanced plastic shell which has the added advantage of not disintegrating in the dishwasher. Having attracted the attention of the food trade, Britsnail is now preparing for its debut at agriculture's premier event at the Royal Show this summer.

It will probably prove quite a draw among the posh bowler hat and brogue shoe set - more accustomed to ogling £50,000 bulls than £5 breeding snails - but it is unlikely to win any prizes.

Escargot judging has yet to make its mark in Britain. Despite its proficiency with high-tech plastics and climatology, Britsnail's snail farm has yet to find a place on the snail where a judge can safely pin a winners' rosette.

Water chiefs split over single sell-off

BY RICHARD EVANS

LEADERS OF Britain's water industry are split over proposals to privatise all 10 water authorities in England and Wales simultaneously rather than in batches.

The Water Authorities Association, which represents the authorities, advocates a simultaneous sale, as do some individual authorities.

Most authority chairmen, however, are not convinced that a satisfactory method of simultaneous flotation can be found. They believe they are being forced prematurely to commit themselves to a single, massive sale of the £27bn industry.

Critics of a simultaneous sale in the form presently proposed include Mr Roy Watts, chairman of Thames water and Mr John Bellak, chairman of Severn-Trent, the two most profitable and powerful of the authorities.

Each is determined that their authority should be sold separately and retain its own identity from the outset of privatisation.

Kleinwort Benson, the merchant bank which advising the WAA, proposes that all 10 authorities should be sold in common, and that a market in the separate

shares should be allowed to develop later.

Neither Mr Watts nor Mr Bellak accepts this. Nor do at least four other chairmen, all of whom are confident of a successful flotation.

The group believes that the impetus for a simultaneous float comes only from authorities like Yorkshire and North West which have higher debts and more problems than the others and who thereby fear they might not receive a favourable market response in separate flotations.

Mr Watts has told the other chairmen he is prepared to go along with simultaneous flotation only "if my authority is sold separately from other authorities, with its own identity, its own price and its own shareholders from the outset . . . unless these requirements are fulfilled I would stand alone."

The decision on methods will be taken by Mr Nicholas Ridley, Environment Secretary. He has seemed to favour of selling the authorities in batches, but has said he will accept simultaneous flotation if a satisfactory method can be found.

Accountants boosted by consultancy fees

BY RICHARD WATERS

LAST year marked a watershed in the reliance of the largest accountancy firms on their management consultancy arms, according to the 1987 results of seven of the eight largest firms.

Slow or even non-existent growth in the numbers of partners in some top firms also suggests that they have focused sharply on profitability after several years of buoyant income growth.

Arthur Andersen has become the first firm to generate more fees from consulting than traditional audit and accounting operations. Management consultancy brought in £43m of the firm's £113.4m fees in the year to 31 March, compared with the £38.5m earned in what were previously its core business areas.

Price Waterhouse and Arthur Young saw their reliance on audit and accounting slip below the psychologically important 50 per cent level for the first time. And Touche Ross and Deloitte Haskins & Sells looked to auditing for just over half of their fees.

This results from continuing dramatic rates of growth in all firms' consultancy departments,

against far more modest development in the largely static audit market.

Arthur Andersen, Price Waterhouse and Deloitte Haskins & Sells saw the gross income of their consultants grow by more than 40 per cent, while Touche Ross's consulting arm leapt 75 per cent to £22m, partly through merger.

On the audit side, only Peat Marwick McLintock managed growth of over 20 per cent, with Touche Ross, Arthur Andersen and Arthur Young all seeing this part of their business expand by less than 15 per cent.

In aggregate, the big accountancy firms grew at between 20 and 29 per cent - an unexpectedly buoyant outcome given last autumn's stock market crash.

The firms are not obliged to report their profits, making the volume of fees earned for each partner in the firm the strongest indicator of their bottom line.

This grew sharply in some cases, most significantly at Deloitte Haskins & Sells. Its fee/partner ratio grew 27 per cent. Full details Page 13

Fraud in UK companies 'still runs at £5bn a year'

BY ALAN CANE

FRAUD in UK companies still runs at about £5bn a year, according to the accountants Ernst & Whinney, despite the widespread introduction of preventive measures.

In its latest annual survey, published today, confirms that most managers believe that the incidence of fraud in Britain has risen over the past five years and

that the financial services and retailing sectors are most at risk.

Of frauds uncovered during the past year, almost half were committed by managers. Two in five of those companies placed responsibility at management level.

Nevertheless, most companies say fraud is not a serious problem

If you advise individuals or companies on their pension needs you will know how difficult it can be keeping up to date with what's on offer. Things in the pensions industry are changing all the time; new tax rulings; new legislation; new regulatory bodies. Keeping up with these changes has become a job in itself.

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We don't stop at giving you in-depth research features. We also give you all the news of the industry. Who has moved where. What's the latest from the SIB. Which new products have been launched. New law that may affect you or your clients. New tax rulings. Reviews of new books. Even letters from our readers. We try to fill you in on all the latest goings on - often on topics neglected in the more general financial press. Pensions Management is the most authoritative and comprehensive pensions publication available.

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BRIDGESTONE CORPORATION (Kabushiki Kaisha Bridgestone) (the "Company")

Ken 20,000,000,000
 2 1/2 per cent Convertible Bonds due 2000 (the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Trust Deed dated 22nd October 1988 between Bridgestone Corporation (the "Company") and The Bank of Tokyo Trust Company under which the above-described Bonds were constituted, the Company has elected to exercise its right to, and shall, redeem on June 30, 1988, all of its outstanding bonds as a redemption price at 104% of the principal amount thereof, together with accrued interest to such date of redemption which will amount to Yen 11,250 per Yen 1,000 (USD principal amount of the Bonds). The Bonds are being redeemed prior to the 31st June, 1990 on the ground that the principal amount of the Bonds outstanding is less than Yen 1,000 million.

The payment of the redemption price and the accrued interest will be made on and after June 30, 1988 upon presentation and surrender of the Bonds, together with all coupons appertaining thereto, to the principal office of The Bank of Tokyo, Ltd., as Principal Paying Agent, Northgate House, 20-24 Moorgate, London EC2R 6DH, or at the principal office in the city indicated below of any of the following Paying Agents:

Daiwa Europe Limited, London; The Long Term Bank of Japan, Limited, London; Morgan Guaranty Trust Company of New York, Brussels; The Fuji Bank, Limited, Düsseldorf; The Sanjimi Bank, Limited, Brussels; Kreditbank S.A. Luxembourg; Liechtenstein: Dai-ichi Kangyo Bank (Schweiz) AG, Zurich.

On and after June 30, 1988, interest on the Bonds will cease to accrue. The Bonds may be converted into shares of Common Stock of the Company at a conversion price of Yen 520 per share of Common Stock.

The Company's Common Stock is issuable only in Units of 1,000 shares or integral multiple thereof. A cash adjustment will be paid for any fraction of a Unit. Each bondholder who wishes to convert his Bond should deposit his Bonds, together with all unexpired coupons, with any of the Conversion Agents being the same as the Paying Agent specified above, accompanied by a note of conversion in the form of which is available from any of the Conversion Agents. SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON JUNE 30, 1988.

For the information of the Bondholders, the reported closing price of Common Stock of the Company on the Tokyo Stock Exchange on May 19, 1988, being the latest practical date prior to the publication of this notice, was Yen 1950 per share. The appropriate principal amount of the Bonds outstanding as of May 19, 1988 was \$107,500,000.

BRIDGESTONE CORPORATION
 By: The Bank of Tokyo, Ltd.,
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May 31, 1988, London
 By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

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Investment firm chief challenges SIB intervention

BY DAVID BARCHARD

MR PETER CLOWES, chairman of James Ferguson Holdings, a textiles and financial services group, said yesterday he was seeking legal advice over a provisional liquidation order served on its subsidiary Barlow Clowes Gilt Managers on Friday evening. He is hoping to secure a court injunction to lift the order.

He said: "The board of BCGM strongly disputes that the SIB is justified in taking this action and is taking urgent advice on how to seek redress."

The liquidation order was served at the request of the Securities and Investments Board, the City watchdog. On Monday last week, SIB served notice on BCGM banning it from investment business of any kind.

According to Mr Clowes, the SIB claimed as its justification for intervening that the firm's accounting records and systems were inadequate to protect investors and that information received from the Investment Management Regulatory Organisation suggested that BCGM's books contained serious shortcomings.

IMRO is the body mandated by SIB to oversee the work of investment management organisations and bring any serious irregularities by them to its attention.

Mr Clowes said: "BCGM has always maintained properly segregated client accounts and on Monday, May 23 1988, the directors of BCGM satisfactorily completed a full reconciliation of clients' balances with assets held. There is no question of insolvency with BCGM. The firm is solvent. We have assets in excess of £750,000 and liabilities of £500,000."

He said that in the middle of last week the board of BCGM had sought permission from the SIB to repay all its clients in full. BCGM would then have remained out of the market until it had assisted the regulatory authorities that it was in a position to return.

The offer was rejected by the SIB on Friday morning, Mr Clowes said. BCGM was set up in 1973 as a licensed dealer in securities, specialising in the gilt market, and has used sophisticated computer techniques for market analysis.

It was acquired by James Ferguson Holdings in March last year. In November the Department of Trade and Industry appointed inspectors under Sections 105 and 106 of the Financial Services Act to investigate its business, but the company said yesterday that it was not aware whether the investigation had been completed.

Subsequently, BCGM applied to John IMRO, a requirement of the Financial Services Act, indicating that it had been the object of a DTI investigation. It was later visited by the IMRO inspectors whose report seems to have led to last week's SIB action.

Mr Clowes said last night: "I will not rest until I have done everything possible to secure the return of our funds to our clients and know what the real reasons are for what has been done."

Co-ordination on City's horizon

Clive Wolman on the high hopes for the new chairman of the SIB

MR DAVID WALKER, the Bank of England director, today takes over as chairman of the Securities and Investments Board and chief regulator of the new investor protection framework amid City expectations of an important policy shift.

The decision not to renew Sir Kenneth Berrill's appointment after his first three-year term expired was taken jointly by Mr Robin Leigh-Pemberton, Bank of England Governor, and Lord Young, Trade and Industry Secretary, in response to mounting criticisms of the SIB and its rule book last autumn.

Mr Leigh-Pemberton, in particular, and other senior Bank officials have pinned high hopes on Mr Walker as a reformer, although Mr Walker himself has kept a low profile since his appointment was announced three months ago.

He is expected to spend his first few weeks studying the issues and receiving the scores of lobbyists from the financial services industry who have been eagerly awaiting his arrival.

Because of Mr Walker's dual responsibilities, Bank officials expect the institution to have much more influence over the SIB than in the past and for much greater informal co-ordination to develop between the two.

Over the last two years, the Bank has been caught on the hop several times for failing to anticipate how the SIB rules and the new regulatory regime would affect some of its traditional areas of jurisdiction. The bluntness of Sir Kenneth and his lack

of background in City banking added to the tension between the two bodies.

Now Bank officials expect that, in spite of the far-reaching powers granted to the SIB and a shrinking of many of the Bank's areas of authority, it will retain its position as the City's most powerful public body and that the SIB will implicitly acknowledge its standing in the areas of mutual interest.

The Bank and most City practitioners are hoping for two more specific but important changes in the regulatory structure. One is the repeal of section 62 of the Financial Services Act, which makes an authorised investment firm liable to pay damages for any losses caused to its clients as a result of a breach of the rule book of its self-regulating organisation (SRO).

The other is the complete redrafting of the SIB rule book, which serves as a benchmark by which the level of investor protection afforded by the SRO rule-books has to be judged. The suggestion endorsed by leading Bank officials is that the SIB rule book should confine itself to stating general principles rather than detailed provisions, giving more discretion to the SROs.

Section 62 has acquired a symbolic importance, and the practitioners' fear of legal action against them emanating from the section has been responsible for

most of the legalistic detail of the SRO rule books. However, several lawyers have argued that section 62 does little more than codify pre-existing common law rights.

It also remains doubtful whether the repeal of the section and the redrafting of the SIB rule book would reverse the trend towards US-style legalism; the whole financial services industry has become much more litigious over the last five years.

Although reform of the existing laws and rule books is the most controversial issue facing Mr Walker, most of his time is likely to be devoted to organisational matters.

The SIB is in the process of transforming itself from a rule maker to an enforcement agency concerned primarily with case work. It received its formal powers only at the end of last month and is still busy recruiting officials to monitor compliance with the new framework and to take action against suspected delinquents.

The SIB's ability to judge correctly when it should shut down or penalise a firm for breaches of the act will undoubtedly be put to the test several times before the end of the year.

Because of the rapid changes and ever-expanding scope of the investment industry, the SIB rule book, in spite of its length and complexity, still contains several



David Walker: Picked out as a reformer by the Bank

important gaps that Mr Walker will have to fill. Three of the contentious issues coming up on the SIB's agenda over the next few months are:

● The disclosure of life assurance expenses, about which a report commissioned by the SIB from Peat Marwick McLintock, the accountancy firm, is being considered.

● Estate agents' conflicts of interest, arising from the increasing commissions they receive for selling endowment mortgages and other insurance to house buyers while continuing to act as the agents of the sellers.

● The ability of the Stock Exchange and other investment exchanges to restrict competition from share price information vendors such as Reuters.

Small business groups link to seek poll tax changes

BY JOHN HUNT

A LOWER LEVEL of rates for small businesses is being sought by the Forum of Private Business and the National Federation of Self Employed when the Government's proposed community charge, the so-called poll tax, comes into effect.

The two organisations, together representing 60,000 small companies, have joined forces in an attempt to ensure that their members are not penalised by the community charge.

They have proposed amendments to the poll tax legislation which will be pressed with all-party support during the committee stage in the House of Lords next week.

Mr Bernard Juby, chairman of the policy unit of the NFSE, said their proposals would soften the impact of what might be a "financial disaster" to many small businessmen.

Mr Stan Mendham, director of the FFB, said urgent action was necessary to avert a crisis. The organisations are proposing that for small businessmen there should be a special rate fixed at 70 per cent of the standard business rate.

They say that it is necessary to redress the imbalance that exists between the rates burden for big business and that for smaller concerns. They say big busi-

nesses pay between 1 and 5 per cent of their pre-tax profits as local authority rates. The figure for small businesses is 15-25 per cent.

At the moment, small businesses pay a lower rate of corporation tax than big businesses. The two organisations see no reason why there should not similarly be a lower national non-domestic rate for their members.

They are also pressing for any rate increases for small businesses under the new system to be limited to 10 per cent.

During the Commons debates on the legislation, there were government suggestions that the transitional period for the business rate could be five years or more. Peers sympathetic to small businessmen will now be pressing for specific undertakings on that.

A Scottish Labour MP yesterday called on the party to spearhead a "non-payment" campaign against the community charge, which is due to be introduced in Scotland next year.

Mr Dennis Canavan, MP for Falkirk West, said the success of the campaign against poll tax hinged on stepping up extra-parliamentary action after the defeat in the Lords last week of an amendment seeking to link the tax to ability to pay.

Key housing scheme inquiry about to open

BY ANDREW TAYLOR, CONSTRUCTION CORRESPONDENT

ONE OF the most important housing planning inquiries to take place in Britain is due to start tomorrow in the small town of Fleet in Hampshire. It occurs against a background of mounting concern over government attitudes towards housing developments in the countryside of south-east England.

The public inquiry is into plans by Consortium Developments, representing nine of Britain's biggest private house builders, which wants to build 4,800 homes on 700 acres of former gravel pits at Bramshill, north Hampshire. The plans, rejected last year by Hart District Council, have provoked strong opposition from local residents and from some Tory MPs who fear the Government may be considering approving a series of new-style country towns in the south-east.

Their fears have been fuelled by recent speeches by Mr Nicholas Ridley, the Environment Secretary, who has given warnings that the south-east will need a further 610,000 homes by the year 2001 just to cope with the growing demands of the existing population. He criticised residents who, having bought homes in the south-east, want to stop others.

The consortium has called its Bramshill development Foxley Wood after John Foxley, a 14th-century landowner who once owned the site. It is one of at least five big housing schemes proposed for a small triangle of land straddling the borders of Hampshire and the county of Berkshire between the M4 and M3. Several of the developments have gone or are already destined to go to a public inquiry.

Other proposed schemes, according to planners at Hampshire and Berkshire county councils, include 2,000 homes by Charles Church at Hook; 1,700 homes by Bryant Homes at Eversley; 3,000 homes by a consortium of Charles Church, Bryant Homes, McAlpine and Rockholl at Spencers Wood; and 4,000 homes by Speyhawk near Grassy at Great Lea.

Foxley Wood is one of four country new towns proposed by Consortium Developments. None has so far received planning permission. The consortium consists of Barratts, Beazer, Bovis, Ideal Homes, John Laing, Y.J. Lovell, Farmac, Wilson Connolly and George Wimpey.

Other developments proposed by the consortium include a 3,000-home new town at Wilburton near Cambridge and a 5,000-home development called Stone Bassett close to Oxford.

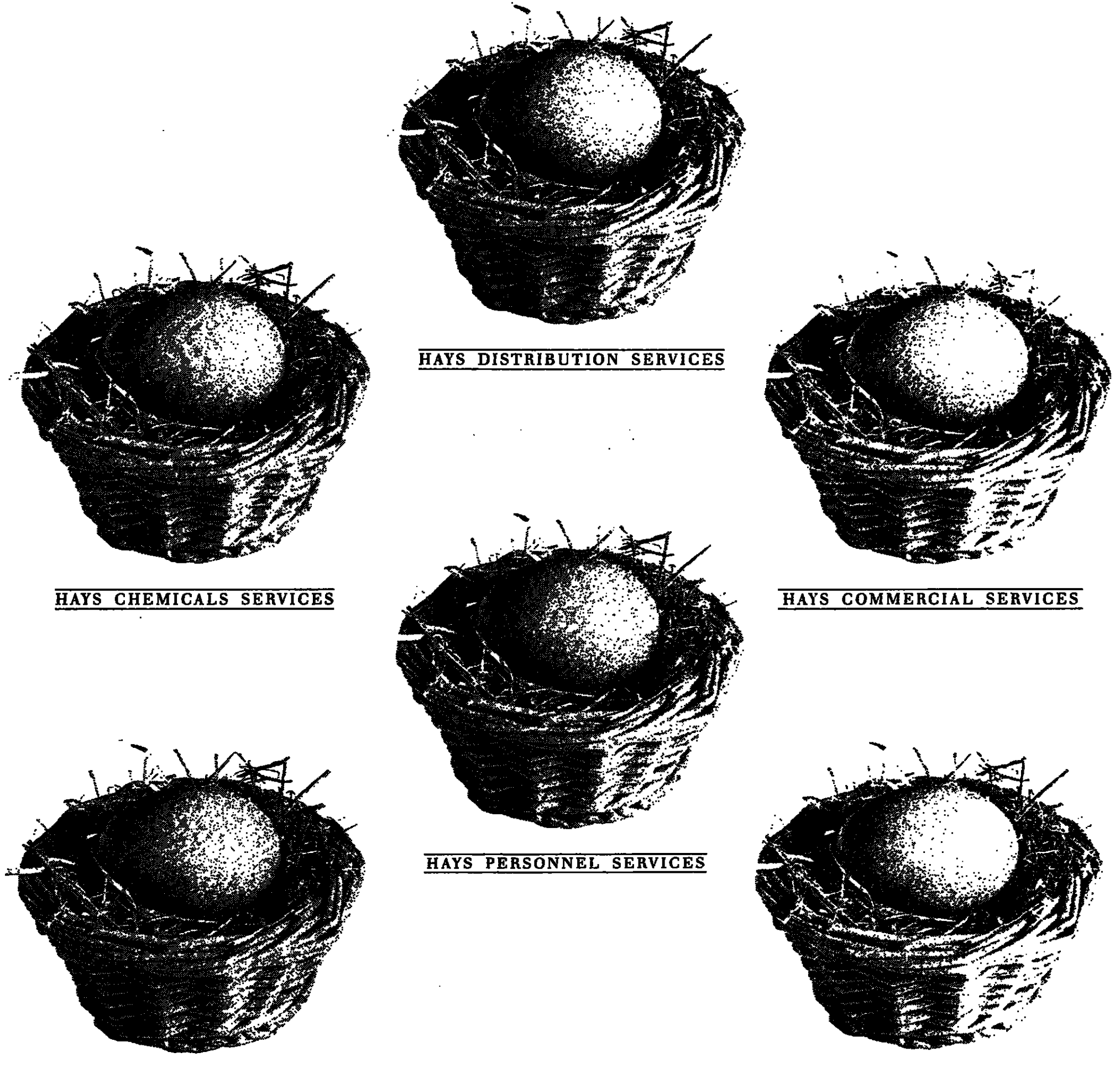
The decision whether to allow a scheme to go ahead after a public inquiry rests with the Environment Secretary, who may override an inquiry inspector's recommendations.

Early last year Mr Ridley rejected an appeal by Consortium Developments to build a country town for 15,000 people at Tillingham Hall near Grays in Essex. He did not, however, rule out the possibility of future country towns in the south-east.

At the Fleet inquiry the consortium is expected to argue that shortages of private homes in north Hampshire and surrounding areas have pushed house prices beyond the means of many local people.

It says the gravel pits at Foxley Wood, previously operated although not owned by English China Clays, are not an area of outstanding beauty or scientific interest. It says its development would improve facilities in the area by providing 400 miles of "social housing", two primary schools, two community halls, a leisure centre and entertainment hall, a health centre for six GPs as well as a 44-acre nature reserve, 250 acres of woodland, water park and open space and sites for a church, fire station and secondary school.

Local residents and councillors say the beauty and tranquillity of their neighbourhood would be destroyed by the development, which would attract further commuters, putting an even greater strain on local infrastructure.



Importers of Yugo and Dacia vehicles combine

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

ZASTAVA (GB) and Dacia Concessionaires, respectively the UK importers of Yugo cars from Yugoslavia and Dacia light commercial vehicles from Romania, are merging key management functions, after the acquisition of dominant stakes in both companies by Mr Paul Stoddart, an Australian entrepreneur.

Mr Stoddart, who started the UK's first auction of salvaged cars near Birmingham in 1986, acquired an 80 per cent stake in Dacia Concessionaires for £1.6m in February and purchased a 46.23 per cent holding in Zastava (GB) for £2m in March, working through Burntwood Development, a holding company in which he controls an 80 per cent stake.

Mr Stoddart said yesterday that he plans to increase his holding in Zastava (GB) to 60 per cent by the end of the year. Before coming to the UK in

1986, Mr Stoddart had been engaged in Australia for 13 years in car salvage and auctions, as well as in the retail and wholesale motor trade in Sydney and Brisbane.

Vehicle and parts distribution, and pre-delivery preparation and inspection of Yugo and Dacia vehicles will be combined. The UK's Dacia Concessionaires' main office will be relocated to Reading, adjacent to the Yugo head office.

Yugo last year sold 8,468 of its 311 and 45 model ranges - which were originally derived from the Fiat 128 and 127 - but Mr Stoddart said the company was aiming to increase sales to 11,000 units this year.

Dacia imports the four-wheel drive Duster and Shifter 1, some pick-up trucks from Romania. It sold only 800 units last year, but plans to increase sales this year to 2,000 units.

It's always made sound business sense not to stake everything on a single venture. That's how Hays plc has grown to become one of the largest business services and distribution groups in the UK. Included among its customers are giants like Tesco, ICI, Shell,

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UK NEWS

David Thomas reviews a seminar held to consider educational shake-ups in the future New right seeks flexibility in school reforms

THE RADICAL right is thinking hard about the next round of school reforms even before the huge Education Reform Bill has reached the statute-book.

The thrust of its concerns emerged from a seminar in London last week jointly hosted by the Centre for Policy Studies, the right's think tank, and the Manhattan Institute, its counterpart in New York. The seminar assembled leading educational reformers from both sides of the Atlantic.

British participants drew on the US experience to voice unease over key aspects of the Government's programme in the presence of Professor Brian Griffiths, head of Mrs Thatcher's policy unit.

Dr Sheila Lawlor, CPS educational expert, summing up the seminar, said: "We must think about education in a new way. What schools need is greater autonomy and flexibility."

In particular, the British are sceptical about the new national curriculum, a centrepiece of the reform bill. They fear that by laying down in detail what schools must teach, central government will stifle initiatives from parents and teachers.

The US message resonated with their fears. US participants said the cutting edge of educational reform in the US no longer came from initiatives from federal or state government but

from a host of experiments at school level.

Such a community-level outlook will draw sustenance from a study of what makes effective schools, to be published in the autumn by the Brookings Institution, a US research body.

Mr John Chubb, its author, told the seminar that successful US schools were marked by staff agreeing goals, by clear leadership from heads and by teachers accepting responsibility for meeting school goals.

In short, a good school acts like a team, while a poor school performs like a bureaucracy, with weak leadership, dissent about objectives and refusal to take responsibility.

So far, so platitudinous, but the political beef comes from Mr Chubb's finding that the way to create a good school is to free it from outside interference - whether from meddling politicians or from teacher unions defending members.

"The schools that developed team-like organisations were those that operated without constraints on a host of things from curricula to personnel," Mr Chubb concluded.

Mr Albert Shanker, another US participant, described experiments designed to encourage grassroots initiatives. For example:

- In the Miami area, schools entered a competition whereby those with the best plans for improvement could become self-governing.
- In New York, teachers at school level can vote to suspend parts of their union agreement in return for the authorities agreeing to suspend regulatory constraints on the school.

The extraordinary point about Mr Shanker's endorsement of such experiments is that he is not a professional union-buster. He is president of the second-biggest teachers' union in the US, the 675,000-strong American Federation of Teachers, and sits on the executive committee of the



Robert Jackson: Bill paves way for greater reform

AFL-CIO, the equivalent of British Trades Union Congress. Mr Shanker believes his members will have to adapt if the union is to remain a force. He has invited auto-workers to hammer home to his members the message of flexibility or death.

The fact that a similar initiative by the main teaching unions would be unthinkable in Britain brought home the profound difference in the political climate of the two countries.

Dr Frank Macchiavola, former head of New York schools and now president of Columbia University's political science academy, emphasised that the US reform movement was eclectic, embracing strands as diverse as the need for more public spending on schools to the drive to involve businessmen in education.

Five teachers and administrators told how they were trying to shake up education in New York by, for example, creating centres of excellence, reintroducing discipline, involving the business community into the classroom and breaking down huge, impersonal schools into smaller units.

However, Mr Carlos Medina, school superintendent in New York's District 4, which takes in most of Harlem, also described how his schools gave children breakfast and lunch and now wanted to lay on dinner too. "If

children come to school hungry and without a coat, they are bound to fail," he said.

The British participants were more interested in freeing schools from the dead hand of the state and of the teaching unions.

Mr Robert Jackson, Minister for Higher Education, debated the Government's programme as paving the way for greater reform from below by allowing parents to vote schools out of local-authority control, by devolving more responsibility to school governing bodies and by giving parents more freedom to insist on the school of their choice.

However, he said, parents needed a handle with which to exercise their power. This was the role of the nationally imposed curriculum and system of testing: it would allow parents to compare schools objectively for the first time.

The radical right believes the Education Bill raised some risks, particularly in failing to allow governing bodies freedom to set teachers' pay.

Nevertheless, the right hopes the Government's programme will encourage an explosion of initiatives in the schools. If it fails to do so, bodies like the CPS will demand a second round of reforms - drawing inspiration from across the Atlantic.

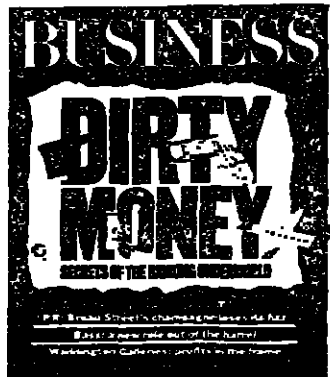
Q. WHY IS A BOMBAY BUS TICKET WORTH \$10,000?

A. HAWALA

Among the world's banking networks is one so secret it has no address, no records, no controls. But your corner shop may be part of it. This month, BUSINESS investigates how Hawala, India's money laundry, is now being hijacked by international crime.

Also, why a former Co-op shelf-filler is sipping up US supermarkets, how Bass is fermenting a leisure empire, timely advice on pension plans, the discreet charm of the Costa del Sol and the problems facing ageing studs.

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Tourists 'to exceed 21m by 1994'

By David Churchill

BRITAIN'S TOURIST industry expects more than 21m visitors to the mainland by 1994 - over a third up on last year's record figures.

The boom, helped by the opening of the Channel Tunnel in 1993, will see earnings from tourism almost double from £5.3bn to £12bn.

The latest figures published by the British Tourist Authority are based on assumptions and forecasts made by the Government as well as by companies involved in tourism.

Numbers of visitors to Britain are expected to increase by some 4 per cent a year until 1992, with growth in 1993 and 1994 accelerating to 5.5 per cent.

The growth of tourism in Britain over the past decade has lifted it from sixth to fifth place in the international league table of tourism earnings. Only the US, Spain, Italy and France earn more from tourism.

Preliminary estimates from the World Tourism Organisation, included in the authority's statistics, show that the volume of international tourist traffic rose by 4 per cent last year.

In value terms, international tourists spent \$150bn, an increase of 16 per cent in 1986.

Britain's share of international tourist traffic last year was 4.4 per cent, up slightly from 1985.

Its share of spending rose from 6.1 per cent in 1986 to 6.9 per cent.

Tourism Intelligence Quarterly, British Tourist Authority research department, Thames Tower, Black's Road, London W6 9EL. 250 a year.

More waste glass recycled

FIGURES RELEASED by the Glass Manufacturers Federation today show that glass recycling in the UK grew by 8 per cent last year, to 245,000 tonnes, or more than 14 per cent of the UK's glass container production.

But the amount of waste glass recycled still lags behind that in other western European countries.

Banks 'lag in mortgage lending'

BY DAVID BARCHARD

ONLY TWO BANKS, Lloyds and Barclays, are among the top 10 UK mortgage lenders, according to a survey of the mortgage market published at the weekend.

The survey, compiled by James R. Adams & Associates, a London marketing and research group, is based not on loans issued by big lenders, as most estimates until now have been, but on reports of property sale completions by 10 per cent of solicitors' practices.

It claims to be the first detailed and up-to-date research of its kind carried out in the UK property market.

Unsurprisingly, perhaps, the survey shows the continued dominance of the building societies in the mortgage market during the first quarter of the year, in spite of claims that they are losing market share to other types of lender.

The three largest societies shared 40 per cent of the market, while Lloyds and Barclays had 3.7 and 3.2 per cent respectively.

The Halifax emerges as by far the largest UK mortgage lender with 16.4 per cent of all loans, followed by the Abbey National with 14.3 per cent and the Nationwide Anglia with 9.2 per cent.

About 10 per cent of properties were sold for cash, while the average advance was for £30,000, with 70 per cent of the purchase price paid.

While four fifths of mortgages were linked to endowment life

TOP 10 MORTGAGE LENDERS	
First quarter 1988	
	%
Halifax	16.4
Abbey National	14.3
Nationwide/Anglia	9.2
Leeds Permanent	4.7
Lloyds	3.7
Woolwich	3.7
Barclays	3.4
Alliance & Leicester	2.9
Birmingham Midshires	2.8
Bradford & Bingley	2.0

Source: James R. Adams & Associates

insurance policies, about half the mortgage lending by banks was on a repayment basis. Bank mortgage loans tended to be for a smaller proportion of the selling price than those issued by building societies, averaging 56 per cent of the property's cost.

New lenders, including the mortgage companies which have begun making serious inroads into the building societies' share of the market in the last two years, accounted for about 18 per cent of the mortgage market in the first quarter of this year.

James Adams reports that the total market of £22bn in the quarter was for just over half a million properties, with about 40,000 new properties valued at £2.3 bn.

Apart from ranking lenders, the report also offers some interesting insights into the UK property markets.

Timken to export to Japan

By Richard Tomkins, Midlands Correspondent

BRITISH TIMKEN, the bearing manufacturer, has secured a small but significant contract to export tapered roller bearings to Japan for use in the automotive industry.

It will supply 30,000 bearings a month to Nissan, the Japanese car manufacturer, for the wheel hubs of the company's popular Bluebird model.

The contract is in marked contrast to the normal flow of bearings between the two countries.

In recent years Japan has flooded the volume of the world market for bearings, of which the automotive industry forms a significant part.

British Timken declined to put a value on the deal, but it said the reversal of established trading patterns in a highly competitive product area was a significant breakthrough for the international quality supplier campaign being pursued by its US parent, the Timken Company of Canton, Ohio.

Nissan says it encourages procurement of parts and materials from overseas suppliers who can offer a combination of high technology with satisfactory quality, price and delivery.

Mr Keith Fallows, marketing communications manager at British Timken, said his company had worked closely with Nissan to select the correct bearing out of its range of 60 types and 20,000 sizes.

It had then modified the bearing with special profiling and finishing to meet Nissan's rigorous specifications.

Mr Fallows said Timken believed the contract might prove to be strategic in opening the door to further business with Nissan and other manufacturers in the Japanese automotive industry.

It also demonstrated a willingness by Japan to admit British and European suppliers.

The bearings for the contract are being manufactured at British Timken's factory in Dunston, Northampton, one of 16 Timken bearing plants in seven countries.

Timken is the world's largest manufacturer of tapered roller bearings.

NHS financing 'should not alter'

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

THE DISRUPTIVE effects of making large changes to the National Health Service need to be measured carefully against any possible benefits, the Association of Community Health Councils says today.

A report on NHS financing by the association, whose member councils represent the consumer interest in the health service, comes out firmly in favour of retaining the existing system of financing the NHS from general taxation.

It says that is the most efficient, equitable and economic method, and that any departure from it would not be in the interests of patients and would be detrimental to the health of the nation.

The association says the difficulties facing the NHS are serious. "It is not possible to go on year after year under-resourcing a service and at the same time expect to get more out of it."

Many of the alternative means of funding health care raised recently have, says the association, "largely been put up as a smokescreen" to obscure the real questions about the level of resources needed to run the NHS.

It says: "Rather than have a restricted debate about insurance schemes, vouchers or internal markets, there should be a proper, informed debate about how much money the public at large wants to see devoted through taxation to its health

service and the way in which that money is spent."

Financing the NHS: The Consumer View. Association of Community Health Councils. For England and Wales. 39 Drayton Park, London N5 1PE. 3s.

● Tax relief for people who take out private health insurance is the most practical option for reforming health care funding, the Adam Smith Institute says in an analysis of possible alternatives. If such incentives were initially restricted to elderly people this would overcome the objection that the relief would largely be going to those who already had private insurance.

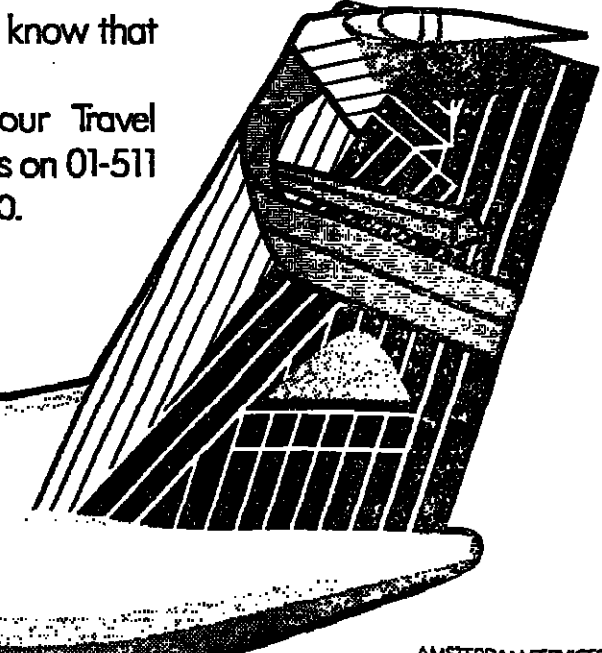
The Health Alternatives. Adam Smith Institute, PO Box 316, London SW1P 8JL. 15p.

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Devaluation in Tokyo is driving Japanese bankers out of their once protected provinces to seek their fortunes in the more competitive arena of global finance. Several of Japan's top-tier banks are pushing into high risk financing in the American M&A market. In addition, under pressure to raise the quality of their assets, might prefer a little exposure abroad as their clients would permit.

Also featured are:
International Cheating: The U.S. says Japan has been cheating, but isn't doing anything.
Building Blocks of Construction: U.S. construction companies think they can work in Japan, but can they?

Global Banking

Japan's Next Frontier

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BUSINESS TOKYO

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City economists differ over inflation outlook

BY RALPH ATKINS

A WIDE split in opinion among City economists about inflation prospects in the British economy is highlighted in reports published at the weekend.

Warburg Securities and Morgan Grenfell, two leading securities houses, both focus on arguments that inflation is rising and the trade deficit worsening because the economy is growing too fast. However, they arrive at conflicting conclusions.

Economists at Morgan Grenfell say overheating is getting worse. They argue that excessive demand is pushing up the underlying inflation rate and leading to a "major deterioration" in the trade position.

The report says demand has been growing "speculatively" for several years. However, it says that, at some point last year, demand began to exceed supply, as companies reached capacity constraints.

The strong growth in manufacturing investment forecast by the Government is likely to be too little and too late to ease capacity shortages this year, Morgan Grenfell says. It also argues that the labour market has tightened, with vacancies in many areas outstripping the number of unemployed.

It says: "Skill shortages and mismatches have begun to put pressure on labour costs and represent the major constraint to

output expansion in the short term."

The report adds that the recent strength of sterling and mortgage rate cuts have improved the outlook for inflation in the short term. However, it warns that these movements will not be sustained.

In contrast, Warburg Securities says that, outside the housing market, the underlying rate of UK inflation has not altered much during the last year. Nor does it expect the rate to change in the next 18 months.

The report disputes claims that the economy is at full capacity. It says manufacturing output continues to grow strongly, productivity is rising and anecdotal evidence suggests that capacity constraints are less of a problem than shortages of orders.

Warburg admits that the UK is running a "large and widening" current-account deficit. However, it says: "This is not the result of the crude supply constraint mooted by the pessimists, and as a result does not point to an inevitable upturn in inflation."

The report says that output growth in both manufacturing and across the economy as a whole is likely to slow of its own accord in 1988 and 1989. With this, it says, "the danger of imminent overheating will recede further."

Computers come to life assurance sales staff

By Alan Case

CALCULATIONS scrawled on scraps of paper or tapped hastily into pocket calculators are becoming a thing of the past for life assurance agents as new technology makes its mark in the insurance business.

Portable computers are quickly gaining popularity as standard equipment for insurance salesmen, combining the functions of marketing tool, calculator and record keeper.

The latest convert to technology is Commercial Union, which is spending some £800,000 on the most expensive portable computers money can buy in an effort to make its sales force more competitive.

It is following hard on the heels of Allied Dunbar and Abbey Life, whose salesmen are already making calls armed with portable machines. Commercial Union claims, however, that it is the first to use artificial intelligence and moving pictures on the computer screen to help to clinch deals.

Some 170 computers have been bought by Commercial Union Financial Services (CUFS), the three-year-old direct sales arm of the composite insurer. The plan is to lease the machines - supplied by the US manufacturer Grid - to CUFS self-employed, commission-only, direct sales force. The monthly charge has not been disclosed, but should reflect CU's wish to see at least 70 per cent of its senior salesmen take up the offer.

Software for the battery-driven machines has been written by Fame Computers, of Aston in Birmingham, a leading UK supplier of specialist insurance software.

It features powerful animated sequences. When a customer's details have been put into the system, artificial intelligence in the software selects and recommends appropriate CI products and displays the result on the screen.

Mr Laurie Thompson, managing director of CUFS, said he expected use of the system to result in an increase in the average customer take-up of CUFS products of at least 10 per cent and an increase of at least 50 per cent in recommendations by satisfied customers.

CUFS is announcing the system to its branches from today.

Richard Waters describes how rising fee income and profitability have benefited partners

Sharing the growth in the accountancy firms

MR JOHN BULLOCK, senior partner of Deloitte Haskins & Sells, the accountancy firm, had a pleasant surprise last year. After several years of strong growth, he had decided it was time to pay more attention to his firm's bottom line. Growth could take a back seat.

As it turned out, fee income leaped by nearly a quarter to £115.1m, the fastest rate of growth ever. Moreover, profitability appears to have done nicely - although the outside world gets more than an inkling of the truth. Accountancy firms may be big businesses, but they enjoy the privilege of secrecy accorded to all partnerships.

Deloitte's performance reflects that of other large firms. With typical accountants' caution, they have been predicting a slowing down in their rate of growth for some time. However, their results for 1987 show another buoyant year, with fee income again reaching towards 30 per cent in some cases.

Mr Jim Butler, senior partner of Peat Marwick McLintock, the largest firm, said: "Two or three years ago people were saying - and we thought it as well - that we had a mature market. But, provided we can get the people to do the work, there is no reason why we can't keep growing."

Although the picture is patchy, it appears that Mr Bullock's concern for the bottom line was felt by some of his colleagues at



John Bullock, Deloitte Haskins & Sells: Pleasant surprise



Jim Butler, Peat Marwick McLintock: Question of people

at 15-20 per cent a year, margins are widening - but that is not true here. You have to work a lot harder to make a profit."

Coopers & Lybrand is the only one of the so-called Big Eight firms of accountants that has yet to publish its figures for last year. The others present a consistent picture of growth:

- Peat Marwick McLintock reported fee income of £282.5m, up by 26.7 per cent from the previous year.
- The addition of 59 partners, making a total of 478, marks Peat out as a firm still intent on increasing partner numbers. "We'll be making 40 more partners on July 1," said Mr Butler. "If the people had been there, we would have made a few more last year."
- The results reflect the ease with which Peat Marwick has pulled off its merger with Thomson McLintock, in spite of warnings from other firms that the merger would take time to settle down. Around 55m of the fees and 14 partners joined Peat through other mergers during the year, said Mr Butler.
- Price Waterhouse returned the fastest fee growth, up 27.7 per cent to £178.5m. That stemmed largely from continuing strong growth of around 20 per cent in its audit and accountancy business, in spite of the relative maturity of the market.
- Deloitte Haskins & Sells

increased its fees by 24.8 per cent to £151.1m.

- Ernst & Whinney, while increasing fees by 20.1 per cent to £120.8m, ended the year with the same number of partners that it began with (214). However, senior partner Mr Ewyn Ellidge cautioned against seeing that as a deliberate move to improve profitability.
- "Fees per partner is a fairly simplistic statistic - I don't look at the firm in that way. We meet the partners that the practice needed. We shall be increasing our number of partners significantly on July 1," he said.
- Touche Ross reported income up 24.6 per cent to £116.6m. The performance was underlined by a huge jump in its consulting revenues, which accounted for 34 per cent of total fees (compared with 17 per cent the year before).
- Arthur Andersen, while seeing fees grow by 24.2 per cent to £118.4m, experienced the biggest slowdown of the year. In 1988, its income had grown by 36 per cent. Mr Don Hanson, managing partner, said: "You can't get the people any more. The only slowdown there is, is the inability to get people."
- Arthur Young, where fees increased by 29 per cent to £108m, saw partner numbers grow by only seven, to 298. Mr Peter Edwards, managing partner, also warned against seeing that as a deliberate move to increase partners' earnings.

Advice for business sellers

BY CLIVE WOLMAN

A CORPORATE finance advisory "boutique" is being set up, which plans to specialise in giving advice to the owners of small private companies wishing to sell their businesses.

The firm, Cavendish Corporate Finance, is being formed by Mr Howard Leigh and Mr Hugo Hadon-Grant. Mr Leigh is leaving Deloitte Haskins & Sells, the accountancy firm, where he set up a mergers and acquisitions group three years ago. Mr Hadon-Grant has previous experience with the Business Exchange and before that with the accountancy firm Grant Thornton.

The new firm will give advice

only to the vendors of private companies (in the £1m to £10m range), rather than to both parties of a transaction or to the buyers, as is usual for most accountancy firms and merchant banks. The firm's expertise lies primarily in property, textiles, advertising and light engineering.

The increasing fragmentation of the industry results from the perceived conflicts of interest faced by the largest firms and scepticism about the long-claimed advantages of having the capital backing and resources of a large organisation when giving financial advice to companies.

Pension fund assets 'belong to employees'

BY CLIVE WOLMAN

EMPLOYEES SHOULD be given an annual right to withdraw their share of the assets of their company pension schemes and to reinvest them in "personal optional pensions," according to a paper to be published tomorrow by the Centre for Policy Studies, the free-market-oriented think tank.

The paper, which contains several hard-hitting criticisms of pension fund and institutional investment, is written by Mr Philip Chappell, the former head of Morgan Grenfell's corporate finance division, with a foreword by Lord Vinson.

The two writers' original proposals for personal and portable pensions in 1983 had a strong influence on subsequent legislation. However, Mr Chappell argues that the 1986 legislation was so seriously eroded by vested

interests and taxation difficulties that a new initiative is now needed.

Lord Vinson argues that the underlying weakness of the present system is that it concentrates rather than diffuses economic power. He says that runs counter to the principles of a free society. The growth of pension funds over the last 30 years has "led to the greatest shift of ownership from individuals to institutions since the opposite happened at the time of the Dissolution of the Monasteries."

Mr Chappell's proposals are based on the assumption that all past contributions to a pension fund are deferred pay and therefore all the assets belong exclusively to the employees. He proposes that these assets should be divided into units, as with a unit trust, and allocated to the indi-

vidual members on a basis established by the Government Actuary and the fund trustees.

The assets and liabilities of the fund and of each unit would be calculated each year on the basis of market values and standardised liabilities.

Under the new personal pension regime, which has just come into force, employers are not required to continue making contributions into the personal plans of those employees who opt out of the company scheme. However, the new proposal, with its annual withdrawal option, would mean that the employer would have to continue contributing on behalf of all pension scheme members as he would not know in advance which employees would withdraw at the year end.

Those employees who chose personal optional pensions could

invest their money in whichever assets they wished.

Mr Chappell argues that his proposal would allow for a gradual rise in employee ownership of wealth in which individuals would have a direct stake in the success of corporate and other investments.

It would make irrelevant the arguments about pension portability, job immobility and the cross-subsidisation by one employee of another which is inherent in the existing occupational schemes.

In the second section of the booklet, Mr Chappell proposes that all tax privileges should be withdrawn from pension funds and investment for retirement.

Pensions and Privilege, Centre for Policy Studies, 8 Wilfred Street, London SW1 25.50.

THE NEXT Labour government should undertake to phase out Britain's nuclear power stations, Mr Eric Heffer, a candidate for the party's deputy leadership, said yesterday.

Mr Heffer, hard-left MP for Liverpool Walton, said Labour had been involved in "too much retreat and backsliding" on some issues and needed a "serious and bold policy" on nuclear power. He added that there would be public support for a move to phase out nuclear power stations.

While accepting that nuclear power had been important in the development of electricity generation, Mr Heffer said: "It is a potential danger which, despite all precautions, can devastate whole areas of the country and the world if accidents occur."

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HEALTH CARE POLICY

Roger Beardwood reports on the way France runs its health system, and the contrasts it offers with Britain's National Health Service

Looking well but needs some strong medicine

ONE DOCTOR speaks angrily of the recent day when hospital managers told him that money for medicines had run out. A college of surgeons warns that if the government does not change its policies there will be an exodus of medical staff. Throughout the health service there are grumbles about shortages of money, and the heavy burdens and light pay-packets of doctors and nurses.

Yet this report comes not from Britain, where funding for the National Health Service (NHS) has become a contentious political issue. It comes instead from France, where, in the forthcoming National Assembly elections, the health service is a muted issue at best. France has been cited by some British opposition MPs as a model for the UK - at least in the sense that it spends much more on health care than Britain does. The British Government's response is that the NHS's problems will not be cured by throwing money at them.

Ironically, both sides of the British debate can find much in France to support their conflicting views of the future shape of the NHS. On the one hand, the French undoubtedly spend liberally on health; on the other, the system is insurance rather than tax-based, and can boast lively competition between the public and private sectors, as well as much co-operation between them.

But neither higher spending nor a large and prosperous private sector is in itself a cure for what ails both the French and British health services: an ageing population, insistent public demand for the latest, and presumed best, medical technology, and a huge and unwieldy health-care establishment jealous of its privileges and reluctant to change.

In 1985, the latest year for which comparative figures are available, total health-care spending in France was 8.5 per cent of gross domestic product (GDP). In Britain, the percentage was 5.5. The cash differences were even larger. In US dollars, adjusted for differing local purchasing power, France spent \$1,071 per capita on health in 1985, and Britain only \$627. But those gross figures conceal an important contrast between the two countries. In France, only 71 per cent of health spending is public; in Britain, the figure is 90 per cent.

But is France's health-care system proportionately "better" than Britain's? The question is almost impossible to answer, since it raises at least three other questions: What is "better"? How responsible is the health-care system for improvements in health? And are the French getting value for money? The Organisation for Economic Co-operation and Development (OECD) put the challenge this way in a recent report: "The principal problem in designing policies to achieve efficiency stem from the difficulties in defining and measuring the output of health systems, as well as the general lack of clinically agreed-upon standards of appropriateness for medical care."

Superficially, to be sure, France's hospital system is in better shape than Britain's. There are more beds per thousand people and the occupancy rate is about 70 per cent, compared with more than 80 per cent in the UK. No hole-in-heart French babies make prime-time TV news and front-page headlines because their surgery has been postponed, as has happened in Britain. Old people do not hobble around for years waiting for their worn-out hips to be replaced with plastic ones. Waiting lists for operations, even complicated ones, are measured in days rather than weeks, months and even years.

Undoubtedly, though, the French pay a high price. In Britain, general tax revenues finance the NHS. In France, health spending is covered mainly by social security contributions: 6.9 per cent of gross income from every wage-earner, plus 12.6 per cent from the employer, with no upper limits. Self-employed people pay 11.5 per cent of their gross income. But that is not the final bill. Most people covered by social security also subscribe to one of the not-for-profit *mutuelles* or to private health-insurance plans. This is because social-security reimbursements do not cover all medical bills, particularly those for treatment that the state regards as unnecessary or too expensive.

Voluntary health-insurance cover also means that people can afford private rooms and the specialists of their choice. Indeed, there is keen competition for patients between the public and private sectors. Most of the 1,849 public hospitals, with more than 500,000 beds, are municipally owned; together with the 2,637 private hospitals, with about 212,000 beds, they must attract patients if they are to pay their way. And, of course, both sectors are competing essentially for the same pool of France's social-security reimbursements. Like most things in France this reimbursement system is highly bureaucratic, requiring doctors, pharmacists, hospitals and other health-care providers to complete complicated forms. The patient must pay, then claim reimbursement - which is often slow to arrive.

Notoriously, though, public hospitals are often more expensive than private ones. A 1987 study done for the Groupe Fondation de la Liberté, a right-of-centre research group, showed that an identical appendectomy in the Paris region cost FFr 12,881 (\$1,196) in a public hospital and FFr 6,289 (£586) in a private clinic - making the public hospital 105 per cent dearer than the private one. The most expensive private hospital in the survey charged FFr 15,633, but that probably included a private room.

The private sector is more than holding its own in competition with the public hospitals. Although they have only some 40 per cent of the beds, the privately-owned hospitals and clinics provide 55 per cent of the surgery and more than half of all maternity care, kidney dialysis, and

specialists, body-scanning, X-rays, surgery, medicines. Why, ask the critics, should social security pay exactly the same daily rate for patients who have very different treatments, requiring varying services? Another likely cause of the public hospitals' high costs is that bureaucratic inertia has spawned sloppiness and sloth. For example, average staff absenteeism in hospitals is 15 per cent, which compares with 9 per cent for the working population as a whole (absenteeism is defined to include maternity and sick leave). The practical effect is that the average hospital must pay 1.92 people to ensure that one is on duty. The hospitals' paymaster, the social security department of the Ministry of Health, sets a poor example: it suffers from 25

per cent absenteeism in the department that collects contributions and a remarkable 35 per cent in its public offices. In all, social security employs 180,000 people, 45 per cent of them in the health department, and the rest responsible for family allowances, old-age pensions, and related functions. The Inspection Générale des Affaires Sociales estimates that 23,000 employees could be made redundant. In theory, compulsory pay-roll deductions should cover the state's share of health spending. In practice, the government has to chip in with FFr 6bn in 1986. Social security also borrows short-term from public-sector savings banks. And, every now and then, because social-security payments are late, public-sector hospitals run out of cash - which explains why that surgeon was told there was no more money for medicines. As he recalls: "Of course, that was ridicu-

lous and the management found some more money next day. But it shows what a mess we are in."

Some staff members also complain about being paid late, sometimes two weeks or more behind time. And most have no fat on which to live. Salaried surgeons - after 15 years of studies - are paid FFr 15,400 a month at the bottom of the career ladder and FFr 26,000 at the top. To be sure, they can earn overtime payments - FFr 800 for overnight duty - and in teaching hospitals the pay is slightly better. But in 1986 only 400 candidates sat competitive examinations for 553 vacant surgical posts, and only 214 passed. Internes and foreigners filled the gap. The Collège National des Chirurgiens warns: "In the next 15 years France will lose half its surgeons to countries where they are paid better and respected more. The Collège sees 1992 as the year in which the exodus will gather speed. In that year remaining barriers to the free movement of labour within the European Community are supposed to fall.

Nurses, some 92 per cent of them female, earn a starting salary for a 39 hour week of FFr 7,200 a month, rising to FFr 12,800. On top, they receive bonuses equivalent to a thirteenth month, usually paid well in arrears. They also have five weeks of paid holidays, now virtually standard for salaried employees in both the public and private sectors. Many nurses complain of long, unpaid extra hours and of staff shortages in public hospitals. Agnès Jacquinet, who has worked in private clinics and is now with a large regional hospital, says she prefers the public sector because it offers "a good spirit and job security. But it is terribly under-staffed."

As in Britain, nurses argue that they are being paid less than secretaries for doing skilled, highly responsible jobs, and working unsocial hours - though that term has not yet entered the French lexicon of complaint, even in translation. Only a quarter of nurses belong to a union, slightly more than the national average for union membership, calculated variously at between 15 and 18 per cent of people in work. The most

active union in the hospital service, the politically centrist Force Ouvrière, is worried that if pay and conditions do not improve soon there could be an outburst of unrest. "The situation is becoming intolerable," says a spokesman. But no quick fix is in sight, no miracle cure. Public demand for health care is pressing inexorably against public willingness and ability to pay for it. Ironically, the more that medical science prolongs life the more trouble it stores up for the health-care system, in the form of more old people requiring yet more care for longer periods. In 1980, 14 per cent of French people were over 65; by the year 2010, according to an OECD study, that percentage will be 18; and by 2030 no less than 22 (the figures for Britain are 15, 15, and 19). People aged more than 70 are only 8 per cent of the French population, but they account for about 16 per cent of total hospital costs and some 15 per cent of other health-care costs.

Health reformers say there are two essential courses of action to cope with these alarming trends. First, inefficiencies must be wrung out of the system, even if the bureaucrats take to the barricades: the difference between costs in the public and private sectors is simply indefensible. Henri Guillaume, former director of planning in the prime minister's office, puts it this way: "Our institutional system has proved its effectiveness, but places obstacles to innovation."

Second, the French people - like the British - must do more to care for their own health, instead of relying upon remedial treatment. For example, 148,000 people were injured in traffic accidents in 1983; last year the figure was almost 248,000, of whom some 53,000 were seriously hurt, and 9,885 died (the British death toll was 5,100). Virtually all road accidents, says the Gendarmerie Nationale, are caused by bad driving - and its root causes are impatience and drunkenness.

Like Britain's NHS, France's health system has been in large part a remedial service, charged with repairing the ills that people have brought on themselves. In France, as in Britain, the burden is becoming intolerable.

What ails both French and British health services is an ageing population, insistent demand for the latest technology and an unwieldy health-care establishment

Statistics for the public sector are rarer than they should be, and usually late. Patients are presented with "global" bills - typically, FFr 2,600 a day for surgery. Everything is lumped in together: consultation with

per cent absenteeism in the department that collects contributions and a remarkable 35 per cent in its public offices. In all, social security employs 180,000 people, 45 per cent of them in the health department, and the rest responsible for family allowances, old-age pensions, and related functions. The Inspection Générale des Affaires Sociales estimates that 23,000 employees could be made redundant. In theory, compulsory pay-roll deductions should cover the state's share of health spending. In practice, the government has to chip in with FFr 6bn in 1986. Social security also borrows short-term from public-sector savings banks. And, every now and then, because social-security payments are late, public-sector hospitals run out of cash - which explains why that surgeon was told there was no more money for medicines. As he recalls: "Of course, that was ridicu-

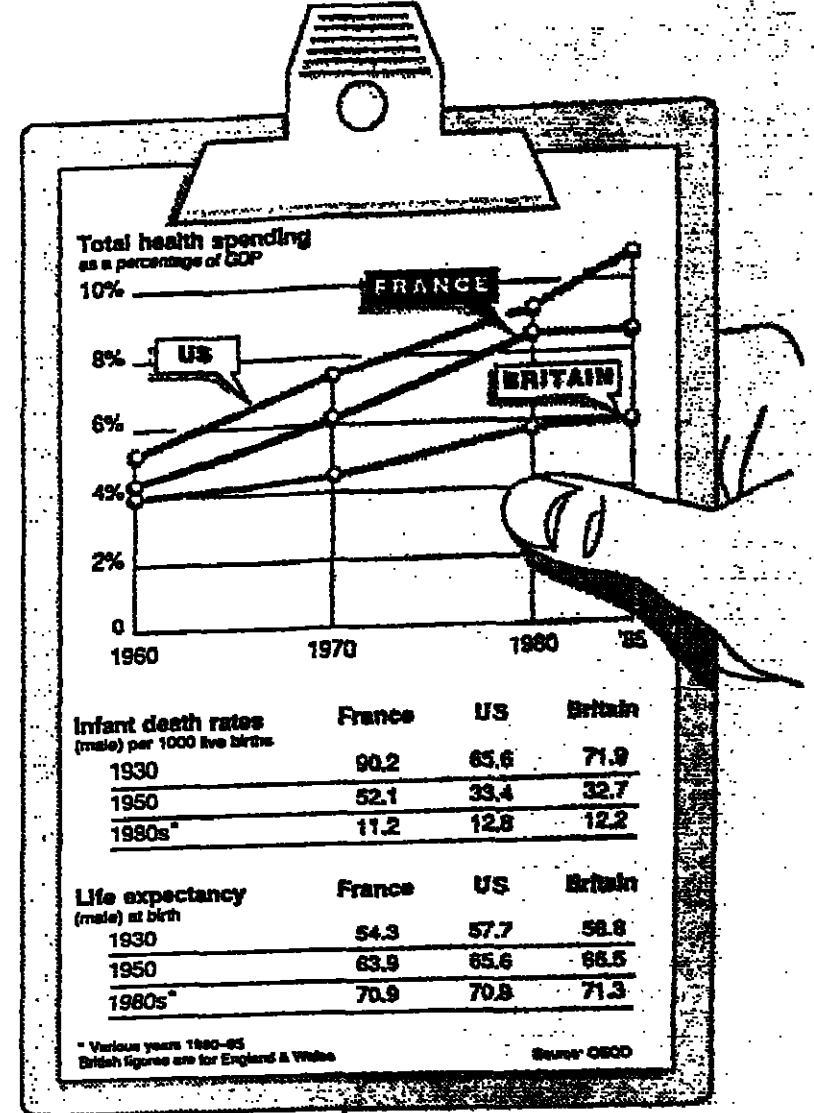
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A great industrial group has been established: Magneti Marelli. A number of companies have been united to consolidate their resources, investments, projects, people and experience. Over 2000 people in Italy, France,

UK, United States and Brazil are now dedicated to research and development. Magneti Marelli firmly believes that the key to the future lies in high-tech electronic systems, together with dedicated hardware and sophisti-

cated software. The coordinated investments in innovation and technologies, 16% of sales, enable Magneti Marelli to meet the increasing demand of future automotive applications where integrated systems will be employed.

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APPOINTMENTS

Cons Gold names deputy chairman

Mr Robin A.E. Herbert, a non-executive director since July 1985, has been appointed deputy chairman of CONSOLIDATED GOLD FIELDS. Lord Bridges and Sir Derek Alton-Jones have been made non-executive directors.

Mr Paul Adams, formerly Northern European marketing director of PEPSI-COLA INTERNATIONAL, has been appointed operations director for Scandinavia, France and Belgium, based in London.

Mr Michael Southworth, managing director of Spooner Industries, has been appointed chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION.

Mr Robin Duke Woolley has become director, sales and marketing for the communication terminals division of STC TELECOMMUNICATIONS. He was responsible for divisional sales in the UK and overseas.

SECURITY PACIFIC HOARE GOVETT has appointed two executive directors: Mr Thomas A. Faxon, head of Eurosecurities and gifts sales and Dr George Handjicic, head of swaps, interest rate and currency protection products in London.

Mr Frank Cockayne, marketing director of Radio Rentals, has been elected chairman of the MARKETING SOCIETY. He replaces Mr Roy Doughty after a 12-month period as vice chairman.

CRUSADER INSURANCE, the wholly-owned subsidiary of CIGNA Corporation, has appointed Mr George Estock as general manager, strategic planning from June 1. He was director, international reinsurance planning and control, with CIGNA Worldwide in Philadelphia.

J.H. MINNET & CO has made Mr Mark Bowen a divisional director of the fine arts and jewellery division.

Following the acquisition of a majority shareholding of BECKETT'S PUBLICATIONS by FMS International, the board of Beckett's is as follows: Mr Julian Henchley, Mr Alexander Henchley, Mr Keith Goodlad, Ms Elise Becket Smith, Hon. Laura Phillips and Mr Martin Smith (non-executive).

PST TRADING has appointed Mr Henry Padolesey, formerly marketing director of Underwoods, to its board as purchasing director.

Sir Kenneth Couzens is to become chairman of COAL PRODUCTS on the retirement of Mr James Cowan at the end of the month. Sir Kenneth Couzens is deputy chairman of British Coal, which owns Coal Products.

REDIFON (formerly Redifon Radio Systems) has appointed Mr Cranley Onslow as its chairman. Mr Onslow, who is Conservative MP for Woking, has been associated with the company as a non-executive director since September 1985.

Mr Paul J. Tosch has been appointed vice-president of the INSTITUTE OF THE MOTOR INDUSTRY. He is chairman and managing director of Vauxhall Motors in Luton.

GOOD RELATIONS has announced an expansion of its management team with the appointment of three new assistant managing directors. They are Ms Isabel MacLennan-Manby, Mr Simon Morgan and Mr Edward Thial.

Mr J.G. Roberts joins GRANTRIGHT HOLDINGS as financial director at the beginning of June. He joins from Christian Neilson where he was chief accountant.

G PERCY TRENTHAM, the construction arm of Egerion Trust plc has appointed Mr Alan Munro as construction director. Mr Munro was previously with Higgs and Hill.

Mr Neil Curtin has been appointed managing director of the fixings and diy sub-group of six companies within WILLIAMS HOLDINGS consumer & building products division. Mr Curtin was previously European managing director of Fisons horticulture division.

Dr Brian Heap has been appointed managing director of the APBesson division of CRYSTALATE ELECTRONICS. He joins from AB Microelectronics where he has been managing director.

ISLE - OF - MAN

The Financial Times proposes to publish this survey on:

TUESDAY 30TH JUNE 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

BRIAN HERON
on 061-834 9381

Write to him at:

Alexandra Buildings, Queens Street,
Manchester, M2 5LF

Telex: 666813

FINANCIAL TIMES
(LONDON & BUSINESS NEWS)

EAST SUSSEX

The Financial Times proposes to publish this survey on:
15th July 1988

For a full editorial synopsis and advertisement details, please contact:

RACHEL FIDDMORE
on 01-348 8000 ext 4152

or write to her at:

Brackley House
10 Canons Street
London
EC3P 4BY

FINANCIAL TIMES
(LONDON & BUSINESS NEWS)

U.S. \$50,000,000

ÖSTERREICHISCHE LÄNDERBANK
AKTIENGESELLSCHAFT

Floating Rate
Subordinated Notes Due 1994

Interest Rate **8 1/8%** per annum

Interest Period 31st May 1988
30th November 1988

Interest Amount per U.S. \$50,000 Note due 30th November 1988 **U.S. \$204.92**

Credit Suisse First Boston Limited
Agent Bank

U.S. \$125,000,000

CARTERET SAVINGS BANK FR

Collateralized Floating Rate
Notes Due 1994

Interest Rate **7 1/8%** per annum

Interest Period 31st May 1988
30th November 1988

Interest Amount per U.S. \$50,000 Note due 30th November 1988 **U.S. \$2,017.45**

Credit Suisse First Boston Limited
Agent Bank

U.S. \$50,000,000

First Boston, Inc.

Floating Rate Subordinated
Notes Due 1994

Interest Rate **7 1/8%** per annum

Interest Period 31st May 1988
30th November 1988

Interest Amount per U.S. \$50,000 Note due 30th November 1988 **U.S. \$2,017.45**

Credit Suisse First Boston Limited
Agent Bank

£85,000,000

BANQUE INDOSUEZ

Floating Rate Notes Due 1991

Interest Rate **7 1/8%** per annum

Interest Period 26th May 1988
26th August 1988

Interest Amount per £5,000 Note due 26th August 1988 **£98.98**

Credit Suisse First Boston Limited
Agent Bank

U.S. \$250,000,000

Régie des installations olympiques

Floating Rate Notes Due November 1994

Unconditionally guaranteed by
Province de Québec

Interest Rate **7 1/8%** per annum

Interest Period 31st May 1988
31st August 1988

Interest Amount per U.S. \$50,000 Note due 31st August 1988 **U.S. \$966.32**

Credit Suisse First Boston Limited
Agent Bank

U.S. \$125,000,000

BANK OF BOSTON CORPORATION

Floating Rate
Subordinated Notes Due 1998

Issued 29th August 1988

Interest Rate **7.6125%** per annum

Interest Period 31st May 1988
31st August 1988

Interest Amount per U.S. \$50,000 Note due 31st August 1988 **U.S. \$972.71**

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Agent Bank



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Digest of cases reported in the Easter Term

FROM APRIL 15 TO APRIL 29

LASMO
LASMO Eurofinance B.V.
 (Incorporated in The Netherlands with limited liability) (the "Issuer")
NOTICE
 to the holders of the outstanding
 £21,425,000 13% Guaranteed Bonds due 1992 and
 U.S.\$1,600,000 12% Guaranteed Bonds due 1992
 (the "Bonds")
 of the
EARLY REDEMPTION ON 1st JULY 1988
 of all the outstanding Bonds by the issuer.
NOTICE IS HEREBY GIVEN to the holders of the Bonds that, in accordance with Condition 8(B) of the Bonds, the issuer will redeem all of the Bonds then outstanding on the next interest payment date falling on 1st July 1988, (the "redemption date"). The Bonds will be redeemed at 101.5 per cent. of their principal amount plus interest accrued to the redemption date. Payments of principal and accrued interest will be made against surrender of Bonds on or after the redemption date at the specified office of any of the Paying Agents as listed below with all unremitted coupons attached, failing which the face value of any missing unremitted coupon will be deducted from the payment. Any amounts of principal so deducted will be paid against surrender of the relevant missing coupon within a period of 5 years from the date for payment of such coupon as shown thereon. Coupon No.5 maturing on 1st July 1988 should be presented for payment in the usual manner.
 Interest on the Bonds will cease to accrue from the redemption date and coupons maturing after the redemption date will become void. The specified addresses of the Paying Agents are:
 Citibank, N.A.
 Citibank House
 336 Strand
 London WC2R 1HB
 Citicorp Investment Bank
 (Luxembourg) S.A.
 15 Avenue Marie Thérèse
 Luxembourg
 Citicorp Investment Bank
 (Switzerland)
 Behnhofstrasse 63
 PO Box 244
 8021 Zurich Switzerland
 Citibank, N.A.
 Neue Mainzer Strasse 40/42
 D-6000 Frankfurt/Main 1
 West Germany
 By Citibank, N.A. London
 Principal Paying Agent
 31st May 1988

Seminars
HYDROCARBON POTENTIAL OF THE SOUTH ATLAS BASINS OF MOROCCO
PETROLEUM PRESENTATIONS TO INDUSTRY
 BY
THE ROBERTSON GROUP PLC.
 ON BEHALF OF
ONAREP
LONDON: GROSVENOR HOUSE HOTEL
MONDAY JUNE 13 9.30 a.m.
HOUSTON: WESTIN GALLERIA HOTEL
THURSDAY JUNE 16 9.30 a.m.
 Programme outline:
 - Tectonic Framework and Basin Evolution
 - Seismic Studies
 - Petroleum Geochemistry
 - Petroleum Geology
 All enquiries to: **M. Mechiche Alami Mohamed**
 (Directeur de Contrats et Negotiations)
ONAREP
 17 Avenue Michlifen, Agdal,
 Rabat, Morocco.
 Tel: 010-212-7-72171 Telex: 31715M BUREPET

Appointments
TRADERS
 Leading international city-based investment house seeks to recruit for following positions:
 OTC Trader with minimum 6 years' relevant experience, preferably gained in major U.S.-based company, maintaining principle markets in large volumes of stocks, together with broad knowledge of equity markets and trading strategies used to promoted customer versus proprietary business.
 Senior French Franc Bond Trader with minimum 3-4 years' relevant experience. Incumbent will be responsible for trading O.A.T.s, developing retail and integrating Paris financial futures efforts on MATIF. Fluent French required.
Salaries negotiable. Applicants, aged 25-30 and educated to MBA (Finance) standard, should write, in strictest confidence, enclosing full curriculum vitae to Box A0904, Financial Times, 10 Cannon Street, London EC4P 4BY

Metal and Rohstoff AG v Donaldson Lufkin & Jenrette Inc and Another (FT, April 26)
 Mr Inkle, on charges of fraud in Florida, entered into an appearance bond for \$48,000. He subsequently received permission to travel to England and he never returned to the US. The US government, which obtained final judgment for the bond in the Florida court, started an action for recovery in the UK, stating that it was seeking to enforce the judgment as a judgment creditor and not in its prosecutorial capacity of enforcing criminal laws. In allowing an appeal against a decision that the judgment should not be set aside, the Court of Appeal stated that notwithstanding its civil clothing, the purpose of the action was due execution by the US of a public law process aimed to ensure the attendance of persons accused of crime before the criminal courts. The UK courts did not enforce a public law remedy in the nature of penal proceedings of foreign jurisdictions and the proceedings would be struck out.

All v Furness Withy (Shipping) Ltd (FT, April 22)
 Mrs All brought a claim against the shipowners under the Fatal Accidents Act 1976 and the Law Reform (Miscellaneous) Provisions Act 1984 for the suicide of her husband at sea while he was suffering from paranoid delusions. The question, therefore, was whether the master had discharged the owners' duty of care when he discovered that Mr All was suffering from serious mental illness. In the light of all the circumstances and given the clear comprehensive and explicit information in the Ship Captain's Medical Guide, the master was not justified in believing that Mr All could, with reasonable safety, have been kept on board. The failure to get Mr All ashore was negligent as it was reasonably foreseeable that he could harm himself or others in his dangerous mental state.

Re Lo-Line Electric Motors Ltd (FT, April 27)
 In upholding an application for disqualification under section 300 of the Director's Disqualification Act 1986 notwithstanding that the person concerned was not appointed as a *de jure* director of the company, Sir Nicolas Browne-Wilkinson V-C stated that section 300 required only conduct relevant to disqualification "as a director". Thus, as a matter of construction, "director" did include a person who was *de facto* acting as a director, although not appointed as such. The paramount purpose of the

In re Gossett (Groundworks) Ltd (FT, April 19)
 In the instant case, the director sought the advice of an insolvency practitioner who advised him to seek an administration order as a more advantageous realisation of assets under section 8(3)(d) of the Insolvency Act 1986. That application was heard at the same date as the creditor's winding up petition and a compulsory order was made without opposition from the company. In deciding the question of costs, Mervyn Davies J stated that the court's discretion under section 41 of the Supreme Court Act 1981 was not affected by RSC Order 62 or the 1986 Insolvency Act and Rules. That discretion was wide enough to enable the court to order the administration costs to be treated as costs in the winding up to the date of the first hearing, to be exercised in the company's favour, having regard to the fact that the administration costs were incurred in good faith, reasonably, and on professional advice.

Re Peters (FT, April 29)
 Mr Peters was subject to a restraint order under the Drug Trafficking Act 1986 which was varied in order to allow a lump sum payment to his son for his education in accordance with a consent order in Mr Peters' divorce. In allowing an appeal by Customs and Excise against the variation, the Court of Appeal stated that a restraint order did not prevent the meeting of ordinary and reasonable expenditure. However, having regard to section 13(2) of the Drug Trafficking Act that the court ought to exercise its powers with a view to making realisable property available for satisfying the confiscation order, it would be wrong to allow capitalisation of future expenditure, such as school fees, as that would defeat the Act's underlying purpose and protective provisions.

Re Majestic Recording Studios Ltd and Others (FT, April 20)
 The director, Mr Heath Hadfield, stated that as he was not involved in the running of the company and had no concern with its financial affairs, he was not in breach of commercial morality and should not be disqualified under section 300(1)(b) as a person "unfit to be concerned in the management of a company." In rejecting this submission Mervyn Davies J stated that a directorship involved duties which could not be shirked by leaving everything to others (*Dunlop v Wood* [1897] 1 Ch 309). The court had unfettered discretion to consider a director's conduct, together with any other matters that appeared relevant, including events after the present summons was issued as well as the misconduct which supported the application.

Aviva Golden
This digest of Easter Term cases will continue tomorrow and conclude on Friday.

Abercom Group Limited ("Abercom")
 (Registration number 02023702) (Incorporated in the Republic of South Africa)
Malbak Limited ("Malbak")
 (Registration number 02023402) (Incorporated in the Republic of South Africa)
Results of Abercom shareholders meeting held on 25 May 1988 and offer by Malbak to minority shareholders in Abercom
 At a general meeting of Abercom shareholders held on 25 May 1988, shareholders voted in favour of the resolutions giving effect to:
 i) the sale, by Abercom, of its interest in the Davidson Fan Group of Companies to Howden Group PLC; and
 ii) the proposed changes in share capital; details of which are contained in the circular to Abercom shareholders dated 28 April 1988.
 As a result of the approval of these resolutions by Abercom shareholders, the offer by Malbak to Abercom shareholders, details of which are contained in the circular to Abercom shareholders dated 28 April 1988, to acquire all or part of their Abercom shares held became unconditional. The Malbak offer which is on the basis of 30.5 Malbak shares for every 100 Abercom shares held, opened on Friday 27 May 1988 and closes on Friday 17 June 1988.
Johannesburg
 31 May 1988

Dresdner Finance B.V.
 Amsterdam
U.S.\$ 350,000,000
Floating Rate Notes 1984/1989
 The Rate of Interest applicable to the interest period from May 31, 1988 to August 31, 1988, inclusively, was determined by Morgan Guaranty Trust Company of New York, London, as Reference Agent to be 7% per cent per annum. Therefore, interest per Note of U.S.\$ 10,000 principal amount is due on August 31, 1988, in the amount of U.S.\$ 105.26.
Dresdner Bank
 Aktiengesellschaft
 Principal Paying Agent
 Frankfurt am Main,
 in May 1988
 Dresdner Bank Group

INTERNATIONAL CAPITAL MARKETS
 The Financial Times proposes to publish this survey on
27th JUNE
 For a full editorial synopsis and advertisement details, please contact:
DAVID REED
 on 01-248 8090 ext 3461
 or write to him at:
 Brackley House, 10 Cannon Street, London EC4P 4BY
FINANCIAL TIMES
 LONDON'S BUSINESS NEWSPAPER



Energy Efficient Design sets a new standard for commercial buildings.

A new concept in commercial building construction is here. It's called Energy Efficient Design. Put simply, it applies the temperature-maintaining principle of the vacuum flask, namely excellent insulation, to new commercial buildings. By careful integration of Energy Efficient Design's higher standards of insulation with well controlled, direct acting electric heating, overall comfort levels are improved, yet total construction costs and total 'cost in use' can be significantly lower than for conventional buildings. For the property developer, capital outlay is reduced,

while improved comfort means the building is more attractive to prospective tenants. For the architect, the space saving aspects of Energy Efficient Design mean greater flexibility in spatial layout, because electric space heating eliminates central boilers, pipework and flues. For the quantity surveyor, project costs are foreseeable and manageable, and electric heating systems quick to install. For the building services engineer, heating installation and commissioning are simpler, and the system more reliable, virtually maintenance-free and easier to control.

The tenant benefits too, from a comfortably heated building with competitive owning and operating costs. The higher insulation standards and controllability of Energy Efficient Design buildings minimise the heating needs during occupation and lower cost night-rate electricity provides the early-morning warm up before the Winter working day starts. You should be considering Energy Efficient Design. The benefits can be considerable. Send the coupon for more information, or dial 100 and ask for Freefone PlanElectric.

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MANAGEMENT: Small Business

Big business in a small way

For many Italian industries sub-contracting is a way of life, reports Charles Batchelor

HEAD NORTH-EAST from Venice and a two-hour drive will bring you to a cluster of small towns which proudly proclaim that they make seven out of every 10 chairs made in Italy and half of all those produced in the European Community.

Flourishing the Yugoslav border the three communities of Manzano, Cornò di Rosazzo and San Giovanni al Natisone form an area known locally as the "chair triangle". Nearly 800 companies employ 5,600 people directly in the various stages of chair manufacture - an average of 80-90 employees per company. A further 5,500 people are active in related industries.

The industry today is the heir to a centuries' old tradition of chair-making in the region, using Yugoslavian hardwoods and Austrian pine and marsh grass (for the straw chair bottoms) from the nearby lagoons.

In Italy, however, these close-knit communities have not only retained their vigour, they have permitted small companies to maintain their dominance in sectors which at first sight appear suited to large-scale production.

What Manzano and its neighbours in the Friuli region are to chairs, Carpi in Emilia Romagna is to knitwear, Maniago, also in Friuli, is to knives, Prato, north of Florence, is to cloth and Trani, in Puglia, is to shoes.

What characterises these areas is a network of small sub-contractors supplying specialised parts to larger local firms which assemble the finished article. This arrangement achieves the advantages of large-scale production yet maintains the flexibility of the smaller company.

Tonon, a Manzano-based chair-maker with a workforce of 120 people and annual turnover of £1,500,000, used to carry out its own bending operations to make the curved sections used in chair backs. But bending requires specialised machinery and special skills so this activity was contracted out to another local company.

Tonon's aim, according to Raffaella Scardato, who is on the export sales staff, has been to achieve growth on the basis of quality rather than quantity. Tonon, which was established in 1926, is run by the two grandchildren of its founder and their



Enzo Potocco: a deliberate strategy to remain small

cousin - all three men now aged about 40. The founding families have retained their control of their companies by funding their own expansion.

Though Tonon has no family links with the companies it has spun off, small companies which establish satellite companies frequently select family members or former employees to run the new operation. These partners are not chosen because they can provide funds or because they have special skills but because they can be trusted in a way that would not be possible with a professional manager.

"The fear of not finding reliable and agreeable partners was often reflected by artisan-owners' selection of relatives or work colleagues as partners," says Mark Lazerson, a researcher at the European University Institute near Florence in a study of small Italian mechanical engineering companies.

"In most cases artisan-owners preferred not to expand rather than risk adding a partner to share the new work obligations."

But there are other, equally compelling reasons, for Italian companies to remain small. Craft-based companies in Italy enjoy a special status exempting them from certain labour laws.

Such companies may employ between eight and 40 people, depending on the type of business they are in; for most manu-

FRESH LIGHT on why some small companies grow rapidly and others pursue a more leisurely pace of development is shed by a new study entitled Fast Growth Business in Northern England.

The research, carried out last year by David Storey of the University of Warwick's Small Business Centre, found that fast growth firms established during the 1980s now employed three times more people than other firms in the same sectors and of a similar age.

Furthermore, the older the fast growth company the greater its relative contribution to employment. Fast growth firms established during the 1970s employed five times more people than the other companies in the study.

Other researchers, however, have questioned whether the fast growth firms are as successful from such studies, given the number of imponderables which affect a business's success or failure. They point to the inability of

The elusive key to the fast lane

Charles Batchelor on a study of high flyers

even the venture capital industry, which puts a lot of effort into spotting high growth businesses, to avoid investing in unsuccessful or low-growth companies.

For all the disparity in the number of jobs created, fast growers do not differ from other companies in terms of profits as a share of total assets, the latest study shows. Possible explanations for this, Storey suggests, are that fast growth firms invest heavily to promote further growth or they are prepared to accept lower margins to accelerate sales growth.

Interestingly the research showed no major differences in the backgrounds of the entrepreneurs who started the fast growth companies compared with the other businesses.

Their common characteristics were that they were predominantly male, were aged 35 to 45 at the time they started the business; had A Levels, Ordinary or Higher National Diplomas rather than a degree; and had previously been employed as a man-

growers consistently demonstrated greater market awareness - of their own strengths and weaknesses or the activities of their competitors.

Fast growth firms were more than twice as likely as others to have introduced new products or services over the past two years or to plan to do so in the next two years.

While 45 per cent of fast growth firms exported a proportion of their products or services just 15 per cent of slower growth firms did. Twenty per cent of fast growth firms were significant exporters compared with only 5 per cent of matched firms.

Fast growers were generally less satisfied with the services they received from the organisations providing advice and assistance. Only 63 per cent were satisfied with their local clearing bank, for example, compared with 94 per cent satisfaction among matched firms.

The study, which was commissioned by accountants Price Waterhouse and the Department of Employment, looked at 20 fast growth and 20 slower growth firms in the same sectors and of similar ages. Half the companies of each type had fewer than 50 employees, the other half had between 50 and 500.

Contact John Wall, Price Waterhouse, Sun Alliance House, 35 Mark Lane, London EC3R 7DF. Tel 01-323 5493.

Narrow approach adopted to use of consultants

SMALL BUSINESSES are starting to make greater use of management consultants but still see them mainly as a way of solving specific internal problems rather than tackling more fundamental external issues, according to a new study.

When the small company calls in a consultant it is likely to want him to put right an internal inefficiency rather than address more important threats such as changes in customer demand or shifts in the behaviour of competitors. This is the view of the authors, both MBA students at the London Business School.

Fortunately for the small business owner, they say, the way the Department of Industry's Enterprise Initiative is structured overcomes part of the problem posed by this narrow approach.

The two-day free consulting service would be made available to small firms allows an outsider to assess what the real problem is and recommend the most appropriate area of advice. Previous schemes required the businessman to choose in advance the sort of advice he thought he needed.

The initiative provides subsidised consultancy in six areas. They are design, quality manage-

ment, marketing, manufacturing methods and systems (all of which have been covered in previous consultancy programmes), and two new subjects, business planning and financial and information systems.

Of the companies interviewed which had used consultants 73 per cent had employed them to address issues relating to quality assurance, computer systems or operations management. Twenty-two per cent had employed consultants to look at human resources issues while none had used them to consider marketing or other externally focused subjects.

Small company managers also spend more of their own time examining internal issues. The study found that 98 per cent of companies contacted had in the previous year analysed where costs could be made while 95 per cent had formally considered where productivity improvements could be made.

The response for external matters was very different, the researchers say. Only 30 per cent of companies had formally surveyed their customers' views on product quality or service levels while only 25 per cent had explic-

ly analysed the strengths and weaknesses of their competitors. An almost exclusive concern with internal issues may lead small company owners to confuse the symptoms of a problem with its cause, the study warns. The cause of many business problems lies in an inadequate understanding of the external environment including new moves by competitors and changes in customer preferences.

A number of management consultants interviewed for the survey said many of the internal crises which confront smaller companies could be avoided if more attention were paid to formal planning. In particular, many companies failed to focus on the strategic aspects of marketing, frequently confusing it with "selling".

The researchers did however detect signs of an improvement in the fact that the marketing and business planning options in the Enterprise Initiative had attracted the greatest interest.

The Enterprise Initiative does appear to be creating a new market for consultancy services, the authors conclude. In the London area alone the DTI says that 90 per cent of companies which

have had a business review would not have used consultants without the new scheme. About half of these companies are expected to continue with a subsidised consulting assignment.

The study not only contains advice for the smaller company, it also has words of warning for the consultants. Many are not particularly good at marketing themselves. Mail shots are ineffective, with seminars being a better way to sell consultancy, the authors conclude.

The research was based on interviews with 40 companies with turnover of between £1m and £3m and employing up to 500 people, with seven of the consultancy based consultancy firms and with five small consultancy practices.

Contact John Wall, Price Waterhouse, Sun Alliance House, 35 Mark Lane, London EC3R 7DF. Tel 01-323 5493.

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Gammon-Nishimatsu Joint Venture, the Main Contractor for the Design and Construction of the Tate's Cairn Road Tunnel and Approaches intends in July 1988 to invite tenders from prequalified Contractors for the execution of the whole of the Mechanical and Electrical Works.

The Tate's Cairn Tunnel and Approaches which shall link North East Kowloon with Shatin are being built and operated under the terms of a franchise recently awarded by the Government of Hong Kong. The Project consists of elevated and at grade approach roads connecting a twin 4 km long dual lane road tunnels. Commercial operations of the road tunnel will commence in July 1991. The scope of the Mechanical and Electrical Works tender will include:-

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and is proposed to be let as one contract.

Contractors having experience of integrated mechanical and electrical systems for major road tunnels who wish to obtain pre-qualification documents are invited to apply in writing (English), before 11 June, 1988 to:-

The Project Manager, Gammon-Nishimatsu Joint Venture, Room 508, Star House, Salisbury Road, Kowloon, Hong Kong. Telephone 3-694641. Telex 56326 NICON HK. Fax 3-7221712

Contractors are advised that joint ventures will be considered and importance will be placed upon Hong Kong experience. Contractors not having such experience should consider this criteria when completing the pre-qualification submission.

Gammon-Nishimatsu Joint Venture reserves the right to reject any Contractor's application at its discretion and without explanation.

Company Notices

FIDELITY INTERNATIONAL FUND Societe d'Investissement a Capital Variable

13, Boulevard de la Foire Luxembourg R.C. Luxembourg B 25064

Notice of General Meeting

A General Meeting of shareholders was convened for March 17, 1988 but, because of a lack of quorum, could not validly deliberate on item 5 of the agenda and was adjourned.

Notice is hereby given that this second General Meeting of the shareholders of FIDELITY INTERNATIONAL FUND, a Societe d'Investissement a Capital Variable registered under the laws of Grand Duchy of Luxembourg (the "Fund"), will be held at the principal and registered office of the Fund, 13 Boulevard de la Foire, Luxembourg, at 11 a.m. on June 20, 1988, with the following agenda:

1. Proposal, recommended by the Board, to amend the provisions of Articles 7 and 8 of the Fund's Articles of Incorporation which presently provide that any owner of more than 3% of the number of shares of the Fund is authorized to bring any resolutions to be presented at the meeting. The Board recommends that the Board be authorized to amend the provisions of the Fund to require any beneficial owner of more than 3% of the outstanding shares to redeem the shares.
2. Consideration of such other business as may properly come before the meeting.

The conduct of the shareholders' meeting shall be governed by the quorum rules required by law. Shareholders are advised that under Luxembourg law a minimum number of shares will be required to be present or represented in order for a quorum to be present at this meeting or for valid decisions to be taken on the items of the agenda. Resolutions to be proposed on item 1 of the agenda will require the concurrence of two thirds of the number of shares represented at the meeting. Subject to the limitations imposed by the Articles of Incorporation of the Fund, each share is entitled to one vote. A shareholder may act by any meeting by proxy.

Dated: May 20, 1988 By Order of the Board of Directors.

WORLD WIDE GROWTH FUND Notice to Shareholders

The Board of Directors of World Wide Growth Management Company S.A., in their meeting held on 30th March 1988, have considered with the Depository that, because of the contracted size of the Fund and because the fixed recurring expenses have become increasingly important in comparison to the current income, it is in the best interests of the shareholders and the managers alike to terminate the operations of the Fund and proceed with its liquidation.

In accordance with Article 19 of the Management Regulations, interest and redemptions of shares and the calculation of the net asset value has been suspended as from this date.

It is expected to reimburse to the remaining shareholders the corresponding net asset value per share on 30th June 1988, but no assurance can be given that this date will be respected.

Shares should be presented to the paying agent, Banque Paribas (Luxembourg) S.A. At the close of liquidation any outstanding amounts will be deposited with the Caisse des Consignations in Luxembourg on behalf of the beneficiaries.

All accounting records and legal documents relating to the Fund will remain at the registered office of the Fund, 10A Boulevard Royal, Luxembourg.

31st March 1988 On behalf of the Board J. P. Parnon General Manager

COMPAGNIE DE SAINT GOBAIN Public Company with a capital of F 4,915,588,200.- Registered Office: "Les Minieres" 18 Avenue d'Alsace 94200 COURBEVOIE RCS NANTERRE B 542 030 532 Participating stock April 1984 of 1000 each

At the ordinary general meeting provided on 27 May 1988 for the participating stock owners of EQU 1000 issued in April 1984 by SAINT GOBAIN, could not be convened, the participating stock owners are again convened by the board of directors in ordinary general meeting on 31st June 1988, at 10.00 hrs at the registered office of the Company, "Les Minieres" 18 Avenue d'Alsace in COURBEVOIE (94200). This meeting will consist of the following agenda:
- Board of directors' report on the company's operations for financial year 1987.
- Auditor's report on financial year 1987 accounts and statements for the participating stock.
- Fixing the income of the shares entitled representatives.
To attend the meeting the participating stock owners will have to present a blocking certificate issued by the trustee and in order to appoint a deputy at the meeting they will have to do so in writing to the trustee.

MELLON BANK NA USD 250,000,000 Floating Rate Subordinated Capital Notes Due Nov 1996

Notice is hereby given that for the period May 31, 1988 to Aug 31, 1988 the notes will carry an interest rate of 7 7/8% per annum, interest payable on August 31, 1988 will be USD 582.29 per USD 20,000 note.
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Company Notices

SOCIETE GENERALE French "Banque Paribas" Capital: French Francs 1,877,810,380 Head Office: 29, boulevard Haussmann - 75008 PARIS - France Commercial Register: PARIS B 582 120 222 FIRST NOTICE

The holders of International notes hereinafter specified issued by SOCIETE GENERALE are convened to a General Meeting to be held at 11, rue La Fayette - 75008 PARIS (France) on June 15, 1988, at 3 p.m. for the holders of step-up notes (1987-1992) in a sum of:

- at 3.30 p.m. for the holders of 9% notes (1987-1992) in sterling pounds
- at 3.30 p.m. for the holders of 7 1/2% notes (1987-1992) in U.S. dollars

In order to consider the following agenda:
- Appointment of the noteholder's permanent representatives' designation of the noteholder's representatives
- Determination of the noteholder's representatives' powers and of the noteholder's representative
- Decision on the method of recording the documents of the general meeting.

To permit the noteholders to attend or to be represented at the meeting, the notes or their deposit receipts, must be deposited at least five days before the date fixed for the meeting, at the offices of the banks having participated in the placing of these notes and from whom proceeds or redemption certificates can be requested. These meetings shall be validly held if the holders of twenty five per cent of the outstanding notes entitled to vote are present in person or represented. The Board of Directors

GADEK (MALAYSIA) BERHAD (Incorporated in Malaysia)

NOTICE IS HEREBY GIVEN that the half yearly dividend interest of 10% per annum will be paid on 30th June 1988 to the registered stockholders of GADEK in the office of the registrar of debenture stockholders at the close of business at 5.00 p.m. on 29th June, 1988.

By Order of the Board AHMAD SHAHAB B HAJI DR NIDWAN SIM MASTARFA Secretaries Kuala Lumpur Malaysia 27th May, 1988

IN THE MATTER OF GARROD & LOFTHOUSE LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1985

Notice is hereby given that the creditors of the above-named Company, which is being wound-up, are required, on or before the 10th day of July 1988, to send in their full Claims and particulars, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned BRIAN MILLS OF BOOTH, WHITE & CO., of 1 WARDROBE PLACE, CARTER LANE, ST PAULS, LONDON EC4P 5AJ the Liquidator of the said Company and, if so required by notice in writing from the said Liquidator, are, personally or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 22nd day of April 1988 BRIAN MILLS FPA

NOTICE OF RATE OF INTEREST BANQUE PARIBAS

US\$500,000,000 Floating Rate Notes due 2000 In accordance with the provisions of the Agency Agreement between Banque Paribas d'Alsace and Chemical Bank, a letter of 22nd May 1988, contains a hereby given that the interest has been fixed at 8 1/2% p.a. and that the Coupon 12, which is payable on November 30, 1988 against presentation of Coupon 12, will be US\$940.67 for each Note of US\$1,000. By CITIBANK in a 15th Avenue London Agent Bank. MAY 27, 1988

ARTS

Tate in the North/William Packer

Learning to live in Albert Dock

At last the Tate in the North is open to the public, and with sculpture installed and paintings on the walls, we can begin to assess the proper scope and limitations of the enterprise.

I say begin advisedly, for though this is one of James Stirling's more discreet and, in the whole, successful essays in the service of art, there are bound to be difficulties at the start. What can and cannot be done are discovered in the use of a building, not in the planning, and it would be foolish to expect perfection.

How gladly we thought the Hayward Gallery when it opened 20 years ago, and how admirably the Arts Council has learned to cope with it. The Barbican, too, has proved surprisingly amenable.

Liverpool's Albert Dock is lively in the same way that it is an extremely handsome mid-19th century warehouse on a spectacular site. Within it Mr Stirling has contrived a succession of large and practical spaces that are beautiful in themselves and yet respect the character of the building. But that character is still intrusive, with cast-iron pillars and brick vaults that are a constant presence to the eye. We must give ourselves time to get used to it, and to the idea of addressing art undistractedly in the atmosphere it creates.

The paraphernalia required of any modern museum of the highest class - for lighting, air-conditioning and security - hardly helps either, but that, too, we must learn to accept. The massive service ducts may be as elegant as modern design allows, but they are not invisible. They present a particular problem in the large gallery on the ground floor, where Mark Rothko's great sequence of paintings for the Seagram Murals Project are shown, made no less severe by the bright air, which the works are hung. The light is low but



Picasso's Weeping Woman can be seen until next year in the Surrealism display at the Tate, Liverpool

uneven; some of the shadows cast upon particular works unacceptable; and the physical presence of those ducts both inescapable and oppressive.

But none of these problems is insurmountable, and the finer curatorial tuning and experiment that are at present an important part of the job. The other large gallery on the ground floor is much happier in its display of Surrealism (until March 5 next year), and the recent British sculpture is beautifully shown in the more open galleries on the first floor. The galleries on the second floor are at present empty, but are just as promising. The Liverpool Tate is not intended at present as a holding

and chronology as by any more orthodox analysis. To see Klee as a surrealist in his drawings of the early 1920s is both reasonable and provocative, and so too with the early metaphysical de Chirico. It is good to see Paul Nash given his true international standing among his peers. By hanging an early Gottlieb, of 1946, beneath a Max Ernst of 1934, the point is neatly made that the abstract expressionists of the New York School were the children of European surrealism. Next door, in the preatory display to the Seagram Rothkos (also until March 5), that same point is driven home with rather more force.

Stanley Waters is the special exhibition (until September 4; sponsored by ICI and the Henry Moore Foundation) that fills the two upper galleries with a partial view of recent British sculpture. Glossed as 'An International Art 1968-1988', in truth it is nothing more than the work that the world has come to regard as Britain's peculiar contribution to the art of the 1970s and 1980s.

Even so it is a large claim to make, and represents at best a mere half-truth: the success of this work has been largely bred of itself, helped by assiduous institutional promotion at home and abroad, at the expense of work quite as interesting but of other kinds. Long, Flanagan, Gormley, Deacon, Woodrow, Craig-Martin, Finlay, the omnipresent Tony Cragg and the like are hardly the only sculptors we have to offer, good as they are, nor did they spring fully armed out of a creative desert.

Their work is characteristically clever, witty, literary, self-conscious in its play upon idea and concept, the sculpture of the mind. Good luck to it, but I would have wished at this moment, in this context, only for something more generous and catholic.

The Deep Blue Sea/Haymarket

Michael Coveney

Odd how Alan Strachan's revival of Terence Rattigan's play begins with a recording of a John Field piano nocturne. Field was a precursor to, and source of, Chopin's studies, and the latter, who, especially in this play, of Chekhov's.

In a week when Michael Gambon has bestirred the West End stage as Vanya, we do well to remember that the actor's emotional depths were first plumbed by Alan Ayckbourn, as were Penelope Keith's. Vanya was a survivor re-write of the earlier Chekhov play *The Wood Demon* in which the hero shot himself.

Should Hester Collyer, the clergyman's daughter who has walked out of a respectable marriage on a flood of lustful whimsy, have put another shirt in the gas meter? Vanya in the later play is condemned to something much more tragic than death - a continued life. The same fate befalls Hester Collyer, and not the least of Miss Keith's remarkable achievements in this role is her growth into a sort of grim and hard-won feminine independence.

The play starts with a failed suicide and ends with a rejection of such easy options. With the passing years, it has become a period tragedy with perennial resonance, Hester occupying the same emotional and dramatic waters as Flaubert's Emma Bovary and the film's Paula Tringali. Miss Keith sails through with defiant flags unfurled, using her manners of social dominance as a mask to

conceal the consequences of one moment of lustful weakness at the Sunningdale Golf Club. Rattigan is at his most powerful when characters don't talk about what has happened, or to distraction. As is well documented, Hester's suicide bid has precedence in the sad fate of a young man whom Rattigan adored, Kenneth Morgan. Love that dares not speak its name finds conventional expression in a rather prurient dismay at Hester's weakness. Her husband, Sir William (Anthony Batle), is a Judge whose generous understanding of her plight is the greatest quality in the play.

Hester has joined the alternative world of incipient suburbanites and bohemians that occupy the land of rented lodgings. Here reside the curious struck-off immigrant Doctor Miller of John Northampton (a beautifully tentative performance) and the dangerously formal Foreign Office Foster who discovers Hester by the gas fire (Adam Blackwood's performance as Philip Welch is disastrously weak and nearly ruins the first act).

We see, especially, how people were striving to define their existence in ration-bound post-war London. David Yelland's Freddie Page, the displaced test pilot who made Kenneth More's name on both stage and screen, is a brilliantly disarming portrayal, a grumpy jaundiced wreck from the 19th hole only too ready to turn Hester's despair to his own self-advertising advantage. The peculiar eerie horror of Hester's position, fully conveyed by Miss Keith, is that sex happened long ago and probably by mistake. She made the tragic error of putting too much store by a moment of physical indulgence.

That will never do in Ladbroke Grove. People must disguise themselves to get on. The doctor is a bookie's runner. The archaic boulevard rhetoric of the dialogue itself conveys an air of deceit and double-cross. The lovely landlady of Julia



David Yelland and Penelope Keith appear in the new Blue Sea at The Haymarket

McCarthy cuts across this, as does the bleakly disturbing revelation that the Collyers' marriage was more than sexless, it was childless.

Miss Keith comes of age as a serious actress in this role, and not before time. She is magnificent, mixing the desperation of a woman entering a new life with that of a palpably well qualified denizen of the old. Her interpretation is newly definitive and most skilfully considered.

A record sum of £24,400 was awarded at the Society of Authors annual reception at the Middle Temple Hall in London last week. The money went to the winners of the Cholmondeley awards for poets, The Eric Gregory Awards, The Somerset Maugham Awards, The Travelling Scholarships, and the Betty Trask Awards.

Beethoven's opera returns in Joachim Herz's production for the English National Opera, and with 'interesting' singers rather than heroic voices. That's all to the good: Fidelio must at all costs be spared the status of a licensed vehicle for stars (I don't suppose for a moment that Jon Vickers ever thought of the opera in those terms, but I wouldn't vouch for Madame Nilsson). Vocal purists will not rate the current performances highly; the rest of us will be much moved, and grateful for it.

Billed as a soprano, Kathryn Harries - the new Leonora - is an unmarriageable mezzo, with pungently beautiful middle and low registers and an insecure upper extension: the hazards are self-evident. So is the dramatic credit that accrues to her boyish guise as 'Fidelio'; however, and the relentless but dignified intensity of her performance. Like every else's, notable less for subtlety than for plain commitment - captures one's sympathy instantly and never lets go. Her Forestan is Graeme Matheson-Bruce, whom I last saw years ago in a production of the same opera. End: the edge of reckless desperation in his voice is intact, and as apt and affecting as his horribly etiolated appearance in the dungeon.

As a character, Richard Angus's gaoler Rocco develops as the five men wear trousers, singlets, turtlenecks, six women are dressed in somehow provocative skirts and tops over patterned tights. The score is largely comprised of the insidious, fantastical tangos of Astor Piazzolla. With these ingredients, Mr Uotinen creates a world of street-wise awareness, of extreme sexual tension, of despair, and - most remarkable - an erotic honesty that gives the dancers and the dance an uncompromising pace.

At worst one might accuse Mr Uotinen of exploring a single emotional vein for the 80 minutes duration of the piece. But he varies and builds his effects, and inspires such performances from his dancers - a team of wonderfully gifted and expressive artists - that there is no sense of monotony. Rather do we find ourselves plunged deeper and deeper



Kathryn Harries in the English National Opera's Fidelio: The dignified intensity of her playing captures sympathy and holds it throughout the performance

into a comprehension of the sensual frustrations and sexual urgencies of these urban folk: the men by turns predators and victims, the women alley-cats or sirens.

The sense of location is brilliantly evoked in the setting, as the dancers pose within the skeletal framework of the lift-cages or lurk beneath the shadows cast by the oil-drums (the piece is magically lit by Claude Neville) and the dance cuts across the Gardner Centre stage, exploding with the physical desires of the cast. Performances, as I have suggested, are uniformly brilliant, and I hope I have correctly identified Helena Haaranen as a girl whose interpretation can slash like a razor, and Kimmo Sandell as a man almost broken by his passions.

Names, though, mean less than the overall power of the company and of Mr Uotinen's ability to shape movement that stretches, foreshortens, impels the dance just as Piazzolla's superb tango re-make the musical form he uses. The only miscalculation in the piece seems to me the inclusion of a crass musical adaptation of part of Bizet's *Carmen* for the final effect of a mass stabbing, that rings somewhat false after the frankness and honesty of what has gone before. But it is a tremendous evening, tremendously danced and tremendously worth watching.

an unusually weighty presence - operates in a perulant *parlando*: separately effective, but musically ill-matched. Neil Howlett has most of the right vocal metal for wicked Pizarro, and looms with the right brutality. As the governmental *deus ex machina* John Tranter is mellifluous to a fault: Don Fernando's words must carry authority, but they melt in his mouth.

As re-staged by David Walsh, the Herz production retains the stamp of Serious Teutonic Modernism (which has spread to France, too) in its glacial clarity, in the sheer largeness and the stark industrial cut (the French usually substitute glass panels for that element) of Reinhardt Zimmermann's prison set, and in the heavy stop-frame insistence upon Significant Moments. Kees Bakels, the obviously talented conductor, responds to the manner all too keenly: from the canon-quartet onward he applies a sverent brake at each micro-dramatic node of the piece, like those conductors who have just discovered the depth of the 'Soave sia il vento' trio in *Così* or the final Count-Couness exchange in *Piava*, and decide that only slow-motion can do

them justice. It doesn't always do justice to his singers; nor does his hyper-enthusiasm at the final triumph, which leaves them too nearly breathless. Something homely, direct and voice-friendly in Beethoven's music is put at needless risk. There are still enough marks of penetrating sympathy in Bakels' reading that it remains vital, not fatally self-conscious - the whole of the dungeon-scene exercises a tremendous grip - and his cast supplies more than enough dedicated fervour to enlist our best instincts.

Red Moon/Brighton Festival

Clement Crisp

The Brighton Festival pulled off a coup last year by showing us the first appearance in Britain of the Finnish dancer and choreographer, Jorma Uotinen. The passion of his dancing, its neurotic unness, were the motor force of *Scream*, the five men wear trousers, singlets, turtlenecks, six women are dressed in somehow provocative skirts and tops over patterned tights. The score is largely comprised of the insidious, fantastical tangos of Astor Piazzolla. With these ingredients, Mr Uotinen creates a world of street-wise awareness, of extreme sexual tension, of despair, and - most remarkable - an erotic honesty that gives the dancers and the dance an uncompromising pace.

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into a comprehension of the sensual frustrations and sexual urgencies of these urban folk: the men by turns predators and victims, the women alley-cats or sirens.

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Moscow Philharmonic/Barbican

Max Loppert

The Shostakovich Fifth Symphony that the Moscow Philharmonic gave on Friday under its Principal Conductor, Dmitry Kitayenko, was bland and unrousing. Across the span of the entire work there was so little evocation of the dramatic contrasts normally to be counted on that one might reasonably assume this to be the conductor's interpretative intention - a corrective to the conventionally overblown view of this work.

And indeed, on its own terms the performance was scrupulously controlled and sustained. Tempos were not just carefully chosen but carefully related: the biggest climax was reserved for the finale, which proved the structural lucidity of Kitayenko's approach. But the price to be paid for this sane, balanced Fifth seemed to me, in the end, rather high, for there went with it a rationing of orchestral colour (except for a fruity and ill-tuned first horn) that amounted to a shortage. There was little sense of shiver in the quiet intrusion of harp or celesta, little concern for atmosphere, little excitement.

It was a curious, and disappointing, concert. The opening work, Weber's *Oberon Overture*, carried the unatmospheric approach to extremes. (Odd experience, to hear Russian orchestral timbres so short on native brightness of colour in the Emperor Concerto, the soloist, brittle-fingered and edgy, was the young American Derek Han. He seemed to be working extremely hard to little purpose - though the slingshot accompaniment might well have held the cue to the impression.)

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Four nights of jazz

Sounds Good is the umbrella title for four successive nights of international jazz to be presented on the South Bank in London from June 30 until July 3.

Starring will be the trio of guitarist John McLaughlin (Thursday, Festival Hall); Chris McGregor's Brotherhood of Breath and Craig Harris' Tailgater's Tales (Friday, Elizabeth Hall); the Tony

Williams quintet and the Phil Bent band with Paul Reid (Elizabeth Hall, Saturday) with the fine saxophone trio of Elizabeth Hall featuring the Charles Lloyd quartet plus the 29th Street Saxophone Quartet.

The *Sounds Good* festival has the financial support of Greater London Arts and assistance from the South Bank Centre.

Arts Guide

Opera

LONDON
Royal Opera (Covent Garden). For what may be the farewell representation here, Joan Sutherland leads a new production of Donizetti's *Anna Bolena* by John Paucor. The cast also includes Suzanne Mentes, Dimitri Kavrakov, and John Aler. It is hoped Jon Vickers, ill for the opening performances of the Peter Grimes revival, will this week be returning to the house.
English National Opera (Coliseum). In place of the cancelled Ken Russell *Tomorrow*, Fidelio is revived, with members of the original Wagner production: James King, Graeme Matheson-Bruce, Neil Howlett, and conductor Kees Bakels. Also in repertory: Nicholas Hytner's wholly delightful new Magic Flute production.

WEST GERMANY

Berlin. Deutsche Oper. Der Troubadour, a Herbert von Karajan production. Götterdämmerung has a strong cast led by Gwyneth Jones, Karin Armstrong, Tom Krause and Gottfried Hornik. Der Fliegende Holländer has Simon Estes in the title role. Also offered: Giselle and Schwannense.
Hamburg. Staatsoper. Cav and Pag stars Grace Bumbry, Giorgio Lamberti, Natalia Trotskaya, Vladimir Atlantov and Juan Pons. L'Elisir d'Amore features Marie McLaughlin, Franz Grundheber and Roland Patarel. Le Nozze di Figaro has Linda Pech, Eva Maria Tersson and Peter Galliard. Il Barbiere di Siviglia with Helene Konw, Eva Maria Tersson and Geoffrey Moses. Also in repertory, a Kurt Mehl lieder recital and La Bohème.
Cologne. Opern. Carmen features Victoria Vergara, Harald Stamm and Josef Proszki. Britten's *Ein Sommerabend*, produced by Willy Decker will have its premiere this week. The main roles are sung by Paul Esswood, Teresa Ringling, Dirk Beil and Helene Konw. Die Zauberküche is a well done repertoire performance with Helene Konw and Nadine Secunde.
Bonn. Opera. The highly acclaimed Die Meistersinger von Nürnberg is offered for the last time this season with Bernd Weikl outstanding in the title role. William Murray, Sue Falchell, Peter Hofmann and conducted by Peter Schneider. Der Liebestrank in Giancarlo del Monaco's production takes the leads Kristina Laki, Dalmacio Gonzalez, Brian Schneyder and Gunter Schneider.
Stuttgart. Opera. Otello, conducted by Garcia Navarro, conveys thanks to Julia Varady, Delyonora, Tannhäuser has Verma Scheizer, Waltraud Meier, Matthias Holl and Tomi Krämer as leads. Madame Butterfly rounds off the programme.

NEW YORK

American Ballet Theatre (Lincoln Center Opera House). Spring Highlights include the world premiere of Mark Morris's *Drink to Me Only With Thine Eyes*, set to Virgil Thompson's score and *Santo Loquasso's* score, along with the new production of *Gata Paradisome* choreographed by Leonide Massine, and *Raymonda*, choreographed by Mikhail Baryshnikov after Pepita. (688 6000). Ends June 11.
New York City Ballet (New York State Theatre). Celebrating its 40th anniversary, the company has commissioned 20 works, including five with new scores, that punctuate its repertoire with pieces by Leroy Anderson and Paul Taylor. Ends June 26.

MUSIC

LONDON
André Gavrilov, pianer. Schumann, Schubert. Festival Hall (Thu).
London Symphony Orchestra: conductor Evlino Padellaro. Concert: Schubert, Liszt, Vivaldi. Barbican Hall (Thu).
VIENNA
Vienna Philharmonic: conducted by Christoph von Dohnanyi. Webern, Brahms, Schoenberg. Musikverein. (Fri) (65 81 90).
Vienna Symphoniker: conducted by Georges Pretré. Debussy, Konzepts. Musikverein. (Wed) (73 12 11).
Vienna Mozart Orchestra: conductor Konrad Lettner. Beethoven (Fri) (72 21 98 or 62 71 98).
The Vienna Hofburg Orchestra and the Vienna Sinfonietta, conductor Kurt Rapp. Mozart, Schubert, Johann Strauss. Hofburg. (Wed). (6200. Ext. 2025/2026).

WASHINGTON

National Symphony: Mstislav Rostropovich conducting with Chorus and Society of Washington directed by Norman Scribner and Oratorio Society of Washington directed by Robert Slaughter. Moller. Kennedy Center Concert Hall (254 3776).

CHICAGO

Chicago Brilliant Chamber Players: V. Reynolds, Beethoven, Schubert. (Wed). Orchestra Hall (426 6122).
Chicago Symphony: Kenneth Jean conducting, Juliana Markova piano. Torkz, Grieg, Haydn, Respighi. (Thu). Orchestra Hall (426 6122).

WEST GERMANY

Berlin. Berlin Philharmonic Orchestra, under Seiji Ozawa, with pianist Alexis Weissenberg plays Brahms and Rachmaninov (Fri, Sat).
Frankfurt. Alter Oper. Franco Carval. It's a Glorious will be offered in concert version with La Petite Bande.
Munich. Herkulessaal der Residenz. Andreas Schiff piano recital with works by Schubert and Beethoven.

PARIS

Arcore. Grand Choral Mixte, Schubert Salle Pleyel (42632673).
Opera Comique: Percussions, flute, piano, concert: Kabelac, Juliette, (Wed) Salle Favart (47425750).
Orchestre de Paris and Ensemble Intercontemporain conducted by Pierre Boulez with the Conservatoire Choir Boris Schenberg. (Wed, Thu) Salle Pleyel (42632673).
Atlanta's Symphony Orchestra and Choir: conducted by Robert Shaw. Stravinsky, Beethoven (Thu) TMR-Chatelot (4333444).

Saleroom/Antony Thorncroft

Topographical records

Sotheby's went off for the long weekend on Friday with a very successful topographical sale beneath its bell. There was a glut of records, not least the £30,200 paid for a scene of marketing in the West Indies in the early 19th century, showing a linen stall and a vegetable seller, by Agostino Brunias. It had been sold by Christie's five years ago for a quarter of its new price. Another success was an early view of Sydney from the north by Samuel Thomas Gill which doubled its top estimate at £22,500.

Tomorrow Sotheby's holds its annual marine sale. A highlight will be a painting of the 'Black Prince' by George Alexander Napier. It is dated 1862 - it was hailed as the most powerful warship in the world and was credited with deterring a possible invasion of the UK by Napoleon III. Its portrait carries a top estimate of £30,000.

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Tuesday May 31 1988

An EC tax on efficiency

IT MAY be pure coincidence that the European Commission has chosen to announce dumping duties on Japanese computer printer exports worth \$1.3bn only days before a visit to Brussels by Mr Noboru Takeshita, Japan's Prime Minister. Yet when coupled with warnings by Mr Willy de Clerq, the commissioner for external affairs, that Japan must display trade reciprocity if it is to enjoy access to the European single market, it looks suspiciously like a deliberate signal. But the European Commission has more reason than Mr Takeshita to ask itself the signal means.

Arbitrary judgements

The procedures used to ascertain dumping and assess anti-dumping duties usually involve arbitrary judgements, since costs and prices cannot be established exactly. For example, anti-dumping authorities often use a quite arbitrary figure for profit, the assumption being that prices should cover long-run average costs at all times. Given the fact that prices vary with the business cycle and the quite legitimate practice of cross-subsidising costs between different product ranges, such calculations are worse than approximate. They imply that there is something reprehensible about the most normal features of competition.

That is not to say that Japanese industry has not sold products on European markets at prices lower than at home. However, the official EC policy of dumping agricultural produce means a high moral stand on the issue usually at best. Moreover, in view of the decline of the dollar, one wonders how many European exporters are now charging prices in the US below those on their domestic markets.

The ease with which dumping can be found, and the somewhat elastic nature of the procedures, invite suspicion of impartiality. Given the EC's mounting frustration over its persistent trade deficit with Japan, there must be a temptation to resort to

these procedures as a form of selective safeguard and to strengthen its hand in bilateral negotiations. Putting the EC's motives to one side, the economic gains made by this case range as high as 83 per cent, will raise prices to European consumers. The duties amount to a straightforward tax on products which, as part of computer systems, contribute to higher efficiency and productivity in a wide range of businesses. That is a strange way to improve Europe's competitive ness.

Meanwhile, the European suppliers, which the dumping action is supposed to benefit, today account for only a quarter of the total EC market. Several of them support Japanese printers and sell them under their own names. Though they blame their loss of market share on unfair Japanese price cutting, they are largely responsible for their own predicament.

The recent history of the European computer printer industry is particularly familiar to leading suppliers were slow to spot the market created by the development of the personal computer in the late 1970s. By the time they woke up, Japanese competitors had begun to move in decisively, offering low-cost high-volume products. After belated and unsuccessful efforts to fight back, European companies retreated to the upper end of the market.

Japan's success in this, as in many other markets, is that its manufacturers recognised a growth market early, had the courage to take risks and invested heavily to exploit it worldwide. Indeed, as much was admitted recently on British television by an executive of one of the European companies involved in triggering the latest anti-dumping investigation.

Until European industry is prepared to learn and act on that lesson, anti-dumping procedures amount to a hopeless attempt to remedy faults *ex post* that can only be tackled by greater alertness among European producers *ex ante*. The whole process amounts, at best, to the use of a sledgehammer in pursuit of a doubtful benefit. At worst it amounts to shooting oneself in the foot.

The surge in house prices

THE RATIO of house prices to incomes in the south of England has risen steadily since 1982 and now stands only a fraction below the spike reached in the inflationary boom of 1973. Jeremiah, their appetites whetted by last year's stockmarket crash, are hinting that the bubble must burst soon. Borrowers, they say, are over-extending their selves in the misguided hope that capital appreciation will continue to dwarf debt-servicing costs. A disastrous crunch can be averted only if steps are taken to limit the generous flow of cheap credit to the market.

The concern is understandable, but possibly a trifle exaggerated. The stock of houses is not easily altered in the short run. Quite modest changes in demand can therefore cause extremely rapid price movements. Bursts of house price inflation - or disinflation - are not necessarily signs of impending doom. They do not necessarily imply correspondingly violent gyrations of broader measures of inflation, such as the retail price index. The factors such as rising incomes and falling interest rates, which push up house prices also inflate demand for other goods. The difference is that in other markets supply can adjust more readily to the increased demand.

Much of the present excess demand for housing reflects innocuous and predictable trends. When the baby-boom generation of the 1950s and 1960s reached maturity, the scramble for desirable houses in prosperous parts of the country was bound to intensify. The pressure has been exacerbated by the well-established trend towards smaller families. People are marrying later, divorcing earlier and living longer. As real disposable incomes rise, families are also underestimating the mortgage standard of housing; many are able to afford two homes.

petition has eliminated the unavailing transfer of power to the home buyer.

Demographic changes were unavoidable and have been desirable even if it was likely to cause transitional difficulties. But could the Government have countered these changes in demand with supply-side reforms? The short answer is probably not. Even the best plans for accelerated house construction in the south east had been implemented at the turn of the decade, the resulting incremental increase in the housing stock would probably have done little to dampen the price explosion. A more ambitious building programme than is now contemplated might have had greater impact, but arguably it would have been undesirable on environmental grounds.

The Government could certainly have used fiscal levers to influence the supply/demand imbalance. Mortgage interest relief could have been phased out entirely in the past nine years. Alternatively, the old schedule A tax on the imputed income from home ownership could have been reintroduced. More controversially, capital gains tax could have been extended to principal residences. Various taxes on the value of land have also been proposed and some have been introduced. It is regrettable that the Government has instead resolved to abolish local property taxes, a move that can only increase the relative desirability of housing as an investment.

WHAT Carlo De Benedetti has wrought in France and Belgium is what Nestlé's Edmund Suard and Suchard's Klaus Jacobs are fuelling in Britain: European takeover panic. With a little help from the European Community's plans for an open internal market from 1992, these business barons are giving sleepless nights to thousands of companies across Europe.

In countries where corporate ownership is pretty well-protected, notably Switzerland, plus West Germany, the nagging question is a combination of industrial logic and appropriate timing: "Should we join the acquisition trail now, or risk missing all the best buys?"

In more open markets, where hostile bids are either commonplace (Britain) or have been growing in popularity (France, Spain and Belgium), the question is a more desperate: "Buy or be bought?" Industrial logic and timing are compounded by the quest for self-preservation.

In answering both questions, and assessing whether there are any alternatives to joining the takeover rush which is developing across Europe, it is important to be clear about causes. The proposed deadline for creating the European internal market may be on everyone's lips, but, at least in manufacturing, much broader motives lie at the root of most of the cross-border takeovers which have occurred so far.

De Benedetti's raids in France and Belgium were prompted partly by his conglomerate-building ambitions, which had grown too large for his native Italy, and partly by his realisation that the Swiss market was being eroded, despite conventional wisdom. The coming opening of European frontiers was a spur to his timing rather than a prime cause of his action.

Similarly, the Nestlé-Suard battle for Rowntree has at least as much to do with the steady progress of old-fashioned industrial economies in an increasingly mature, concentrated and global industry as with the threat of a possible "fortress Community" against the Swiss and other outsiders after 1992. Suchard's April raid on the hapless UK confectionery maker, which stirred Nestlé into action, was merely the latest stage in its long-running construction of a global chocolate empire through a string of acquisitions.

Nor was 1982 more than a partial stimulus to what is so far Europe's merger of the decade: last summer's get-together of Sweden's ASEA and Switzerland's Brown Boveri. Here the root causes were extreme over-capacity in the world's electrical engineering industry (the new partners have since done a deal to share the global market) and the "buy or miss out" principle of keeping a potential partner out of the clutches of a feared competitor - which could just as well have been American or Japanese as European.

In other words, for many European manufacturers 1982 is mainly a state of mind which is accelerating their reaction to a much more fundamental trend: the opening of markets around the world, and the power of global scale in research, development and manufacturing, and of geographic scope (in distribution) and the ability to cross-subsidise from market-to-market.

"1982 is not about European competitiveness, it is about global competitiveness for European companies," argues Gary Hamel of the London Business School. Purely European strategies to cope with it will be inadequate, he holds. A needed conference organised by The Economist and the Confederation of British Industry a few weeks ago. All this poses awkward enough dilemmas for manufacturers which are agonising over whether to buy or lose out. For those unfortunate faced with whether to "buy or be bought", the predicament is downright acute.

Both types of company face a long list of questions. Should they join the rush to acquire companies in other European countries or confine themselves to defensive acquisitions at home? Are cross-border forays feasible, given the barriers to unfriendly take-

Christopher Lorenz examines the fundamental reasons for the recent surge of cross-border takeovers in Europe



When the choice is buy or be bought

overs in most continental countries? Does the company have the experience to handle the difficult process of post-acquisition integration? World "greenfield" expansion or joint ventures be a viable alternative? Should it seek partners in its own country, elsewhere in Europe, or from the US and Japan?

In the present state of confusion over 1982, it is all too easy to forget that the right answers to these questions depend heavily on the characteristics of the industry and market segment in question, on the purpose of the proposed deal, and on the nature of each company. But some general watchwords do apply.

● However attractive acquisitions may seem, either as an expansion opportunity or as a defensive refuge, they are remarkably difficult to manage. "If you haven't already developed the capability to acquire and integrate, it may be too late," says Philippe Haspelagh, an acquisitions specialist at Insead, the European business school.

● On the other hand, companies in many sectors of European manufacturing will have to move fast to find suitable bedfellows. "By 1992 all the good-looking girls on the dance-floor will have partners," says Gary Hamel of the London Business School.

● Acquiring local companies to build a "national champion" is either a waste of time, or a mere precursor to international takeovers or alliances. "Two drunks don't make a stable person," says Mr Hamel caustically about the tendency of internationally weak continental and British companies to club

together. "Defensiveness at home is not an adequate response," agrees his LBS colleague John Stopford.

Large deals may be more difficult to do: the recent \$28m purchase of France's Les Echos newspaper by British's Pearson (owner of the Financial Times) was delayed by government intervention, for example. But the rising Martell cognac company went to Seagram of Canada for the equivalent of \$250m in February with only a minimum of fuss.

The foundation of any company's European strategy, whether aggressive or defensive, should be an international analysis which identifies its "defensible strategic segments," says Martin Waldenstrom, head of the acquisitions practice of Booz, Allen & Hamilton, the management consultancy. Rowntree made a bad mistake, he argues, in assuming there were entry barriers between the chocolate bar business (Nestlé and Suchard's traditional strength) and the "cointreau" business

(Rowntree snack products such as Lion Bar, Kit Kat and the like). "They bet on a defensible barrier that wasn't really there," he says.

In terms of maturity, concentration and entry barriers between segments, Mr Waldenstrom argues that "a whole raft" of manufacturing industries is going through a chocolate-type transition: "It's the death of the domestic market." Insead's Mr Haspelagh points out that it only needs one company to start playing the game internationally - as Electrolux did in appliances, and America's PPG in automotive paints - for everyone else to have to follow. Potential economies of scale and scope can exist for several years before one player chooses to set the ball rolling.

A fragmented sector may provide no protection against this - rather the reverse. The European food industry was composed of a myriad of medium-sized companies until BSN's Antoine Riboud got to work in the 1970s; De Benedetti then initiated a second phase in the 1980s. In chocolate it was Suchard's European expansion beginning in 1982 under the aggressive Klaus Jacobs which sparked the current phase of industry concentration.

Therefore, for a few European companies in sectors ripe for concentration, a possible form of defence may be to attack: to pre-empt competitors by starting an acquisitions drive. But this is a dangerous game which requires deep pockets and great management expertise. It is certainly not an option for takeover novices.

In fragmented industries which lack major distribution barriers, acquisition

tions may be all but unnecessary - for the moment, at least. Amstrad, the personal computer company, has built strong market positions in France and "greenfield" approach of expansion through direct exports and local distributors, in more mature product areas, companies trying to follow the export route may have to redesign their products and retool their factories, says Professor John Stopford of the London Business School.

Between these extremes of fragmentation and global concentration lie a vast number of manufacturing companies whose European expansion options are extremely limited. In various branches of electrical engineering and electronic systems Britain's General Electric Company has found it impossible to acquire a continental company of any size: its main attempt, to buy a minority stake in West Germany's AEG, founded on acquisition from other German companies and the trade union, in 1985 AEG was sold to Daimler-Benz instead.

With the exception of small deals such as last year's \$8m purchase of a Dutch weighing machine company, which provided continental distribution for its Avery subsidiary GEC has been thrown back on what it sees as very much the second best solution: joint ventures. Earlier this year it tried to reinforce the international competitiveness of its US medical subsidiary, Picker, through an alliance with Philips of the Netherlands. But, like many of the other joint ventures which GEC and its partners recently, it fell through because of valuation differences and incompatible management attitudes.

For companies in many other industries with high barriers against foreign acquisition, "joint ventures may be the only way forward in Europe today," says one top executive from a large multinational. But whether one should look only for European partners is a moot point. To Mr Hamel of LBS, this makes only limited sense. He also advocates deals with American and Japanese companies.

As Mr Hamel and his fellow researchers themselves warn, alliances promise many attractions, but also are fraught with practical problems. Apart from the difficulties of negotiating them in the first place, they are notoriously hard to manage.

In spite of their flaws, joint ventures can do more than serving industrial logic. They can also provide some deterrence to predators, especially when the terms give each side the option to buy out the other if the parent is sold. One criticism of Rowntree in the current predicament is that it should have looked more closely at Nestlé's proposal last year to establish several joint ventures and accept a 25 per cent shareholding by the Swiss company, an arrangement which might have protected it against other predators. What ever Rowntree's suspicions might have been about Nestlé's long-term motives, the Swiss company, by contrast, had no intention of making a full bid until Suchard made its successful bid in April.

Several companies around the world have taken similar action, says Insead's Mr Haspelagh. They range from several Wall Street firms which have accepted Japanese stakes, to Club Méditerranée, the French holiday village group, which last year's Japan's Sanin department store chain to take a holding in connection with a local joint venture. "A long-term stake from an industrial investor tends to put you less at risk than one from a financial institution," he claims.

This may seem an unpalatable choice when, as in the case of Rowntree, it amounts to accepting the loose embrace of one predator in order to escape the bear-hug of another. But some of the companies which are having nightmares about global competition, 1982, and associated threats, it may be the only way out.

Proust and Powell

Another Bank Holiday weekend in London in May that defied its early promise and turned to rain seemed an appropriate time to finish Proust. The exercise had begun some two or three years before and had continued, on and off, in different places. It never seemed possible, nor even desirable, to read more than a couple of volumes at a time. It was always necessary to have a pause for reflection.

Yet, from the start of reading, Proust never went away. It was a world that once you had entered, you knew you would return to. And apart from the occasional finish it, there were only two questions. One was: how would it end? The other was: how does Proust's Remembrance of Things Past compare with Anthony Powell's The Music of Time, for which Proust was plainly the model?

Widmerpool today

Widmerpool is the supreme example of the great tragicomic figure of twentieth century English literature. Everybody knows him: the boy who seems slightly odd, somewhat out of it, socially misplaced at school, then goes on to overshadow his contemporaries who can never forget their original image of the gawky underdog. He is a character thing to do with having had the wrong belt on his overcoat and worn squeaky boots.

Powell's Widmerpool, in fact, goes on to become a Labour MP and junior minister after the war, created a life peer under the Tories in 1958, becomes something of a TV personality in the 1960s and is made Chancellor of a new university in 1968 - the year of the student troubles. For someone so apparently unimpressive, he has also had some surprising, if unsatisfactory, sexual liaisons.

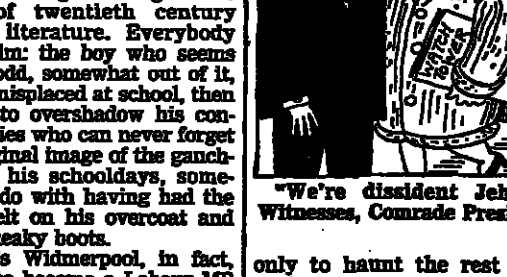
Social chronicle

The second question is perhaps more of an academic game, or the kind that might be set for university entrance: Powell and Proust - contrast and compare. As to the question of which is the better work, there can be no straight answer. What is certain, however, is that without Proust as a model there could have been no Music of Time, a chronicle of English social life for much of this century as many of us have known it.

It may be that Proust was a less accurate chronicler of his time - the years before and after 1900 - than Powell, though one doubts it. And on accuracy the comparison does not greatly matter. For what you have in both is a picture of society that, once

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absorbed, makes it impossible to look at society in quite the same way again. You begin to look at it through the eyes of Proust or Powell. "So-and-so," you might say, "has a touch of Odette about her," and the meaning could be clear.



"We're dissident Jehovah's Witnesses, Comrade President."

only to haunt the rest of the work.

Change of sex
The composite who does not come off in Proust is Albertine, the author's mistress who lives with him, leaves him and is killed in a riding accident. Proust's readers and investigators her alleged - and proven - lesbianism to the point of becoming obsessive. But perhaps it was my fault for thinking she was not worth the tears. It was only when I looked it up that I discovered that Albertine was not an ordinary composite: she was a substitute for Alfred Agostinelli, Proust's chauffeur and secretary with whom he had the affair. Agostinelli was killed in an air crash in 1914. All that puts a different perspective on the book.

Gossip-writers

Because I read Powell mostly as the volumes appeared, I used to think that perhaps he did not understand the present as well as he understood the past. Then I wondered if he had only seemed to understand the past because some of his readers had not been around at the time. Looking back from the 1980s, however, it seems that Powell understood it all. I like to think that the same goes for Proust. They were the best gossip-writers of their times.

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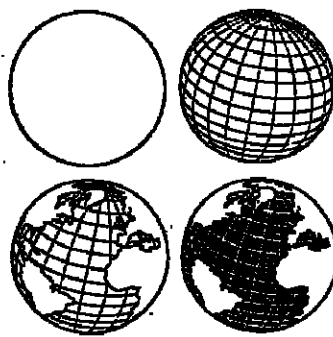
LONDON CITY AIRPORT A MOWLEM ENTERPRISE

WHEN UNESCO'S New World Information Order withered and died a few years ago, few tears were shed. They should be flowing again now, however, for the cause of press freedom is under renewed assault, not from one source but from many.

It is hard to draw a line between countries as diverse as South Africa, Singapore, Nicaragua, Israel, Jordan, Kenya, the Soviet Union and even Britain, which comprise a non-exclusive list of nations in which press freedoms have been infringed recently (a comprehensive survey, information, Freedom and Censorship, just published by Longman, lists the rest). There cannot be any unholily conspiracy between them. But the common thread remains not just the age-old determination on the part of officialdom to control and influence what appears in the respective domestic media but also what international press discloses. It is in this second area that new concerns apply.

The two are obviously connected. A prime source for every foreign correspondent is the local media; this applies as much in Washington, where small foreign bureaux compete with the reporting strength of the Washington Post, the New York Times and so on, as it does in Moscow today, where news is made through the columns of Pravda and other Soviet publications.

The good foreign correspondent



FOREIGN AFFAIRS

should not merely sift and report what is in the indigenous media. It is much more important to be able to read between its lines. If, however, the domestic source is muzzled, then the work of the foreign correspondent becomes that much more difficult, though certainly not impossible.

Two recent examples demonstrate this. In South Africa, a principal purpose of the censorship in effect over the last two years has been quite simply to remove the reporting of unrest in the townships from foreign television screens. This has been achieved by circumscribing a prime source, the black and white domestic media, and by censoring the foreign press, both formally and more subtly, by encouraging what amounts to

No news can also be bad news

Jurek Martin looks at the worldwide discouragement of press freedom

self-censorship.

In the short term, this approach has had some success. At a conference on press freedom in South Africa held in London earlier this year, US television executives conceded that they were covering South Africa less fully than in the past and believed that the decline in public protest in the US against the South African regime could be ascribed to that fact.

Similarly Israel, whose domestic press has always been conspicuously free and vigorous, was also much exercised by reporting in the US in particular, of unrest in the Occupied Territories. Its response has mirrored that of South Africa and has included closure of dissident publications and suspending the credentials of two American reporters. It has been less successful in putting a lid on coverage, in good measure because the Israeli press fought hard against control. Across the river, Jordan, hitherto relatively relaxed towards domestic and foreign reporting, has also cracked down on both.

South Africa and Israel are not alone in the belief that controlling what appears on foreign television, and, to a lesser extent, in the press, helps determine policy. In so doing they subscribe to the view, long fashionable in right-wing circles, that the American media "lost" the Vietnam war because television coverage in the US showed that American forces were not winning it. This is surely a gross simplification. The war was lost not in the newsrooms and salons of Washington but in the paddy fields and jungles of Vietnam. But it is easy to be wise after the event.

There are, of course, other ways of influencing or controlling the media. The pattern of reporting from war zones or from difficult-to-reach areas is very much dictated by access, control over which varies. Depending on the state of the war, both Iraq and Iraq routinely invite the foreign media to view evidence of their latest triumphs or of atrocities committed by the other side. So did the Sandinistas and Contras in Nicaragua.

The relatively high reputation enjoyed by Mr Jonas Savimbi of Unita in the US owes a lot to some skilfully handled press trips, a fact which, belatedly, the Angolan regime has recognised. So, in its conflict with Renamo, has the regime in Mozambique. The best information coming out of Ethiopia is provided not by the government in Addis Ababa, but courtesy of the Eritrean Liberation Front.

The technique is in essence no different from furnishing motoring journalists with free cars and travel writers with free trips. The task for the responsible media is to strike the right balance between the need to inform objectively and a hunger for information whatever the source. This balance can be fairly struck, though it is hard to make the case that it is in every instance.

Certainly the Government of Singapore is one which remains sceptical on this score, to the point that it really does appear to be breaking new ground in its running confronta-

tions with the foreign press. It has amended its Newspapers and Printing Presses Act of 1974 to empower the relevant government minister to take action if he finds that a foreign publication is "engaging in the domestic politics of Singapore." Further, the Singapore Government has argued, and its courts have so far agreed, that the minister has great powers of discretion over what constitutes interference.

Mr Lee Kuan Yew, the Prime Minister, doubtless has his own good reasons for taking the position he has. His attitude, though, is indelibly reminiscent of Ronald Reagan's famous slogan when he was fighting against the ratification of the Panama Canal treaties a decade ago: "We built it, we paid for it, it's ours." In other words, the message to the foreign press is that if you want to work in my territory you play by my rules.

To an extent, there is nothing new in this. Countries have thrown out foreign correspondents for lots of rea-

THE RISING pound is to blame. The British shoe industry, which like many other areas of manufacturing has spent recent years recovering from the slump of the early 1980s, is now threatened by another round of recession.

Since autumn last year, as sterling has strengthened, Britain's footwear imports have soared. As a result British shoe manufacturers have lost share in their home market and have been forced to resort to cost cutting measures like short-time working and redundancies.

So far the industry has been sheltered from the full impact of an uncompetitive currency, chiefly because of the length of time it takes for its retail customers to react to changes in exchange rates. But as the shoe-makers begin production for the autumn season, they are now fully exposed to the adverse economic climate.

Imports first surfaced as a problem for Britain's shoe producers in the 1960s. The influx of shoes from abroad - initially from Italy and Spain, later from the Far East and South America - accelerated through the 1960s and 1970s.

In the early 1980s the industry reached a nadir when the import problem was compounded by a decline in consumer spending and the demise of export markets. Factories closed and thousands of jobs were lost. The industry's traditional heartlands of Lancashire and the East Midlands lost their jobs.

British shoemakers feel the pinch

The companies that survived were polarised between the two. C J Clark and the British Shoe Corporation part of Sears, which together account for nearly a third of UK production - and the tiny family firms which dominate a fragmented industry. Only one fifth of the UK's 750 footwear producers employ more than 50 people.

In 1985 the industry's fortunes began to revive. One favourable factor was fashion, which swung back towards the traditional British styles of courts for women and brogues for men. Another was the strengthening of the shoe retailing sector through the growth in the market share of the traditional retail giants - Marks and Spencer, Debenhams and Next.

The manufacturers also benefited from advances in technology. The introduction of automated assembly lines and computerised sewing machines helped British companies to cut costs and to recover lost sales. The level of import penetration peaked at 61 per cent in 1984.

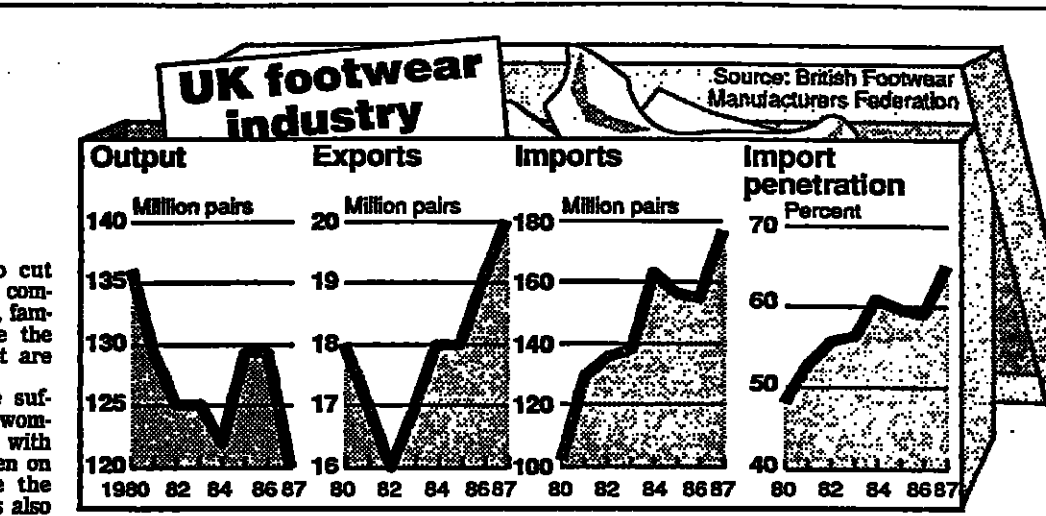
then fell for two successive years to 53 per cent in 1986.

By the beginning of 1987 - with rising output and robust exports - it looked as if Britain's footwear firms were poised for resurgence. Clark was sufficiently confident to lay plans to build its first new factory since the 1960s at a cost of \$5m.

But in the autumn the tide turned against the industry. The decline of the dollar - and of the Far Eastern currencies linked to it - fuelled a fresh influx of imports from countries like South Korea and Taiwan. The problem of currency was compounded by fears of protectionism in the US which encouraged Far Eastern producers to divert exports, originally bound for North America, to the more open markets of Europe.

This surge of overseas footwear dealt the British industry - which, unlike the clothing industry, is not protected by quotas - a devastating blow. Import penetration soared to 64 per cent and output slumped to 120.5m pairs of shoes in 1987, the lowest level since 1945.

The only possible response for



Up to now, apart from the length of retail lead times, the industry has been partially shielded by the weakness of the once-powerful Italian shoe industry and the buoyancy of British exports, of men's shoes in particular.

However, these protective factors are now being eroded. The Italian industry, which suffered sorely last year because of the strength of the lira, is now benefiting from a more competitive currency. Meanwhile the strength of sterling threatens exports.

Clark, one of the most successful exporters, has seen sales fall in the US but has been able to compensate so far by increasing sales to Europe. K Shoes, a subsidiary of Clark, is now concerned about the prospects for the export drive it began two years ago.

Meanwhile imports are increasing inexorably. In the opening months of 1988 import penetration rose to over 70 per cent. The British Footwear Manufacturers Federation has persuaded the Government to lobby the European Commission for the introduction of quotas on imports from Taiwan. At a European Community level, pressure is also mounting for quotas to be introduced throughout the EC.

Yet these lobbies could take months to come to fruition. The only real hope for the industry is to improve its competitive position. The key to this is new technology.

New technology not only enables manufacturers to improve productivity, but to move upmarket by making more complex footwear which would not be cost-effective if made by hand. It helps the domestic manufacturers to steal a march on their overseas competitors by responding more swiftly to retailers' demands.

As the power of the retail multiples grows and computer systems become more sophisticated, competitive pressures will accentuate the need for shoe retailers to deal with efficient, flexible suppliers. In theory this

should benefit the bigger British companies with the necessary capital to invest in new technology.

Many of the larger footwear companies have already invested heavily and can cite impressive improvements in productivity. Lambert Howarth has halved the labour input to the "lasting", or assembly of the shoe, where automation is most advanced. The FI Group's factory in South Wales has boosted productivity by 40 per cent in five years.

Yet the British shoe industry still lags behind its European competitors. The level of output per employee rose by 15 per cent in Britain between 1980 and 1986, according to SATRA, the footwear technology centre, compared with 18 per cent for France and 23 per cent in Italy.

Moreover there is a very real risk that, in its present depressed state, the industry will cut back on investment. So far there is no sign of immediate cuts. Clark is forging ahead with its new factory and FI is re-equipping its Lotus plants.

Yet most manufacturers are aware that the economic climate - strengthening sterling and increasing imports - is casting a cloud over investment. And all are painfully aware that without investment there is no future for the British shoe industry.

Alice Rawsthorn

From Mr Gunkatsu Kano.

Sir, I read with great interest the views expressed by Jurek Martin ("Form is no substitute for substance," May 24). Mr Martin, as an expert on Japan of the first order, has for long been held in high regard in Japan. However, as there are parts in his article with which it is difficult for us to agree, I would like to represent Japanese Embassy views on the significance of Prime Minister Takeshita's recent visit to this country.

The objectives of Prime Minister Takeshita's recent visit to Europe, including the UK, were based on the need to strengthen substantially Japanese-European co-operation, opening up a new era in Japanese-European relations, and exploring ways in which Japan might contribute to the world. We are convinced that as a result of the substantial talks Mr Takeshita had with Prime Minister Thatcher and other European leaders, there emerged a definite response towards the fulfilment of this aim.

At the Japan-Britain summit talks, the two Prime Ministers had full discussions on East-West relations (in particular the USSR under Mr Gorbachev), the situation in the Middle East, and in the Persian Gulf, various problems in the Americas, the Toronto Summit. Further, they had a frank exchange of views regarding bilateral relations, such as

Letters to the Editor

Japan's relationship with Europe

the reform of Japan's liquor laws, the issue of membership of the Tokyo stock exchange, and Anglo-Japanese industrial co-operation.

It was of great significance to both Japan and Britain that the two leaders deepened their respective understanding of each other's position, and that a relationship of personal trust grew up between them. It is of great significance for the West as a whole that the two leaders will tackle Anglo-Japanese relations and various international issues with their personal relationship as a foundation. It is our understanding that the British side also greatly valued the talks.

Furthermore, Prime Minister Takeshita, in his Mansion House speech in London, explained the concept of international co-operation he wishes Japan to promote, and announced his determination that Japan should contribute

positively to the world in the three areas of co-operation towards peace, international cultural exchange and overseas development assistance (ODA). His speech was not primarily intended to announce specifically UK-related programmes, but rather as a message to the whole of Europe. Mr Takeshita called for the development of balanced Japanese-European relations, both economically and politically, by strengthening present ties which, pertaining to regions which shared the values of freedom, "have perhaps not been close enough."

The speech outlined what kind of basic concept of international co-operation Japan should have in order to contribute even more positively to the world. Furthermore, on the understanding that cultural exchange is of fundamental significance, Mr Takeshita announced as concrete proposals Japanese-European cultural exchange programmes which would serve to deepen and broaden to Japanese-European relations and promote balanced mutual understanding.

Japan is tackling swiftly, energetically and in concrete terms this concept of international co-operation. Prime Minister Takeshita set up his own high-level consultative committee immediately after his return to Japan, as a step towards the implementation of his concept. He intends soon to adopt concrete policies with regard to the other two pillars of his concept.

As regards the expansion and strengthening of Japan's ODA, this is a policy that the Japanese government has adopted in the past, as can be seen in the three mid-term targets. The Takeshita cabinet has announced its intention of carrying out an even greater expansion of its ODA, and improving it both qualitatively and quantitatively.

The Japanese Government has decided to develop further Anglo-Japanese and Japanese-European relations in all fields, not only economic but also political and cultural. We are confident that Prime Minister Takeshita's recent visit to the UK conveyed with clarity his intention to strengthen Japanese-European relations.

Gunkatsu Kano, *Counsellor, Embassy of Japan, 46 Grosvenor Street, W1*

From Mr E.W. Stanford.

Sir, Peter Marsh's article (May 24) is a useful contribution to the debate about innovation in medicine, but he fails to emphasise a number of significant points.

New medicines based on new chemical entities will have undergone extensive safety testing in animals and humans before being licensed for marketing. There is, however, a limit to

'The only real test is to make the new medicine available'

the extent to which tests can accurately predict the results of using a new medicine in clinical practice, even after clinical trials programmes involving several thousand patients and extending over three to five years. The only real test is to make the new medicine available.

To seek to limit the promotion of the new medicine, as Professor Inman has suggested, has two effects. First, any adverse effects are slower to appear and more difficult to identify if clinical use builds slowly. Second, since patent protection for new medicines is already seriously eroded to only eight years or so in many cases, to limit promotion would mean that innovators would have less time to benefit from their inventions.

This issue is the most serious facing the pharmaceutical industry: restoration of patent term to 20 years would give the industry much more room for manoeuvre on some of the points raised by Mr Marsh's article.

E.W. Stanford, *British Pharma Group, PO Box 34, Brentford, Middlesex*

correct, then the fundamental problem is how to induce the required changes in behaviour. This is much more difficult than devising new initiatives or forms of exhortation, as I readily admit.

None the less, one inescapable factor is that financial inducements can often change behaviour, suggesting that a great deal more consideration needs to be given to tax or other financial incentives for appropriate employers. For example, you rightly pointed out that investment in training a worker is inhibited by the ability of that asset, so enhanced, to walk out of the door.

Perhaps some scheme of compensation for the lost residual value of that investment could be introduced? That is just one possibility. Some of the necessary money might come from rationalising existing initiatives. How-

The great Russian cover-up. Crombie, producers of the world's finest cloth, are a major exporter to the USSR. From Mr Gorbachev downwards, the leaders of the Politburo wear Crombie coats.

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From Mr Alan Bartlett.

Sir, Tax relief for individuals paying for their own training, or the voucher alternative proposed in your second article of May 20, might make a marginal contribution, at best, towards raising the level of training activities in the UK. At worst it could be a distraction from a fundamental problem, the tackling of which has not been conspicuously successful.

Government-backed training initiatives are numerous and fragmented, inevitably leading to some waste of resources. They mostly take a highly prescriptive manner - with the unemployed (thankfully a diminishing minority). They are almost all concerned with the supply side of training. They have produced creditable results, but have not been able to do much about what really matters: the stimula-

tion of a massive demand by employers for the training and retraining of their existing employees.

Most attempts to increase demand have been by exhortation, usually quoting international and other comparisons. This exhortation is typically directed by Government, officials of national organisations and various well-meaning large employers, mostly based in London, at smaller employers elsewhere.

The reasons for exhortation are good ones, but its repeated use has not succeeded in transforming a deep-rooted spathy or, in some cases, antipathy on the part of many employers and individuals alike, towards education and training.

If the claim that attitudes are modified by changes in behaviour and rarely by direct appeals is

Alan Bartlett, *British Chambers of Commerce, 212a Shaftesbury Avenue, WC2*

John Foord

FINANCIAL TIMES

Tuesday May 31 1988

We set more wheels in motion R J HOARE Leasing Limited

Janet Bush on Wall Street

Keeping faith with the universe

BRANDYWINE is a name seen on boardings, restaurant fronts and shop signs all over the small city of Wilmington, Delaware...

In the seven quarters since Brandywine was formed in 1983, its discretionary accounts rose by 21.3 per cent...

On Black Monday last October, the Dow Jones Industrial Average fell by 22 per cent while Brandywine's low p/e portfolios fell by 12 per cent...

The company already has \$350m under management and is marketing two new funds which combine low p/e and the popular art of portfolio indexing...

Mr Henry Otto, formerly an economist at the Chicago Board of Trade, has been brought in to mastermind the indexing of the two new funds...

Ian Rodger in Tokyo reports on the Japanese Premier's first parliamentary session

Takeshita must pass tests abroad

MR NOBORU TAKESHITA'S first parliamentary session as Prime Minister is being widely celebrated among Japanese politicians and political analysts as a great success.

To Western observers this may seem something of a mystery since nothing much appears to have been accomplished in the seven months since Mr Takeshita took over from the former Mr Yasuhiro Nakasone.

The only concrete achievements have been deals with the US to liberalise the Japanese markets for tomato ketchup and a few other food products...

Also, Mr Takeshita's foreign visits - to Manila, Toronto and Western Europe - have gone largely unnoticed outside Japan...

Mr Takeshita would have occupied centre stage briefly as Japan's Prime Minister, achieving nothing memorable, but pleasing all his supporters and offending none of his adversaries.

Now, however, he will not be allowed to get away with it. The Japanese are expected to create a situation in which he will become one of Japan's truly great Prime Ministers or disappear as a total failure.

The key issue in Japan today - as it has been for most of the 1980s - is opening up the country and making it operate more as a part of the world rather than in isolation from it.



Takeshita: using all his consensus-forming skills

become more international in their outlook and promoting imports at the retail level.

In both cases, Mr Nakasone was pushing against already open doors. Manufacturers knew they could not keep on exporting.

Some welcomed the Government's lead to help them convince recalcitrant staffs. For their part, retailers and consumers were not altogether unhappy with the pressure to pay more attention to lower-priced imported goods.

The focus of internationalisation today are much more troublesome. The opening of the Japanese agricultural, liquor and construction markets raise big political problems, both external and internal.

On the one hand, the US and European governments have run out of patience with Japanese stalling on these issues, and have already sought redress in some instances through the General Agreement on Tariffs and Trade (GATT).

However, the ruling Liberal Democratic Party also has to face its principal supporters. Farmers farm one of the pillars of LDP support, spirit and sales makers another, and construction contractors a third.

LDP backbone. Farmers and the self-employed now avoid tax on a large scale. The introduction of VAT would expose their true incomes and bring them into the tax net.

Mr Takeshita has been using all his famed consensus-forming skills to try to square the demands of the foreigners with those of his constituents.

As if that were not enough, the Prime Minister has taken up the poisoned chalice of tax reform. The Government has been trying to reform the tax system for nearly a decade.

Japan's tax system is heavily dependent on direct taxes on personal and corporate income, and the Government wants to introduce an indirect tax, along the lines of a value added tax (VAT), to provide a broader-based system.

Here again, the drive for change has run smack into the intervention in the financial markets has helped to stabilise the dollar against major currencies in the past five months.

While refusing to spell out precisely how central bank intervention worked, Mr Mulford said it had proved effective because of "close, frequent consultations."

Mr Mulford went on to paint a bright picture of the US economy. The trade deficit was falling, private savings were rising and progress had been made on reducing the Federal budget deficit, he said.

During the past three years of economic policy co-ordination, Washington's allies have often chafed at criticism and responded that the US should do more about its current account and domestic budgetary imbalances.

In line with earlier criticism of Asia's four newly industrialised countries (NICs), Mr Mulford said that Taiwan, South Korea, Hong Kong and Singapore could no longer expect a "free ride."

THE LEX COLUMN

The Japanese are hard to please

On the face of it, it may seem churlish to regard a 10-fold rise in the rate of corporate profits growth in the space of 12 months with anything other than awe.

True, evidence of Japan's corporate triumph over the strong yen has been around for so long that it no longer excites the Western imagination. But last week's news of 28 per cent average growth in Japanese corporate profits for the year to March 1988 against a 2.8 per cent rise the previous year remains a hard story for any other market to beat.

To judge from the ho-hum reaction of the Nikkei index last week, though, the Tokyo market had got all that out of its system months ago - in plenty of time for the annual avalanche of results which came through last Thursday and Friday.

They showed a picture of strong demand growth - particularly from consumer spending, which could well race ahead in the current year too - and even stronger growth in margins. And with after-tax margins calculated by Nomura to average only 1.3 per cent last year against 4.1 per cent for the US, there must be further scope this year as well.

If anyone was still concerned about the substantial proportion of corporate profits which come from Zaibatsu, or financial investments, they found nothing to confirm their worries. In the event of a market downturn, Zaibatsu would no doubt help it on its way; but that was the view after the October crash too, and not much seems to have come of it.

Obviously, last year's profits are yesterday's story for investors; but even the companies' forecasts for the current year apparently gave the market little to celebrate. The consensus seems to be that corporate profits growth could slow fairly dramatically in the year to March 1989, averaging perhaps only 15 to 17 per cent - despite the fact that gross national product growth estimates have been consistently revised upwards recently, to anything from 4.1 to 4.6 per cent for 1988.

Clearly, differences in accounting treatment, asset quality and profitability may partly explain the variations, but there have to be other reasons for such a wide divergence. The recent spate of takeover activity in the Spanish stocks the same amount or more, but the fact remains that the market has a peak in sight and does not like the prospect.

It would not be the first time that the market had indulged in such a premonition only to find that things were not as bad as all that. Last year investors decided that housing starts were about to turn sharply downward, and housing stocks lost 40 per cent of their value as a result.

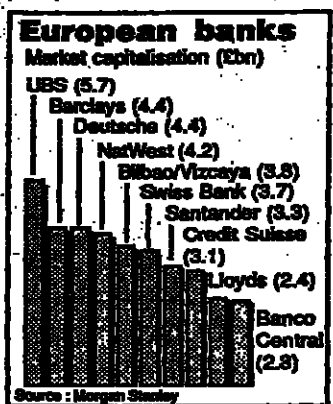
But starts have held up surprisingly well, and the construction firm Daiwa House is now predicting 25 per cent growth in net profits this year against earlier forecasts of flat growth. So far, the market does not seem inclined to draw any general lessons.

Spanish banks

If one side-effect of the move to a single European market is that investors will begin to value companies in different countries on the same basis, the Spanish banking market could be an interesting case study.

European banks

Market capitalisation (£bn)



Source: Morgan Stanley

ers in Banco Central, Spain's biggest bank, is the latest in an influx of US investment bankers anxious to ensure that shareholder value is not forgotten in the rapid consolidation of Spanish banking.

Meanwhile, Spain boasts the fastest growing economy in Europe, and the margins in the local banking market make other European bankers drool. First quarter profits from Spanish banks show rises ranging from 46 per cent (Banco Hispano Americano) to 27 per cent (Banco Popular), and Spanish bank profits could rise by around a third this year.

Nevertheless, the gap between the prices put on Spanish and Anglo shares is unusually wide, especially on a yield basis. The British clearers, for example, are not the only banks sporting yields well above the market. According to Morgan Stanley, Credit Suisse shares yield 4.8 per cent, compared with 4 per cent offered on long-term Swiss Government paper, and Anglo shares yield 7.9 per cent, a fifth more than Dutch Government bonds.

By contrast, Spanish banks yield around 3 1/4 per cent, compared with long-term government bond yields of over 12 per cent.

Even if generous assumptions are made about the long-term growth potential of the Spanish economy, there is a number of reasons why Spanish bank shares look expensive relative to other European banks. For a start, there are signs that the Spanish authorities are anxious to curb foreign acquisitions of local banks, which means that some of the takeover speculation in share prices may be unjustified.

More important, there is a real danger as barriers to entry fall, competition will squeeze banking margins; and, as the recent European Commission assessment of the economics of 1992 underlined, Spain is far more vulnerable than other countries on this score.

The combination of cost savings from the overdue rationalisation of a heavily overbanked market and above-average organic growth may well offset the impact of a long-term squeeze on profit margins. But it is a question foreign investors should bear in mind before they pile into Spanish bank shares.

US warns markets against \$ speculation

BY LIONEL BARBER IN WASHINGTON

A SENIOR US Treasury official warned financial markets at the weekend not to speculate against the dollar in the run-up to the Toronto economic summit next month.

Raising the threat of co-ordinated central bank intervention, Mr David Mulford said the leading industrialised nations were committed to stable exchange rates and would continue to buy and sell the dollar to keep it within relatively narrow ranges.

"Let me assure you that close exchange market co-ordination will continue," Mr Mulford told a conference of 1,300 foreign exchange dealers in Honolulu, Hawaii, at the weekend.

Co-ordinated central bank intervention in the financial markets has helped to stabilise the dollar against major currencies in the past five months.

In his speech, Mr Mulford, a key deputy to Mr James Baker, US Treasury Secretary, suggested that closer co-operation between the Group of Seven (G7) industrialised countries had had proved highly effective in reducing external imbalances and sustaining growth.

Mr Mulford said this process - dubbed economic policy co-ordination - would continue in Toronto. "All are committed to take the measures necessary to achieve sustainable (trade) imbalances, I have no doubt that additional actions will be forthcoming," he said.

One example was the introduction of a commodity price indicator - an additional analytical tool in the process, Mr Mulford said. He hoped the indicator could be in operation by the Toronto summit.

While refusing to spell out precisely how central bank intervention worked, Mr Mulford said it had proved effective because of "close, frequent consultations."

Mr Mulford went on to paint a bright picture of the US economy. The trade deficit was falling, private savings were rising and progress had been made on reducing the Federal budget deficit, he said.

Zia sacks PM, pledges Islamic policies

BY MOHAMMED AFTAB IN ISLAMABAD

GENERAL ZIA ul-Haq, President of Pakistan, is reintroducing Islamic policies aimed at boosting economic growth and spreading law and order, he said last night.

His statement followed his dismissal on Sunday of Mr Mohammed Khan Junejo, the Prime Minister, and the dissolution of the national assembly.

Contrary to expectations, however, he failed last night to announce names of a new Prime Minister and caretaker government. He also gave no date for fresh elections, which he had said on Sunday would be held within 90 days.

Mr Junejo acknowledged last night that President Zia had acted constitutionally but accused him of giving the development of democracy "a big jolt and stopping it in its tracks."

There were no signs of any significant political opposition or civil disobedience in protest at the President's move, which reasserts the political power of the military in the country. The President first made himself martial law administrator and then presided in a 1977 coup which ousted the late President Zulfikar Ali Bhutto.

In a national broadcast last night President Zia was scathing about the regime led by Mr Junejo, whom he chose as Prime Minister three years ago. He said Mr Junejo had had to "bribe everyone" to keep them loyal to his Pakistan Muslim League Party, which he had insisted on forming. Corruption was " rampant," reaching to the "highest levels."

The national economy was "paralysed" and in a state of "crisis," with a damaging amount of domestic and external borrowing. Lawlessness had caused "the most unprecedented bloodshed in the whole history of the country" and calls for separatism in Mr Junejo's home province of Sind had increased.

Miss Benazir Bhutto, Pakistan's main opposition leader, welcomed the dismissal. Aged 38, she was married last December and is nearly three months pregnant. There has been speculation that President Zia would call an election when she became pregnant and might be unable to campaign. Zia shows who is boss, Page 3

UK rivals make joint bid for Irish Distillers

Continued from Page 1

sumed domestically but G&C yesterday emphasised its international sales potential.

Irish Distillers has suffered an uneven profits performance in recent years, partly because of a long strike in 1985. Pre-tax profits fell from £12.9m to £2.7m in the year to last September, because of reorganisation and rationalisation costs of £2.4m. However, in the six months to March taxable profit rose to £7.84m and brokers estimate it could make £13.6m this year.

Nowhere have the changes in attitude produced by the summit been expressed more delicately than at a petrol station near the centre of the city - whereas, not long ago, a notice flatly proclaimed "We have no oil," this has recently been modified to "Excuse us, there is a temporary shortage of oil." Such are the first results of perestroika

shirts, depicting the flags of the two nations. But 1992 is still a far-cry in US-Soviet trade relations. For the same tee-shirt that is selling for \$12 in Washington, costs \$20 in Moscow.

The American and Russian partners in the joint venture have agreed to split the profits 50-50. At 1.25 roubles (\$2) a slice and a roaring trade of 200 an hour it promises to be a good deal.

The Soviet News agency, Tass, has also decided to restructure itself by going into business with an American advertising agency to market special summit tee-

WORLD WEATHER table with columns for location, temperature, and other weather data.

Mother Russia table with columns for location, temperature, and other weather data.

GROFUND BRITISH INCOME TRUST advertisement with details on investment, yield, and contact information.

Vent-Axia VENTILATION Fresh solutions to stale problems

SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Tuesday May 31 1988

King & Co 01-493 4933 7 Stratford Place, London W1N 6AE

INTERNATIONAL BONDS

Trax battle to continue in AIBD arena

BY DOMINIQUE JACKSON IN LONDON

THE EUROBOND market may be hoping for a relatively quiet time this week, in the wake of last week's onslaught of new issues...

Investor concerns about the depth of the market and uncertainties on stock and currency markets both slowed activity considerably in the latter half of the year...

Table with columns: Primary Market, Secondary Market, US\$, Yen, DM, Sfr, Other. Rows for US\$, Yen, DM, Sfr, Other.

investment exchange, thus exempting it from important parts of the UK's new securities laws. The two sides remain at loggerheads.

Some houses are being forced out of business as competition heats up and margins fall. The shake-out is by no means over...

Daimler defeated on plan for Dornier

By Andrew Fisher in Frankfurt

DAIMLER-BENZ, the diversified West German motor group, has had to admit defeat, at least temporarily, in its plan for a DM300m (£174m) capital increase at its Dornier aerospace subsidiary...

Nissan profits rise sharply on back of cost-cutting drive

BY STEFAN WAGSTYL IN TOKYO

NISSAN, the second largest Japanese manufacturer of cars, yesterday reported a four-fold recovery in consolidated pre-tax profits to ¥90.5bn (\$727m) for the year to March 1988...

EURONOTES AND CREDITS

First sign of shift in Japanese bank strategy

BY STEPHEN FIDLER IN LONDON

MUCH HAS been made by international bankers of a likely shift in strategy by Japanese banks because of international standards of capital adequacy.

The assumption that Japanese banks could be "stuffed" with US and other banks have long sold on their assets to others, including the Japanese banks themselves.

British paper interests of Reed International. British Airways' \$2bn financing, in support of its purchase of Boeing 767-300s, completed its general syndication last week...

points is payable if utilisation falls below 80 per cent. The minimum average annual utilisation is guaranteed at 50 per cent.

At present, Daimler's only aerospace interest is Dornier. The group will try to reverse its setback at the hands of the Dornier family members over the capital injection at the end of June...

Iri group remains in black

BY JOHN WYLES IN ROME

ITALY'S BIG industrial and financial holding group, Iri, recorded its second consecutive profitable year in 1987, despite losing more than L1,400bn in the steel sector and a lower contribution from its banks.

subsidiary, revenues from industrial activities rose 9.5 per cent to L53,511bn and operating profits 8.9 per cent to L9,940bn.



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Table with columns: Capital Stock, % Return 1987, % Return 1st Quarter '88, Listing soon on the Barcelona Stock Exchange.

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Aga shows earnings increase of 21%

By Sara Webb in Stockholm
AGA, THE Swedish industrial gas company, has reported profits (after financial items) of SKr27m (\$50m) for the 1988 first quarter, an increase of 21 per cent on the same period last year. The group expects full-year profits to show an increase on last year's figure of SKr1.014m. The first-quarter increase in profits reflects an improvement in margins on Aga's gas operations and the fact that it sold off its troubled tool steel operations for SKr60m in March. The tool steel division had shown weak profits and a decline in sales since 1985. Taking comparable units in consideration, group sales increased by 8 per cent to SKr2.285bn in the first quarter. Aga said its gas operations had shown "favourable development" but that Frigosandia, its commercial freezing business, had reported lower income as a result of seasonal variations.

Hudson's Bay see return to profit for 1988

By Robert Gibbons in Montreal
HUDSON'S BAY COMPANY, Canada's largest retailer, plans to return to profit this year, Mr George Kosich, president, told the annual meeting in Toronto. The turnaround will come mainly from a "substantial improvement" in the performance of the Bay and Simpsons department chains, the company's largest retailing units. Overall the Bay group, including real estate, reported a net loss of C\$96.5m (US\$78m) for last year on sales of C\$4.5bn.

Bic attacks rival on delay of Dim sale to Sara Lee

BY GEORGE GRAHAM IN PARIS

BIC, THE French throwaway pens and lighters specialist, has bitterly attacked one of its competitors for holding up the sale of its stock subsidiary, Dim, to Sara Lee, the US cake group. Baron Marcel Rich, the company's founder and chairman, yesterday accused Devanlay, the underwear producer based in Troyes, in the Champagne region, of "blackmailing the Government" into blocking the sale to Sara Lee, which, as a non-European Community company, needs the permission of the French Treasury to take control of Dim. Sara Lee acquired a 24 per cent stake in Dim a year ago through a capital increase, rising to 33.9 per cent on conversion of loan-stock into equity, for a total of FFr500m (\$96.5m). This purchase was approved by the Government. BIC then agreed in January this year to sell 51 per cent of its Dim stake to Sara Lee for FFr300m. Devanlay, which has the Champs Elysees and Exciting underwear brands, has since been seeking to buy the underwear division of Dim, while some government officials have been banking on the prospect of seeing one of France's rare textile industry successes move overseas. Baron Rich said he had chosen Sara Lee, which is the US's leading stockings distributor with its Leggs brand, because of what it could bring to Dim. He hoped the pressure from the US would prove to be stronger. "I would not be against dis-

cussing something with Devanlay afterwards, but they cannot say they will give authorisation to Sara Lee on condition that they do this or that," he said. Devanlay's entire senior management was absent in Egypt yesterday and could not be contacted for comment. BIC, in which the Rich family controls 45.23 per cent of the capital and the managing director, Mr Edouard Buffard, a further 12.88 per cent, made net profits of FFr485m in 1987, including FFr108m of exceptional gains from the entry of Sara Lee into Dim. The group now claims to be the world's leading producer of ball-point pens, cigarette lighters and throwaway razors (although in second place in the overall wet shave market). Besides launching a new top-of-the-range throwaway razor this month, BIC has also embarked on the scent market with a range of perfumes sold at FFr20 per abottle in the group's traditional retail outlets such as tobacconists and stationers.

Securities sales provide boost to Japanese commercial banks

BY OUR TOKYO STAFF

JAPAN'S 13 city, or commercial, banks, report average pre-tax profit increases of 36.6 per cent for the year to March 1988 due to reduced fund-raising costs, asset growth and, above all, hefty gains on securities sales. The banks all benefited from falling interest rates, which lowered the cost of gathering funds in a market where deregulation has greatly increased the proportion of funds that have to be raised at market rates. They also continued to profit from the expansion of assets, albeit at a slower rate than in previous years. But the outstanding element in the results were the gains from securities - which are highlighted by the fact that average profits before securities transactions rose by 12.8 per cent, one-third of the gain at the pre-tax level. An important reason for securities sales is the banks' need to raise their capital adequacy ratios, a measure of balance sheet strength, to meet international rules proposed by the Bank for International Settlements, the central bankers' club. Another is a need to raise taxable provisions for loans to problem countries from 5 to 10 per cent, in

line with a recent regulatory change by the Ministry of Finance. At the top of the tree, Dai Ichi Kangyo, the largest bank in terms of assets, replaced Fuji as the top profit earner in both pre-tax and net terms. However, Fuji retained its lead in profits assessed before securities sales - a better indication of underlying profitability of a bank's operations. Sumitomo, which in 1986 was hit by losses incurred in taking control of the ailing Daiwa Sogo Bank, recovered to regain second place in pre-tax and net profits.

Bouygues expects flat sales and profits

By Paul Selts in Paris

BOUYGUES, the leading French construction group, expects to report flat sales and profits this year. Sales are expected to reach about FFr33.7bn (\$6.5bn) against FFr33.4bn in 1987 and profits are expected to be similar to the FFr650m made after tax last year. Mr Francis Bouygues, the chairman, confirmed his group's intention to continue investing heavily in communications after the acquisition of a 28 per cent stake and management control of TF-1, France's largest television network. Although the TF-1 acquisition was widely criticised last year, Mr Bouygues appears to be winning his bet with his hold diversification into television. When TF-1 was a state channel it was heavily in the red. However, Mr Bouygues indicated yesterday that the channel had operated in profit last year. TF-1 profits amounted to about FFr72m, according to group estimates. The chain has increased its share of the French television market from 40 per cent to 45 per cent since Bouygues took over management control, while its nearest rival, the national Antenne 2 network, has seen its market share decline by 10 points to 27 per cent. Mr Bouygues said yesterday his ambition was to create "a real European television channel."

Japanese shipping groups slide despite heavy rationalisation

BY OUR TOKYO STAFF

JAPANESE shipping companies suffered last year with the continuing recession in most sections of the market. Despite heavy rationalisation co-ordinated by the Transport Ministry, four out of six leading companies reported losses at the pre-tax level for the year ended March 1988 and at the remaining two profits fell sharply. The companies said that the strength of the yen compounded their difficulties, since their costs were mostly met in yen while shipping rates are generally set in US dollars. Nippon Yusen, NYK Line, the largest company, saw a 19.3 per cent decline in pre-tax profits to Y7.5bn (\$60m) on slightly lower sales of Y41bn. For the current year, the company forecasts profits of Y8bn pre-tax. Cost-cutting is to continue with the planned sale of 15 to 20 ships and the loss of 400 jobs out of a total of 3,450. Mitsui O.S.K., the second biggest company, reported a 33.5 per cent fall in pre-tax profits to Y2bn on turnover of Y346bn, down 3.9 per cent. The company forecasts a slight improvement to Y3bn pre-tax this year. Japan Line, which has been given rescue finance by the Industrial Bank of Japan, and Kawasaki Kisen, reported decreased losses. However, at Nisshin Kisen and Yamashita-Shimadzu losses increased at the pre-tax level.

Zaitech puts Konica results slightly ahead


BY OUR TOKYO STAFF

KONICA, the Japanese camera and photographic film company, turned a decline in operating profits into a modest increase after the pre-tax level with the help of gains from financial investments, or Zaitech. Operating profits in the year to March ended by 0.1 per cent to Y10.7bn (\$85m) on sales 10.1 per cent up at Y358bn. Pre-tax profits were 2.4 per cent up at Y11.5bn. Margins were squeezed by fierce competition in the home market. For the current year, Konica forecasts a 26 per cent rise in pre-tax profits to Y14.5bn on sales 17 per cent up at Y350bn, due to expanding turnover in office equipment. Asahi Optical, which makes Pentax brand cameras, increased sales by 37 per cent to Y87.2bn due to weak demand for compact cameras. But the company was unable to reach its target of breaking even because of the continuing impact of the high yen on exports. Pre-tax losses were Y514m against Y4.5bn. The company expects to break even in the current year. Pre-tax profits of Nippon Light Metal, the leading Japanese aluminium group in which Alcan Aluminium of Canada has a 60 per cent shareholding, soared from Y1.5bn to Y14.5bn in the year to March, mainly because of the surge in the price of primary aluminium. Sales rose only 6.1 per cent to Y248bn. The company reported Y2.5bn in foreign exchange losses and made a special write-off of about Y5.5bn following withdrawal from alumina production. Net profit was Y10m, compared with only Y20m in the previous year. The company is forecasting pre-tax profits of about Y8bn in the current year, but says it will continue to pass its dividend.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Book number	Offer yield %
US DOLLARS							
Shin-Etsu Polymer	60	1993	5	4 1/2	100	Yamachi Int.(Eur)	4.125
C with Bk A'ralafab	300	1993	5	15 1/2	100	CSFB	*
Hino Motors	100	1993	5	4 1/2	100	Yamachi Int.(Eur)	*
Suntoro Bakelite	150	1993	5	4 1/2	100	Nomura Int.	*
Settsu Corp.	120	1993	5	4 1/2	100	Banque Europe	*
Gumze Ltd.	150	1993	5	4 1/2	100	Nikko Secs(Europe)	*
Mitsubishi Heavy Ind.	400	1992	4	3 1/2	100	Nikko Secs(Europe)	*
Mitsubishi Heavy Ind.	200	1995	7	5	100	Nikko Secs(Europe)	*
Alcan Finance/Co	200	2003	15	7	100	CSFB	9.4
Kimberly-Clark	100	1995	7	9 1/2	101 1/2	Golden Sacks Int.	9.458
LTCS of Japan	200	1993	5	9 1/2	101 1/2	LTCS Int.	9.381
Asahi Dev. Bank (g)	100	1992	7	9 1/2	99.97	Salomon Brothers	*
Shoera Denko	250	1993	5	4 1/2	100	Yamachi Int.(Eur)	*
Ushio Inc.	150	1993	5	4 1/2	100	Banque Europe	*
Austrel	100	1998	10	10 1/2	102	Mitsubishi Fin	9.679
BT Gold Notes	100	1992	4	8 1/2	100 1/2	BT/Lazard Freres	8.726
News Int. (D)	100	1991	3	8 1/2	100 1/2	Banque Paribas	8.726
Nippon Express	400	1993	5	4 1/2	100	Nomura Int.	*
CANADIAN DOLLARS							
Abby National B.Soc.	75	1993	5	10 1/2	101 1/2	Clare Inv. Bank	10.194
Cape	90	1991	3 1/2	10	101 1/2	J.P. Morgan Secs.	9.457
Man. of Metro-Toronto	50	1995	7	10 1/2	101 1/2	Wood Gundy	10.117
AUSTRALIAN DOLLARS							
Pioneer Concrete Fin.	150	1998	10	9 1/2-10	100	Morgan Stanley Int.	*
Algemene Bk Nederland	75	1993	5	12 1/2	101 1/2	ABN	12.138
CIBC Australia	50	1991	3	13 1/2	101 1/2	Wood Gundy	12.495
Chrysler Cr. Canada	50	1993	5	12 1/2	101 1/2	Exportische Vertriebs	12.960
F. van Lanschot	50	1992	4	12 1/2	101 1/2	Banque Paribas	12.977
Van Ommere	50	1993	5	13	101 1/2	Autro Bank	12.543
Swedish Export Credit	50	1991	3	13 1/2	101 1/2	Wood Gundy	12.619
H.J. Heinz	100	1991	3	12 1/2	101 1/2	SBCI	12.021
D-MARKS							
St International	200	1998	10	6 1/2	99 1/2	WestLB	6.284
Nissan Real Estate	30	1993	5	5 1/2	100 1/2	Ind. Bank of Japan	5.442
Held Finance	100	1993	5	5 1/2	100	Exportische Vertriebs	6.500
Phillips	300	1995	7	5 1/2	100	Dresdner Bank	5.750
SWISS FRANCS							
Onamura Corp (g)	70	1992	5	7 1/2	100	Handelsbank NatWest	6.877
Nippon Tel. & Tel.	200	1995	7	4 1/2	101 1/2	Credit Suisse	4.062
Esporthomes (g)	100	1993	5	2 1/2	99 1/2	Kreditbank (Suisse)	5.54
Dest. Kontrollbank	75	1995	7	4 1/2	101 1/2	Wirtschafts- und P'bk	4.290
Genz. Kontrollbank	75	1995	7	4 1/2	101 1/2	Wirtschafts- und P'bk	5.000
Kaga Electronics	60	1993	5	5 1/2	100	Handelsbank NatWest	*
ETB	150	1998	10	4 1/2	100	SBC	4.66
Takasego Int. (g)	30	1993	5	4 1/2	100	Bank Julius Baer	*
Banque Worms (Paris)	80	1998	10	4 1/2	100 1/2	Banca del Gottardo	4.811
Festinvest (g)	100	1994	7	4 1/2	100	Kreditbank (Suisse)	2.750
STERLING							
Esquec Indusoz	50	1993	5	9 1/2	101 1/2	Samuel Montagu	9.237
Finland (D)	100	2008	20	10 1/2	100	CSFB	10.125
Settsu Corp.	50	1993	5	4 1/2	100	TSFB	*
Rolls-Royce	150	1993	5	9 1/2	101 1/2	Goldman Sachs Int.	9.123
TWC M'gage Secs.(g)	100	2018	7.2	32 1/2bp	100	Salomon Brothers	*
FRENCH FRANCS							
Interfin.-Cr.National	200	1993	5	9 1/2	102 1/2	CCF	8.522
LUXEMBOURG FRANCS							
Cr. Comm. de France	300	1993	5	7 1/2	100	C.d'Esargne l'Etat	7.125
Belgelectric Fin.(g)	400	1994	6	7 1/2	100	Credit Europeen	7.125
Barclays Bank	300	1993	5	7 1/2	100 1/2	BIL	7.128
LIRE							
Emratom	107bn	1992	4	10 1/2	101	Banco di Roma	10.183
DANISH KRONER							
Kenira Oy	300	1993	5	10 1/2	100 1/2	Den Danske Bank	10.019
YEN							
State Bank of India	15bn	1993	5	5 1/2	101 1/2	IBJ Int.	4.819
Svebank (g)	5bn	1993	5	6 1/2	101 1/2	IBJ Int.	4.819
Cariplo	10bn	1993	5 1/2	5 1/2	101 1/2	Nippon Credit Int.	4.525
Nisshino Netherlands	10bn	1993	5 1/2	5 1/2	101 1/2	Nomura Int.	4.525
Alliance & Leicester	10bn	1993	5 1/2	5 1/2	100	Mitsui Fin. Int.	4.763
New Zealand (D)	20bn	1995	7	5 1/2	101 1/2	Nomura Int.	*
G'zentrale and Bk Gest.	10bn	1992	4	5 1/2	101 1/2	LTCS Int.	5.174
Christiana Bank(g)	5bn	1993	5	6 1/2	101 1/2	Toyo Trust Int.	4.561
World Bank (g)	60bn	1998	10	5 1/2	100 1/2	Daiwa Secs.	5.108
ECUs							
American Express	100	1991	3	7 1/2	101 1/2	Bankers Trust Int.	7.023
ANZ Banking	100	1993	5	7 1/2	101 1/2	Bankers Trust Int.	7.536
CNT	150	1993	5	7 1/2	101 1/2	Credit Lyonnais	7.536
Credit Suisse Finance	75	1992	4	7 1/2	101 1/2	CSFB	7.100
GMACA	100	1991	3	7 1/2	101 1/2	Banque Paribas	7.023

This announcement appears as a matter of record only.



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Euro-Commercial Paper Programme

Arranged by

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Dealers

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Fuji International Finance Limited
The Industrial Bank of Japan, Limited
Merrill Lynch International & Co.

April 1988

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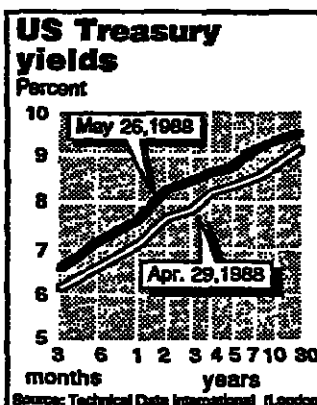
INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Discount rate speculation grows as Fed tightens

SLOWLY AND quietly last week the US Federal Reserve went into the money markets to restrict the supply of credit and get a grip on a US economy which gives every sign of wanting to go its own way.

market rates moved up with Fed funds but longer-term interest rates actually turned a bit lower: the 30-year Treasury issue 9% per cent of 2018 rose 1/4 point in price to yield 9.33 per cent.



Since a recession would probably bring a sharp drop in yields and a sharp rise in prices, Mr Braverman is already advising his friends and clients to make "some small positioning soon, especially once the current uptrend in yields comes to a temporary halt."

The following are the chief economic indicators due for release this week, along with the median market forecasts as surveyed by Money Market Services of Redwood City, California.

For investors, such yields are beginning to hold a certain promise. US credit markets, having long ago given up hope that the stock market crash would bring in a recession, are now trying to precipitate one themselves.

James Buchan

Table titled 'US MONEY MARKET RATES (%)' showing rates for various instruments like Fed funds, Treasury bills, and commercial paper across different maturities.

Table titled 'US BOND PRICES AND YIELDS (%)' showing prices and yields for various US government bonds.

Table titled 'NRI TOKYO BOND INDEX' showing performance index for various Japanese bonds.

Source: Salomon Bros (estimates). Money quotes in the week ended May 26, 1988 fell by \$1.2bn to \$768.2bn.

UK GILTS Sterling holds key to future direction

THERE ARE two interpretations of the behaviour of the gilt-edged securities market over the past weeks: it is either demonstrating remarkable stability in the face of adversity or it is going nowhere.

Like most things in life, the true state of affairs is probably a mixture of both. But to justify the former proposition one has to revert to negative reasons - principally the stock shortage argument - while the latter proposition seems to be borne out by anecdotal and technical evidence.

Investors will buy gilts if they are issued by the Bank of England but there is little willingness to bid them off each other. They made the down payment on the Bank's offering of \$500m partly-paid short gilts last Wednesday, but not many were prepared to pay above the asking price.

The extraordinary performance of short-dated index-linked maturities suggests that the Bank should have little difficulty in finding buyers for the tender of £20m of 1994 partly-paid stock to be held on Thursday. The movement, for example, in the price of index-linked 1996s - which, on a "clean" basis has risen in a virtually straight line from a low of 120 in late October last year to around 138 currently - suggests a degree of hunger for short index-linked stock.

ISRAELI BANKING

Bank Hapoalim returns to the Euromarket

BANK HAPOALIM, the largest Israeli commercial bank, has become the first Israeli financial institution to return to the Euro-market since the country's bank shares crashed in October 1985.

rate of 0.25 per cent above the six-month London interbank offered rate. An early redemption option, after five years, is included.

Andrew Whitley

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond issues with columns for issuer, amount, maturity, and price/yield.

Advertisement for McDonald's Corporation featuring the logo and text: 'McDonald's Corporation Can. \$75,000,000 9 5/8% Notes Due April 13, 1993'. Lists various financial institutions as underwriters.

STANDARD BOND YIELD is retrospective of the mid-rate. Amount listed is expressed in millions of currency units except for Yen bonds, where it is in billions.

These securities are not registered under the Securities Act of 1933 and may not be offered, sold or delivered in the United States or to U.S. persons. This announcement appears as a matter of record only.

UK COMPANY NEWS

Philip Coggan previews National Telephones' offer Maintaining a service

ITS NAME may make it sound like another in the long line of privatisations, but National Telephones Group, which is set to join the stock market via an offer-for-sale next month, has nothing to do with the state-owned sector.

The group specialises in the supply and servicing of telephone management systems - those indispensable tools of receptionists which try to reconcile 55 calls and five lines.

When it was founded back in 1978, National Telephones was known as Small Systems Engineering and its primary business was developing add-on products for computers, particularly for Commodore.

But the group's current business has its roots in the privatisation of British Telecom, and the accompanying liberalisation of the market for telecommunications products. One of the old SSE's projects was the development of a telephone management system for use by small businesses - the London 12 - which finally received its technical approval in February 1985.

By that time, Mr Peter Chamberlain, the current chairman, who had been working as sales and operation director at BT, had been introduced to Dr Robin Bailey, now SSE's technical director, by a venture capital company. The BT man was impressed by the London 12. "At the time, there were few small, reason-

ably-priced telephone systems with a wide range of features" says Mr Chamberlain.

To fund the launch of the system, the company raised £1m from venture capitalists Advent and Alan Patricof Associates. Rebranded as National Telecommunications, the group now set out to court the telecommunications distributors who were being established in the wake of BT's privatisation.

The current business has its roots in the privatisation of British Telecom and the accompanying liberalisation of the market for telecommunications products

Part of the strategy was to introduce new products - the group developed larger systems such as the London 32, 64 and 128 and the London Hotel System with features such as message waiting, baby listening and automatic alarm calls.

National Telephones had been using Ansafone to service and

Colroy for main market

By Philip Coggan

Colroy, a housebuilder based in the East Midlands and the North West, is set to join the main market next month in a placing which will value the group at around £14m.

The company was founded in 1966 by Mr Philip Jacobs, the 82-year-old chairman, and grew rapidly until the property crash of 1978. After a period of losses and substantial rationalisation, the company has improved its profits and turnover substantially over the past five years.

Last year, Colroy built 272 units, with an average selling price of between £45,000 and £50,000. Around half the units were built in the North West, but that proportion is gradually being reduced and is expected to fall to a third in the near future.

The company has a land bank covering four-and-a-half years construction at current rates. Pre-tax profits have risen from £198,000 in the year to July 31, 1983 to £1,070,000 last year and so far this year, pre-tax profits have risen to £1,620,000 in the first nine months.

All of the shares being placed by Barclays de Zoete Wedd will be new and the company will use the proceeds to finance land purchases and wipe out its borrowings.

Neotronics Tech. slips at midway

Three factors affected half-year profits at Neotronics Technology, Bishops Cleeve-based manufacturer of gas detection and analytical instruments and medical equipment. The pre-tax figure for the six months to March 31 fell from £1.23m to £1.16m on turnover marginally up from £5.22m to £5.29m.

Mr Paul Gotley, chairman, said that group profits had been reduced by £130,000 by the strength of the pound, particularly against the dollar. Start-up losses of £76,000 were incurred in respect of the German marketing subsidiary and there was disruption caused by the move to a new building and the restructuring of the original premises.

Earnings per share were 2.8p (3.9p) and a first interim dividend of 0.6p has been declared.

COMPANY NEWS IN BRIEF

CHAMBERLAIN & HILL (foundries and electrical engineering): Pre-tax profits £1.23m (£580,000) for year to March 31 1988 on turnover £13.11m (£11.62m). Final dividend 8.0p (same) for 1987. Turnover £5.74m (£7.24m) and pre-tax profit £1.16m (£1.34m). Tax £409,000 (£468,000). Earnings per 10p share 43.76p (49.06p).

ERSKINE HOUSE, fast growing office equipment supplier, has acquired Omega Business Machines, a Manchester-based supplier and servicing operation for Minolta copiers and Canon and Plessey facsimile machines. Consideration is a sum of up to £1m, payable in cash in three tranches, and dependent on the profit performance of Omega in the period to March 31 1988.

FAR EAST RESOURCES incurred a group operating loss of £240,941 in 1987. There was no turnover. Interest income was £79,902, leaving a pre-tax loss of £162,039. The loss per share was 1.6p.

SCANTRONIC HOLDINGS: Acceptances have been received in respect of about 98 per cent of the 9.23m new ordinary offered by way of rights at 90p a share. The balance of 233,715 shares has been sold in the market.

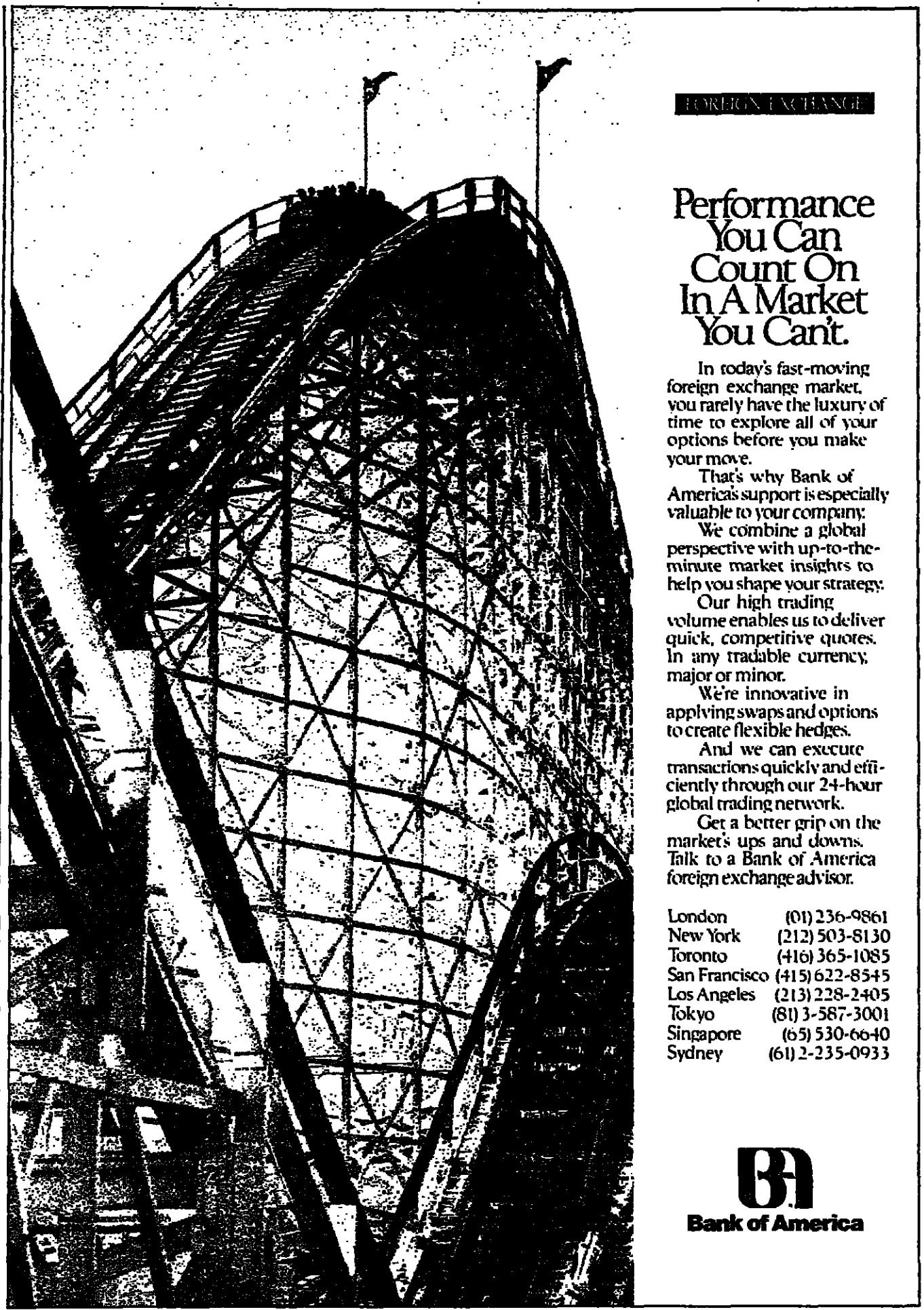
SOUTHWEST RESOURCES made profits of £225,000 (£223,000) in year to March 31 1988. Last year included £86,000 from a North Sea disposal. Turnover £3.53m (£3.5m). Earnings per 40p share 0.85p (1.77p). This USM company's largest shareholder and former parent, Dominion International Group, has reduced holding to 43 per cent (59.3 per cent).

FINANCIAL TIMES STOCK INDICES

	May 27	May 26	May 25	May 24	May 23	May 22	High	Low	Share	Compilation
Government Secs.	99.91	99.07	98.28	98.39	98.20	98.12	91.43	85.97	127.4	49.18
Fixed Interest	98.63	98.67	98.67	98.55	98.39	98.38	98.63	98.14	105.4	50.53
Index	1430.0	1430.4	1430.7	1428.3	1407.4	1415.3	1478.7	1349.0	1926.2	49.4
Gold Mines	215.7	214.0	214.9	214.4	211.2	203.1	312.5	195.4	724.7	43.5
FT-All Share	923.48	923.87	924.77	922.01	911.92	915.14	951.46	870.18	1236.57	61.92
FT-SE 100	1783.7	1785.3	1787.9	1782.9	1761.3	1770.2	1855.9	1694.5	2443.4	98.9

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition: Classic Thoroughbreds (Sector: Leisure); Freeman Group (Buildings); Wardell Roberts (Foods).



FOREIGN EXCHANGE

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- Sydney (61) 2-235-0933



Bank of America

The Rank Organisation Plc

has acquired

BHCP Video

from

Bell & Howell Company

Columbia Pictures Entertainment Inc.

and

Gulf + Western Inc.

We were pleased to assist
The Rank Organisation Plc
in this transaction.

Merrill Lynch Capital Markets

May 1988

MOSCOW NARODNY FINANCE B.V.
U.S. \$ 100,000,000,-
 Guaranteed Floating Rate Notes due 1993
 irrevocably and unconditionally guaranteed by
MOSCOW NARODNY BANK LIMITED
 in accordance with the Conditions of the Notes notice is hereby given that for the interest period 31st May 1988 to 29th November 1988 included (183 days) the Notes will bear interest at the rate of 8% per annum. The coupon of a Note for U.S. \$ 10,000,- will be U.S. \$405.67 and of a Note for U.S. \$ 250,000,- will be U.S. \$10,166.67.
 The interest payment date will be 30th November 1988.
 Agent Bank
 Deuche Bank Luxembourg S.A.

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 or 41 52 53

Isveimer
U.S. \$100,000,000
 Floating Rate Participation Certificates Due 1992
 issued by Morgan Guaranty GmbH for the purpose of making a loan to
Istituto per lo Sviluppo Economico dell'Italia Meridionale
 (a statutory body of the Republic of Italy incorporated under Law No. 248 of April 11, 1953)
 In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 31st May, 1988 to 30th June, 1988 has been fixed at 7 1/2%. Interest accrued for the above period and payable on 30th July, 1988 will amount to US\$65.10 per US\$100,000 Certificate.
 Agent
 Morgan Guaranty Trust Company of New York
 London Branch

Wells Fargo & Company
U.S. \$200,000,000
 Floating Rate Subordinated Notes due 2000
 In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st May, 1988 to 30th June, 1988 the Notes will carry an Interest Rate of 7 1/4% per annum. Interest payable on the relevant interest payment date 30th June, 1988 will amount to US\$1.90 per US\$10,000 Note and US\$30.91 per US\$30,000 Note.
 Agent Bank:
 Morgan Guaranty Trust Company of New York
 London

Wells Fargo & Company
U.S. \$150,000,000
 Floating Rate Subordinated Notes due 1992
 In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st May, 1988 to 30th June, 1988 the Notes will carry an Interest Rate of 7 1/4% per annum. Interest payable on the relevant interest payment date 30th June, 1988 will amount to US\$1.77 per US\$10,000 Note.
 Agent Bank:
 Morgan Guaranty Trust Company of New York
 London

DFC Overseas Investments Limited
 (incorporated with limited liability in New Zealand)
Cayman Islands Branch
U.S. \$100,000,000
 Guaranteed Undated Primary Capital Floating Rate Notes
 Guaranteed by
Development Finance Corporation of New Zealand
 (a statutory corporation incorporated in New Zealand)
 Notice is hereby given that the Rate of Interest has been fixed at 8.0625% p.a. and that the interest payable on the relevant Interest Payment Date, November 30, 1988 against Coupon No. 5 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$407.94 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$10,246.09.
 May 31, 1988, London
 By: Citibank, N.A. (CSSI Dept.), Agent Bank
CITIBANK

KLEINWORT BENSON LONSDALE plc
US \$100 million
 Primary Capital Undated Floating Rate Notes
US \$125 million
 Primary Capital Undated Floating Rate Notes (Series Two)
 For the interest period 31st May 1988 to 30th November 1988, all the above Notes will carry a Rate of Interest of 8 1/4% per cent. per annum with a Coupon Amount of US \$418.20.
CHEMICAL BANK INTERNATIONAL LIMITED
 Agent Bank

CITICORP
U.S. \$500,000,000
 Subordinated Floating Rate Notes
 Due October 25, 2005
 Notice is hereby given that the Rate of Interest has been fixed at 7.4125% and that the interest payable on the relevant Interest Payment Date June 30, 1988 against Coupon No. 32 in respect of US\$10,000 nominal of the Notes will be US\$61.77.
 May 31, 1988, London
 By: Citibank, N.A. (CSSI Dept.), Agent Bank
CITIBANK

CITICORP
U.S. \$350,000,000
 Subordinated Floating Rate Notes Due November 27, 2005
 Notice is hereby given that the Rate of Interest has been fixed at 7.4125% in respect of the Original Notes and 7.5% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date June 30, 1988 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$61.77 in respect of the Original Notes and US\$62.50 in respect of the Enhancement Notes.
 May 31, 1988, London
 By: Citibank, N.A. (CSSI Dept.), Agent Bank
CITIBANK

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Arthur Wiles Unit Trust, Bank of Ireland Unit Trusts, and others, with columns for Name, Manager, and other details.

Table listing unit trusts under the heading 'BANK OF IRELAND UNIT TRUST MANAGERS LTD', including various equity and income funds.

Table listing unit trusts under the heading 'UNIT TRUST MANAGERS LTD', including a wide range of investment funds.

Table listing unit trusts under the heading 'UNIT TRUST MANAGERS LTD', continuing the list of various investment vehicles.

TOWARDS A SINGLE EUROPE. The Financial Times proposes to publish this survey on: WEDNESDAY 20th JULY 1988. For a full editorial synopsis and advertisement details, please contact: RUTH PINCOMBE on 01-248 8000 ext 3428.

FT CROSSWORD No.6,643 SET BY COURIER

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS
1 Conclusive action - in company perhaps (4,8)
10 English novelist loses a number and becomes an inventor (7)
11 Sliced that is a North American enforcer (7)
13 Greek character died before into disturbance (5)
14 Quits ordinary colours (8)
15 Working stewards (10)
16 Fuel order, vapour included (4)
18 It's all right to return and live in Japan (4)
20 Study a treatise or become an undertaker (10)
22 It twice confused navy birthday scene (3)
24 Susie involved in affair (6)
27 On some I manage to be objectionable (7)
28 Understand a lord-lieutenant is a brigat (4,3)
29 Dismember special rate towards centre parts (4,2,5)
DOWN
2 Eelving move to drink freely (7)
3 Not even maiden, we hear, is above a cent (8)
4 Likely to erupt before return (7)
5 Lack of experience despite my claim to adulthood (10)
6 Save the Ashes at the end of an innings (5)
7 Pay for the late shift, we hear, producing fertilizer (7)
8 Instrumental in finding the number of bodies, perhaps (4,3)
9 Here she loved, a strange way of falling (4,5)
14 Tram sent so selection could be made (10)
17 How robin ate another warbler? (8)
19 Between times, gamble on football around ten (7)
21 Trial divorced with a will (7)
23 Instrument by way of round, about centre-fold (5)
25 Ignore the captain on the green (4)
The solution to last Saturday's prize puzzle will be published with names of winners on Saturday June 11.

Table listing unit trusts under the heading 'UNIT TRUST MANAGERS LTD', including various equity and income funds.

Table listing unit trusts under the heading 'UNIT TRUST MANAGERS LTD', including various equity and income funds.

Table listing unit trusts under the heading 'UNIT TRUST MANAGERS LTD', including various equity and income funds.

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Handwritten text at the top center of the page, possibly a name or signature.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns and rows. Includes various fund names, descriptions, and numerical data. A section titled 'INSURANCES' is located on the left side of the table.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Large table containing FT Unit Trust Information Service data, including columns for fund names, managers, and performance metrics.

Table containing BRITISH FUNDS, BRITISH FUNDS - Contd, and FOREIGN BONDS & RAILS data, including fund names, prices, and yields.

Table containing Money Market Trust Funds and Money Market Bank Accounts data, including fund names, prices, and interest rates.

LONDON SHARE SERVICE

AMERICANS - Contd. Table listing various American stocks such as IBM, Microsoft, and General Electric with their respective prices and market data.

BUILDING, TIMBER, ROADS. Table listing companies in the construction and infrastructure sectors, including Balfour Beatty and Bovis Lend Lease.

DRAPERY AND STORES - Contd. Table listing retail and clothing companies like Next, Debenhams, and Primark.

ENGINEERING - Contd. Table listing engineering and technology firms such as BAE Systems, British Aerospace, and GEC.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies including British Steel, British Petroleum, and British Airways.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies including British Steel, British Petroleum, and British Airways.

CANADIANS. Table listing Canadian stocks such as Alcan, Inco, and Northern Telecom.

BANKS, HP & LEASING. Table listing financial institutions and leasing companies like Citicorp and British Airways.

BEERS, WINES & SPIRITS. Table listing beverage companies such as Carlsberg, Heineken, and Diageo.

BUILDING, TIMBER, ROADS. Table listing companies in the construction and infrastructure sectors.

CHEMICALS, PLASTICS. Table listing chemical and plastic manufacturers like ICI and Dow Chemicals.

DRAPERY AND STORES. Table listing retail and clothing companies.

BUILDING, TIMBER, ROADS. Table listing companies in the construction and infrastructure sectors.

ELECTRICALS. Table listing electrical and electronics companies like GEC and British Telecom.

DRAPERY AND STORES. Table listing retail and clothing companies.

ENGINEERING. Table listing engineering and technology firms.

FOOD, GROCERIES ETC. Table listing food and grocery retailers like Asda and Sainsbury.

HOTELS AND CATERERS. Table listing hotel and catering companies like Whitbread and Whitbread PLC.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INSURANCES. Table listing insurance companies like Aviva and Prudential.

LEISURE. Table listing leisure and entertainment companies like Virgin Group and British Skyways.

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LONDON SHARE SERVICE

Handwritten text: "LONDON SHARE SERVICE"

LEISURE - Contd

Table of Leisure stocks including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of Paper, Printing, Advertising stocks including Newsprint, Printing, Advertising, etc.

TEXTILES - Contd

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of Mines stocks including Mines, Mines, Mines, etc.

PROPERTY

Table of Property stocks including Property, Property, Property, etc.

TOBACCO

Table of Tobacco stocks including Tobacco, Tobacco, Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of Overseas Traders stocks including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of Plantations stocks including Plantations, Plantations, Plantations, etc.

Rubbers, Palm Oil

Table of Rubbers, Palm Oil stocks including Rubbers, Palm Oil, Rubbers, Palm Oil, etc.

THIRD MARKET

Table of Third Market stocks including Third Market, Third Market, Third Market, etc.

MINES

Table of Mines stocks including Mines, Mines, Mines, etc.

Central Rand

Table of Central Rand stocks including Central Rand, Central Rand, Central Rand, etc.

Eastern Rand

Table of Eastern Rand stocks including Eastern Rand, Eastern Rand, Eastern Rand, etc.

Far West Rand

Table of Far West Rand stocks including Far West Rand, Far West Rand, Far West Rand, etc.

D.F.S.

Table of D.F.S. stocks including D.F.S., D.F.S., D.F.S., etc.

Diastand and Platinum

Table of Diastand and Platinum stocks including Diastand and Platinum, Diastand and Platinum, Diastand and Platinum, etc.

Central African

Table of Central African stocks including Central African, Central African, Central African, etc.

Finance

Table of Finance stocks including Finance, Finance, Finance, etc.

OIL AND GAS

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

Australians

Table of Australians stocks including Australians, Australians, Australians, etc.

Property

Table of Property stocks including Property, Property, Property, etc.

Oil

Table of Oil stocks including Oil, Oil, Oil, etc.

Mines

Table of Mines stocks including Mines, Mines, Mines, etc.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

REGIONAL & IRISH STOCKS

Table of Regional & Irish Stocks including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

IRISH

Table of Irish stocks including Irish, Irish, Irish, etc.

TRADITIONAL OPTIONS

Table of Traditional Options including Traditional Options, Traditional Options, Traditional Options, etc.

Property

Table of Property stocks including Property, Property, Property, etc.

Oil

Table of Oil stocks including Oil, Oil, Oil, etc.

Mines

Table of Mines stocks including Mines, Mines, Mines, etc.

This service is available to every account in the Stock Exchange... This service is available to every account in the Stock Exchange...

MOTORS, AIRCRAFT TRADES

Table of Motors, Aircraft Trades stocks including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

Commercial Vehicles

Table of Commercial Vehicles stocks including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

Components

Table of Components stocks including Components, Components, Components, etc.

Garages and Distributors

Table of Garages and Distributors stocks including Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

NEWSPAPERS, PUBLISHERS

Table of Newspapers, Publishers stocks including Newspapers, Publishers, Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of Paper, Printing, Advertising stocks including Paper, Printing, Advertising, Paper, Printing, Advertising, etc.

SHIPPING

Table of Shipping stocks including Shipping, Shipping, Shipping, etc.

SHOES AND LEATHER

Table of Shoes and Leather stocks including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of South Africans stocks including South Africans, South Africans, South Africans, etc.

TEXTILES

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

WORLD STOCK MARKETS

Table of world stock markets including Australia, France, Germany, Netherlands, Sweden, and others. Columns include country, date, and various stock indices.

CANADA section containing Toronto 2pm Prices 30 June and a list of various Canadian stocks with their prices and changes.

JAPAN section containing a list of Japanese stocks and their prices, organized by company name and price.

Have your F.T. hand delivered... every working day. If you work in the business centres of LISBOA & PORTO. Includes contact information for Lisboa 887844.

Have your F.T. hand delivered in Germany. If you work in the business centre of HAMBURG, BERLIN, DÜSSELDORF, NEUSS, KÖLN, BONN, FRANKFURT, OFFENBACH, HOCHST, ESCHBORN, RÜSSELSHEIM, MAINZ, WIESBADEN, MANNHEIM, LUDWIGSHAFEN, STUTTGART, MÜNCHEN, or in the TAUNUS AREA. Includes contact information for Frankfurt 0130-5351.

INDICES section containing tables for New York Dow Jones, Canada Toronto, and New York Active Stocks. Includes columns for date, high, low, and change.

Financial advertisements for Banco de la Provincia de Buenos Aires, Genossenschaftliche Zentralbank, Morgan Guaranty Trust Company, and JUGOBANKA. Includes details about floating rate notes and investment services.

WORLD STOCK MARKETS

EUROPE

Stronger dollar boosts export issues

TRADING was generally quiet on European bourses, as London and Wall Street were closed for national holidays...

TORONTO share prices were led higher in morning trading by rising gold stocks, which offset slight losses in other sectors...

midday composite index was up 10.56 at 3,183.63 in thin volume, with most active stock Royal Bank unchanged at C\$274...

such as food group Nestlé and chemicals and pharmaceuticals company Ciba-Geigy...

Recruitment and Personnel Services

The Financial Times proposes to publish this survey on:

22nd June 1988

For a full editorial synopsis and advertisement details, please contact:

Pan Maraviglia on 01-248 8000 ext 4676

or write to HIM at:

Bracken House 10 Cannon Street London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ESSEX

The Financial Times proposes to publish this survey on:

10th June

For a full editorial synopsis and advertisement details, please contact:

Brett Trafford on 01 248 5116

or write to him at:

Bracken House 10 Cannon Street London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ASIA

Bargain hunting leads to sharp rise

Tokyo

BARGAIN hunting and demand for special situation stocks led to a sharply higher close in Tokyo yesterday...

or 8 per cent, to Y99. Fujikura was the second busiest issue with 43m shares traded...

Nippon Kokan rose Y2 to Y405 and Kawasaki Heavy Industries Y5 to Y443...

share prices higher, with the 250-issue OSE stock average adding 28.68 to 27,027.47...

Australia

CONTINUING demand for select industrial stocks offset early losses in the gold sector...

All Ordinaries index 1.9 higher at 1,840.5.

Hong Kong

UNCERTAINTY over the trend on Wall Street helped take share prices lower...

The session saw light selling by local institutions and turnover was low...

U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 7 1/8% per annum

Interest Period 31st May 1988 31st August 1988

Interest Amount per U.S. \$50,000 Note due 31st August 1988 U.S. \$62.29

Credit Suisse First Boston Limited Agent Bank

Bank of Tokyo (Curaçao) Holding N.V. £30,000,000 Guaranteed Floating Rate Notes Due 1990 unconditionally guaranteed by The Bank of Tokyo, Ltd.

BRITISH FITTINGS GROUP

Outstanding growth coupled with move into new markets. Group turnover up 28%, Pre-tax profit up 29%, Dividend up 20%, Earnings per share up 29%.

U.S. \$125,000,000 European American Bancorp Floating Rate Notes Due 1992

NOTICE TO HOLDERS UT Financial Services Corporation 10% Notes Due August 28, 1995

FT GUIDE TO WORLD CURRENCIES

Table with columns for Country, C-STE, US \$, D-MARK, YEN, and CURRENCY. Lists exchange rates for various countries including Algeria, Argentina, Australia, etc.

Abbreviations: (a) Free rate; (b) London rate; (c) Commercial rate; (d) Domestic rate; (e) Essential imports; (f) Financial rate; (g) Exports; (h) Non-commercial rate; (i) Business rate; (j) Buying rate; (k) Buying rate; (l) Selling rate; (m) Selling rate; (n) Selling rate; (o) Selling rate; (p) Selling rate; (q) Selling rate; (r) Selling rate; (s) Selling rate; (t) Selling rate; (u) Selling rate; (v) Selling rate; (w) Selling rate; (x) Selling rate; (y) Selling rate; (z) Selling rate.

TRADE INDEMNITY EXPORT FINANCE SERVICES 01-739 9939

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Staid D-Mark loses out in the fashion stakes

BY COLIN MILLHAM

THIS IS a time of changing fashions on the foreign exchange. The yen is going up, as the high yielding currencies gain favour, while the more maidenly units, such as the D-Mark, suffer from a mood of boredom with their staid character.

There does not appear to be anything fundamentally wrong with the West German currency. Growth in the Federal Republic is not spectacular, but steady, and the German trade surplus is likely to increase this year.

Money supply growth is above target, but this has been the case for some time, and does not seem to be causing any great problems with inflation.

It is more a matter of disenchchantment with the general state of the market.

For many years the market has concentrated on the value of the dollar against the D-Mark and the yen. Economic fundamentals, including strong growth without inflation, will almost certainly keep the yen strong, but West Germany's economic performance is not quite good enough at present to maintain a strong level of demand for the D-Mark.

This has been partly the result of the success by central banks in preventing a further slide in the value of the dollar.

The US currency may have turned the corner - as yet it is too early to tell - but the dollar's performance has been much better so far this year.

The attitude of the major industrial nations, known as the Group of Seven, has suggested that central banks are prepared to intervene to stop the dollar weakening.

Whether the central banks have the muscle to prevent a determined onslaught by the market has not been tested. Against the background of firm US interest rates and continued strong economic growth there must now be some doubt whether the market has the inclination to take on the central banks.

The US trade and budget deficits remain a problem. The trade deficit improved sharply in March to \$9.75bn, but is expected to widen again in April. It will be published on June 14, and present forecasts suggest a figure of about \$13bn to \$14bn.

If these forecasts prove correct it will produce a rest for the dollar. Should it weaken, the market could look for a safe home in the D-Mark, but this would take a fundamental change of heart at present.

Sterling is regarded as a high yielding D-Mark, and if anything the political situation in the UK looks more stable than in West Germany. This keeps demand for the pound strong, even if the underlying trade position of the UK looks unfavourable.

In April the UK visible trade deficit widened to £1.25bn from £955m, and the current account shortfall to £555m from £285m, but this was widely expected, and the City breathed a sigh of relief that the figures were no worse.

The pound improved against the D-Mark on the trade news.

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The pound improved against the D-Mark on the trade news.

the D-Mark on the trade news. Sterling has been very much in fashion lately, but over the last week was eclipsed by the stunningly attractive Australian dollar.

The Australian currency rose to its highest level for 40 months against the US dollar. The mini-budget from Canberra was well received. The major Australian banks raised their prime lending rates and Mr Paul Keating, the Government Treasurer, indicated that he favoured a strong currency to combat inflation.

Japanese investors were particularly taken with this new model from the southern hemisphere, and at one time were said to be obsessed with the Australian dollar.

£ IN NEW YORK

May 27	Latest	Previous Close
6 month	1.8520-1.8540	1.8520-1.8530
12 month	1.8520-1.8540	1.8520-1.8530
3 month	1.8520-1.8540	1.8520-1.8530
90 day	1.8520-1.8540	1.8520-1.8530

EMS EUROPEAN CURRENCY UNIT RATES

Country	Unit	Rate	% change
Belgium	Bfr	40.3399	+0.07
France	Ffr	6.5596	+0.07
Germany	DM	1.0000	0.00
Italy	Lira	2036.27	+0.07
Netherlands	Guilder	1.8363	+0.07
Spain	Peseta	166.639	+0.07
UK	£	1.0000	0.00

STERLING INDEX

May 27	Latest	Previous Close
8.00	78.2	78.3
10.00	78.2	78.3
12.00	78.2	78.3
14.00	78.2	78.3
16.00	78.2	78.3
18.00	78.2	78.3
20.00	78.2	78.3
22.00	78.2	78.3
24.00	78.2	78.3
26.00	78.2	78.3
28.00	78.2	78.3
30.00	78.2	78.3

POUND SPOT - FORWARD AGAINST THE POUND

May 27	Day's spread	One month	Three months	Six months	One year
US	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Canada	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540
Japan	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
France	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Germany	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Italy	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Netherlands	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Spain	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
UK	1.0000	1.0000	1.0000	1.0000	1.0000

CURRENCY RATES

May 27	Bank	Forward	Change
US Dollar	1.8520	1.8520	0.00
Canada	1.3520	1.3520	0.00
Japan	1.8520	1.8520	0.00
France	1.8520	1.8520	0.00
Germany	1.8520	1.8520	0.00
Italy	1.8520	1.8520	0.00
Netherlands	1.8520	1.8520	0.00
Spain	1.8520	1.8520	0.00
UK	1.0000	1.0000	0.00

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 27	Day's spread	One month	Three months	Six months	One year
UK	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Canada	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540	1.3520-1.3540
Japan	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
France	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Germany	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Italy	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Netherlands	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
Spain	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540	1.8520-1.8540
UK	1.0000	1.0000	1.0000	1.0000	1.0000

CURRENCY MOVEMENTS

May 27	Bank	Forward	Change
US Dollar	1.8520	1.8520	0.00
Canada	1.3520	1.3520	0.00
Japan	1.8520	1.8520	0.00
France	1.8520	1.8520	0.00
Germany	1.8520	1.8520	0.00
Italy	1.8520	1.8520	0.00
Netherlands	1.8520	1.8520	0.00
Spain	1.8520	1.8520	0.00
UK	1.0000	1.0000	0.00

EURO-CURRENCY INTEREST RATES

May 27	Short term	7 Days	1 Month	3 Months	6 Months	One Year
US	7.75	7.75	7.75	7.75	7.75	7.75
Canada	7.75	7.75	7.75	7.75	7.75	7.75
Japan	7.75	7.75	7.75	7.75	7.75	7.75
France	7.75	7.75	7.75	7.75	7.75	7.75
Germany	7.75	7.75	7.75	7.75	7.75	7.75
Italy	7.75	7.75	7.75	7.75	7.75	7.75
Netherlands	7.75	7.75	7.75	7.75	7.75	7.75
Spain	7.75	7.75	7.75	7.75	7.75	7.75
UK	7.75	7.75	7.75	7.75	7.75	7.75

OTHER CURRENCIES

May 27	Bank	Forward	Change
Argentina	13.0000	13.0000	0.00
Australia	2.0000	2.0000	0.00
Brazil	270.0000	270.0000	0.00
Canada	1.3520	1.3520	0.00
France	1.8520	1.8520	0.00
Germany	1.8520	1.8520	0.00
Italy	1.8520	1.8520	0.00
Netherlands	1.8520	1.8520	0.00
Spain	1.8520	1.8520	0.00
UK	1.0000	1.0000	0.00

EXCHANGE CROSS RATES

May 27	Short term	7 Days	1 Month	3 Months	6 Months	One Year
US	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
Canada	1.3520	1.3520	1.3520	1.3520	1.3520	1.3520
Japan	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
France	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
Germany	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
Italy	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
Netherlands	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
Spain	1.8520	1.8520	1.8520	1.8520	1.8520	1.8520
UK	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000

FORWARD RATES AGAINST STERLING

May 27	1 month	3 months	6 months	12 months
US Dollar	1.8520	1.8520	1.8520	1.8520
Canada	1.3520	1.3520	1.3520	1.3520
Japan	1.8520	1.8520	1.8520	1.8520
France	1.8520	1.8520	1.8520	1.8520
Germany	1.8520	1.8520	1.8520	1.8520
Italy	1.8520	1.8520	1.8520	1.8520
Netherlands	1.8520	1.8520	1.8520	1.8520
Spain	1.8520	1.8520	1.8520	1.8520
UK	1.0000	1.0000	1.0000	1.0000

FT LONDON INTERBANK FIXING

May 27	3 months US Dollars	6 months US Dollars
3m US Dollars	7.75	7.75
6m US Dollars	7.75	7.75

BANK OF ENGLAND TREASURY BILL TENDER

May 27	May 20	May 27	May 20
Bills on offer	£100m	£100m	£100m
Total allocated	£100m	£100m	£100m
Unsubscribed	£0m	£0m	£0m
Unsubscribed as % of total	0%	0%	0%

WEEKLY CHANGE IN WORLD INTEREST RATES

May 27	Overnight	7 days	1 month	3 months	6 months	One Year
US	7.75	7.75	7.75	7.75	7.75	7.75
Canada	7.75	7.75	7.75	7.75	7.75	7.75
Japan	7.75	7.75	7.75	7.75	7.75	7.75
France	7.75	7.75	7.75	7.75	7.75	7.75
Germany	7.75	7.75	7.75	7.75	7.75	7.75
Italy	7.75	7.75	7.75	7.75	7.75	7.75
Netherlands	7.75	7.75	7.75	7.75	7.75	7.75
Spain	7.75	7.75	7.75	7.75	7.75	7.75
UK	7.75	7.75	7.75	7.75	7.75	7.75

LONDON MONEY RATES

May 27	Overnight	7 days	1 month	3 months	6 months	One Year
US	7.75	7.75	7.75	7.75	7.75	7.75
Canada	7.75	7.75	7.75	7.75	7.75	7.75
Japan	7.75	7.75	7.75	7.75	7.75	7.75
France	7.75	7.75	7.75	7.75	7.75	7.75
Germany	7.75	7.75	7.75	7.75	7.75	7.75
Italy	7.75	7.75	7.75	7.75	7.75	7.75
Netherlands	7.75	7.75	7.75	7.75	7.75	7.75
Spain	7.75	7.75	7.75	7.75	7.75	7.75
UK	7.75	7.75	7.75	7.75	7.75	7.75

NEW YORK MONEY RATES

May 27	Overnight	7 days	1 month	3 months	6 months	One Year
US	7.75	7.75	7.75	7.75	7.75	7.75
Canada	7.75	7.75	7.75	7.75	7.75	7.75
Japan	7.75	7.75	7.75	7.75	7.75	7.75
France	7.75	7.75	7.75	7.75	7.75	7.75
Germany	7.75	7.75	7.75	7.75	7.75	7.75
Italy	7.75	7.75	7.75	7.75	7.75	7.75
Netherlands	7.75	7.75	7.75	7.75	7.75	7.75
Spain	7.75	7.75	7.75	7.75	7.75	7.75
UK	7.75	7.75	7.75	7.75	7.75	7.75

BASE LENDING RATES

Bank	Rate
ABN Bank	7.75
Adm & Company	7.75